

## UNITED STATES OF AMERICA FEDERAL TRADE COMMISSION WASHINGTON, D.C. 20580

Daniel McGrath American Oversight 1030 15th St NW Washington, DC 20005

FEB 2 6 2019

Re:

FOIA-2019-00338

Records re: political appointees entering the FTC from January 20,

2017 to present

Dear Mr. McGrath:

This is in response to your request dated January 18, 2019, under the Freedom of Information Act seeking access to records regarding "all employees who entered into a position at the agency as 'political appointees' since January 20, 2017. Due to the government shutdown we did not receive your request until January 28, 2019. In accordance with the FOIA and agency policy, we have searched our records on February 20, 2019.

Your request for a waiver of fees as a member of the news media has been granted.

Thus far, we have located 142 pages of responsive records. These documents are responsive to numbers 1, 2, 3, 4(a) and 4(d) of you request. I am granting partial access to the accessible records. Portions of these pages are exempt from release under FOIA Exemption 6, 5 U.S.C. § 552(b)(6), because individuals' right to privacy outweighs the general public's interest in seeing personal identifying information. *See The Lakin Law Firm v. FTC*, 352 F.3d 1122 (7th Cir. 2003).

We require some additional time to locate and process records responsive to sections 4(b) and 4(c) of your request, and anticipate that we will be able to complete this response by approximately March 19, 2019. We also anticipate potentially identifying additional employees and plan to produce revised lists with supporting documentation at that time. Commissioners' ethics agreements (responsive to section 4(b)) must be requested using the attached form (OGE Form 201) and e-mailed to Regina Duarte at <a href="mailto:rduarte@ftc.gov">rduarte@ftc.gov</a>.

If you are not satisfied with this response to your request, you may appeal by writing to Freedom of Information Act Appeal, Office of the General Counsel, Federal Trade Commission, 600 Pennsylvania Avenue, N.W., Washington, D.C. 20580, or via email at <a href="mailto:FOIAAppeal@ftc.gov">FOIAAppeal@ftc.gov</a>, within 90 days of the date of this letter. Please enclose a copy of your original request and a copy of this response.



You also may seek dispute resolution services from the FTC FOIA Public Liaison Richard Gold via telephone at 202-326-3355 or via e-mail at <a href="mailto:rgold@ftc.gov">rgold@ftc.gov</a>; or from the Office of Government Information Services via email at <a href="mailto:rgold@nara.gov">rgold@ftc.gov</a>; or from the Office of Government Information Services (OGIS), National Archives and Records Administration, 8601 Adelphi Road, College Park, MD 20740.

If you have any questions about the way we handled your request or about the FOIA regulations or procedures, please contact Christine Ford at 202-326-3352.

Sincerely,

Dione J. Stearns

Assistant General Counsel



Name	Eff Date	Title	TYPE OF APPOINTMENT
SIMONS, JOSEPH JAY	5/1/2018	CHAIRMAN	PAS
PARKER, EDITH	5/7/2018	CONFIDENTIAL ASSISTANT	SCHEDULE C
EZRIELEV, JAY	5/14/2018	ECONOMIST	SCHEDULE C
WILSON, CHRISTINE SMITH	9/26/2018	COMMISSIONER	PAS
CHOPRA, ROHIT	5/2/2018	COMMISSIONER	PAS
MEYER, ERIE KATHERINE	6/11/2018	TECHNOLOGY ADVISOR	SCHEDULE C
PHILLIPS, NOAH	5/2/2018	COMMISSIONER	PAS
SLAUGHTER, REBECCA JOY KE	5/2/2018	COMMISSIONER	PAS
MACFARLANE, CATHY M	5/7/2018	DIRECTOR, OPA	SCHEDULE C
SAYYED, BILAL	4/30/2018	DIRECTOR	SCHEDULE C
ABBOTT, ALDEN F	4/2/2018	GENERAL COUNSEL	NON CAREER SES
HOFFMAN, DONALD BRUCE	8/7/2017	ACTING DIRECTOR, BUREAU OF COMPETITION	TEMP TRANSITIONAL SCHEDULE C
HOFFMAN, DONALD BRUCE	2/4/2018	DIRECTOR, BUREAU OF COMPETITION	NON CAREER SES
CONNER, IAN	9/18/2017	ACTING DEPUTY DIRECTOR, BCP	TEMP TRANSITIONAL SCHEDULE C
CONNER, IAN	2/4/2018	DEPUTY DIRECTOR, BUREAU OF CONSUMER	NON CAREER SES
LEVINE, GAIL	10/15/2018	DEPUTY DIRECTOR, BUREAU OF COMPETITION	NON CAREER SES
PAHL, THOMAS B	2/21/2017	ACTING DIRECTOR, BUREAU OF COMPETITION	TEMP TRANSITIONAL SCHEDULE C
PAHL, THOMAS B	9/3/2017	DIRECTOR BCP	NON CAREER SES (TRANSFERRED TO ANOTHER AGENCY ON 4/21/18)
SMITH, ANDREW MACGREGOR	5/21/2018	DIRECTOR BCP	NON CAREER SES
LIPSKY JR, ABBOT		ACTING DIRECTOR, BUREAU OF COMPETITION	*see also "Member of transition team" list



Name	Title while on detail	Originating Agency or Component	Prior title
CHILSON, NEIL	CHIEF TECHNOLOGY OFFICER	BUREAU OF COMPETITION, FTC	ATTORNEY ADVISOR
MEIER, MARKUS	ACTING DIRECTOR, BUREAU OF COMPETITION	BUREAU OF COMPETITION, FTC	ASSISTANT DIRECTOR FOR HEALTHCARE, BUREAU OF COMPETITION
VITA, MICHAEL	ACTING DIRECTOR, BUREAU OF ECONOMICS	BUREAU OF ECONOMICS, FTC	DEPUTY DIRECTOR, BUREAU OF ECONOMICS
OHLHAUSEN, MAUREEN	ACTING CHAIRMAN	OFFICE OF THE COMMISSIONER, FTC	COMMISSIONER
SCHWARTZ, HAIDEE	ACTING DEPUTY DIRECTOR, BUREAU OF COMPETITION	OFFICE OF THE COMMISSIONER, FTC	GENERAL ATTORNEY
KATSAROS, ANDREW	ACTING INSPECTOR GENERAL	DEPARTMENT OF COMMERCE	INSPECTOR GENERAL
DEVLIN, ALAN	ACTING DEPUTY DIRECTOR, BUREAU OF COMPETITION	OFFICE OF THE COMMISSIONER, FTC	GENERAL ATTORNEY
SHONKA, DAVIS	ACTIING GENERAL COUNSEL	OFFICE OF THE GENERAL COUNSEL, FTC	PRINCIPAL DEPUTY GENERAL COUNSEL
DOLAN, JAMES REILLY	ACTING DEPUTY DIRECTOR, BUREAU OF CONSUMER PROTECTION	BUREAU OF CONSUMER PROTECTION, FTC	ASSOCIATE DIRECTOR FOR FINANCIAL PRACTICES
KREBS, JOHN	ACTING CHIEF PRIVACY OFFICER	BUREAU OF CONSUMER PROTECTION, FTC	GENERAL ATTORNEY
KOSLOV, TARA	CHIEF OF STAFF		



Members of transition team who joined the agency as career, political or AD position since Jan. 20, 2017

Name	TITLE	Comment
LIPSKY JR, ABBOTT	ACTING DIRECTOR, BUREAU OF COMPETITION	Separated on 7/3/17



## NOTIFICATION OF PERSONNEL ACTION

F1 M Supp. 270 55, Sub	CII. 4													
1. Name (Last, First, Middle)					2. Social Security Number 3. Date of Birth 4. Effect			4. Effectiv	. Effective Date					
SMITH, ANDREW MACGREGOR									05/21/2018					
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## NOTIFICATION OF PERSONNEL ACTION

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#### ALDEN F. ABBOTT

# Desired Position: General Counsel, Federal Trade Commission Employment

Rumpel Senior Legal Fellow and Deputy Director of the Meese Center for Legal and Judicial Studies, **Heritage Foundation**, April 2014 – Present

Special Projects: Rapporteur, Chamber of Commerce report on trade and competition policy for the new Administration; member, Special Trade Commission that advises UK Government on UK trade and investment relationships post-Brexit

Director of Patent and Antitrust Strategy, **Blackberry** (2012-2014)

Deputy Director, Office of International Affairs; Associate Director and Assistant Director, Bureau of Competition, **Federal Trade Commission** (2001-2012)

Acting General Counsel (2001); Assistant General Counsel (Finance and Litigation); Chief Counsel for the National Telecommunications and Information Administration; and Counsellor to the General Counsel, **Department of Commerce** (1989-2001)

Senior Counsel, Office of Legal Counsel, Special Counsel, Office of Legal Policy, Special Assistant to the Assistant Attorney General for Antitrust, **Justice Department** (1981-1989)

Associate, Fried Frank law firm, Washington, D.C. (1980-1981)

Attorney-Advisor, Policy Planning Office, Federal Trade Commission (1977-1980)

Member, U.S. Govt. Senior Executive Service (1989-2012), held security clearances

Adjunct Professor, George Mason (Scalia) Law School, 1991-Present (courses in international law, antitrust, international trade, economic regulation, intellectual property)

## Education

B.A. (High Honors, Phi Beta Kappa third year), University of Virginia, 1974; J.D., Harvard Law School, 1977 (Comment and Note Editor, *Harvard International Law Journal*); M.A., Economics, Georgetown University, 1984

## Languages

Fluent French and Spanish (have lectured in these languages), good Italian



#### **Professional Honors and Affiliations**

Who's Who in America

Leadership, American Bar Association Antitrust Section (Member, ABA International Task Force and Former Editor, *Antitrust Law Journal*)

Non-Governmental Adviser, International Competition Network (association of government competition agencies and expert advisers from around the world)

Rapporteur, Experts' Transition Report on Competition and Trade Policy (2016)

Special Commissioner on UK Brexit Policy, Legatum Institute, London, United Kingdom

Visiting Fellow, All Souls College, Oxford University (2005)

Wasserstein Visiting Fellow, Harvard Law School (2003)

## **Political**

Active Republican, contributed financially to Trump presidential campaign and prior presidential campaigns; Madison Club, Federalist Society; member, Republican National Lawyers Association; endorsed for Federal Trade Commission during Trump Transition by Daniel Schneider

## Scholarship

Numerous articles in legal and economic journals on antitrust, international trade, regulation, international policy, intellectual property, telecommunications, environmental law, administrative law, and constitutional law (listed separately); frequent lecturer on these topics at universities and professional associations; testified before Congress

#### Personal

U.S. citizen (born Bethesda, MD, November 10, 1951); Member, Cosmos Club and Federalist Society (Madison Club); married, one son, one granddaughter; Roman Catholic; interest in international travel (have lectured, taught government officials, and presented research in Latin America, Europe, Asia, Australia, and Africa)

# References (partial list)

Edwin Meese III, former U.S. Attorney General (1985-1989); Judge Douglas Ginsburg, U.S. Court of Appeals for the D.C. Circuit; Timothy Muris, former Chairman, Federal Trade Commission (2001-2004), and Professor, Scalia Law School; James F. Rill, former Assistant Attorney General, Antitrust Division (1989-1992); Daniel Schneider, Executive Director, American Conservative Union; Dean Reuter, Vice President, Federalist Society



#### ALDEN FRANCIS ABBOTT

## **RESEARCH AND PUBLICATIONS (Partial list, other articles in press)**

Numerous articles & postings at Heritage.org, Truthonthemarket.com, and The Daily Signal

"How Congress Should Protect Consumers' Finances" (coauthor), in PROSPERITY UNLEASHED: SMARTER FINANCIAL REGULATION (Heritage, Norbert J. Michel, ed., Feb. 28, 2017)

Anticompetitive Market Distortions as an Ungoverned Space, and Prospects for Reform, 36 SAIS REVIEW OF INTERNATIONAL AFFAIRS, No. 2 (Summer-Fall 2016)

A Strong Competition Policy Prescription for a New U.S. Administration, CONCURRENCES, No. 4, 2016 (November 2016)

<u>US Government Antitrust Intervention in Standard-Setting Activities and the Competitive Process</u>, 18 VANDERBILT J. ENTERTAINMENT & TECHNOLOGY L. 225 (2016)

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Recognizing the Limits of Antitrust: The Roberts Court Versus the Enforcement Agencies, 11 JOURNAL OF COMPETITION LAW AND ECONOMICS 791 (2015)

Standard Setting, Patents, and Competition Law Enforcement—The Need for U.S. Policy Reform, COMPETITION POLICY INTERNATIONAL (2015)

<u>Abuse Of Dominance By Patentees: A Pro-Innovation Perspective, ANTITRUST SOURCE</u> (2014)

<u>The Evolving IP-Antitrust Interface in the United States</u>, Journal of Antitrust Enforcement (2014)

Antitrust Treatment of Intellectual Property Transactions: Economic Analysis and Recent Developments, AIPLA 2013 Spring Meeting Proceedings, May, 2013

Avoiding the "Robin Hood Syndrome" in Developing Antitrust Jurisdictions, 1 WILLIAM E. KOVACIC, AN ANTITRUST TRIBUTE (2013) (coauthor)

FTC Monetary Remedies Policy and the Limits of Antitrust, 12 ANTITRUST SOURCE, No. 2 (December 2012)

<u>RIM's Prescription for Patent Peace in the Smartphone Arena, FTC Watch, July 16, 2012, at 10 (No. 811)</u>



Recent US FTC Antitrust-IP Interface Developments, in RESEARCH HANDBOOK ON INTERNATIONAL COMPETITION LAW (Edward Elgar, 2013) (coauthor)

<u>Competition Policy and International Trade Distortions</u>, EUROPEAN YEARBOOK OF INTERNATIONAL ECONOMIC LAW 2013 (coauthor)

Anticompetitive Market Distortions and Competition Policy, Concurrences, No. 4, 2011

An International Overview of Recent Developments in the Treatment of Resale Price Maintenance, *The Price Point* (vol. 10, issue 2, 2011) (coauthor)

A Tale of Two Cities: Brussels, Washington, and the Assessment of Unilateral Conduct, 56 ANTITRUST BULLETIN 103 (No. 1, Spring 2011)

<u>The 2010 U.S. Horizontal Merger Guidelines: An Overview, CZECH ANTITRUST NEWSLETTER (Pravo Hospodarske Souteze) (2010) (coauthor)</u>

The New U.S. Horizontal Merger Guidelines and International Competition Policy Convergence, 25 ANTITRUST, No. 1 (Fall 2010) (coauthor)

Standard Setting and Section 5 of the FTC Act, Oxford Global Competition Policy Centre Research (2010)

Antitrust Analysis of Exclusive Dealing and Tying, in THE LAW AND ECONOMICS OF ANTITRUST (Edward Elgar, 2010) (coauthor)

Single Firm Competition Policy Convergence in a Global Environment, GLOBAL COMPETITION POLICY (Sept. 2009)

<u>The Federal Trade Commission</u>, in TRUSTBUSTERS – COMPETITION POLICY AUTHORITIES SPEAK OUT (Evans and Jenny eds. 2009) (coauthor)

Competition Policy and Its Convergence as Key Drivers of Economic Development, 28 Mississippi College Law Review 37 (2009)

The Globalization of Antitrust Casebooks. Review of Elhauge & Geradin, Global Antitrust Law and Economics, 6 ANTITRUST SOURCE, 4 (2007)

<u>Lessons from the Past: The Lessons of Vietnam, IBM, and Tying, 2</u> COMPETITION POLICY INTERNATIONAL, No. 1, 3-19 (spring 2006) (coauthor)

Exclusion Payments in Patent Settlements: A Legal and Economic Perspective, 1
JOURNAL OF INTELLECTUAL PROPERTY LAW AND PRACTICE, Issue 3,
(2006) (coauthor)

The Right Balance of Competition Policy and Intellectual Property Law: A Perspectiv on Settlements of Pharmaceutical Patent Litigation, 46 IDEA 1 (2005) (coauthor)

The Right Balance of Competition Policy and Intellectual Property Law:



A Federal Trade Commission Perspective, in TRANS-ATLANTIC ANTITRUST RESEARCH HANDBOOK 356-397 (2006) (coauthor)

<u>U.S. Competitiveness and Innovation as Protected by the United States Federal Trade</u> <u>Commission: Intellectual Property Issues</u>, The Mentor Group: Rome Forum Essays (2005)

Competition Policy as a Welfare-Enhancing Complement to Trade Liberalization:

<u>A United States Perspective</u>, in THE FUTURE DEVELOPMENT OF COMPETITION FRAMEWORK 77-88 (2004)

Intellectual Property Licensing and Antitrust Policy: A Comparative Perspective, 34 LAW & POLICY IN INTERNATIONAL BUSINESS 801 (2003)

Revisión Judicial de la Aplicación de Medidas Sobre Fusiones en los Estados Unidos, 222 GACETA JURÍDICA 59 (Nov.-Dec. 2002)

Standard-Setting Disclosure Policies: Evaluating Antitrust Concerns in Light of *Rambus*, 16 ANTITRUST, No. 3, 59 (Summer 2002) (coauthor)

Internet Governance: A Public Choice Perspective, 16 JOURNAL\_OF PRIVATE ENTERPRISE (2000) (coauthor)

<u>The Telecommunications Act of 1996: Success or Failure?</u>, HARVARD JOURNAL OF LAW AND TECHNOLOGY (Conference Paper, April 17, 1999) (Paper posted at http://TechCenter.gmu.edu)

The Liberalization of the Telecommunications Sector: A Rent-Seeking Perspective, 8 EUROPEAN JOURNAL OF LAW AND ECONOMICS 63 (No. 2) (1999) (coauthor) Review of Waterman and Weiss, *Vertical Integration in Cable Television*, MANAGERIAL AND DECISION ECONOMICS (1998)

Protectionism: A Public Choice Perspective, 14 JOURNAL OF PRIVATE ENTERPRISE (1998) (coauthor) (won award as best article published in JOURNAL in 1998)

The Magnuson Fishing Act: a Pigovian Approach to Externality Enhancement, 12 JOURNAL OF PRIVATE ENTERPRISE (1996) (coauthor) (best article award, 1996)

<u>Dezoning Spectrum: Opportunities for Rent Seeking</u>, 12 JOURNAL OF PRIVATE ENTERPRISE (1996) (coauthor)

The Regulation of International Telecommunications (draft monograph) (1995)

Charity Begins at Home: Health Charities as Rent-Seeking Bureaucracies. Review of Bennett & DiLorenzo, *Unhealthy Charities: Hazardous to your Health and Wealth*, 70 PUBLIC CHOICE (1995)

<u>Innovation-Induced Rent-Seeking: Applications to Environmental Quality, Antitrust, and Telecommunications Policy, draft monograph (1994) (coauthor)</u>

<u>Innovation-Induced Rent-Seeking: Applications to Environmental Regulation</u>, 9 FREE ENTERPRISE, No. 2 (1993) (coauthor)

Antitrust, Competition, and National Economic Policy in the Emerging World Economy: A Commerce Department Perspective, Fordham Corporate Law Institute EC & U.S. Competition Law & Policy (1992) (coauthor)

<u>Current International Antitrust Developments</u>, in 1 THE COMMERCE DEPARTMENT SPEAKS 1992: LEGAL ASPECTS OF INTERNATIONAL TRADE (1992)

Who Should Regulate Business? Assessing the Federal-State Balance of Power, Critical Legal Issues Working Paper, Washington Legal Foundation (1992) (coauthor)

The Political Economy of Statutory Deadlines, 10 CATO JOURNAL 703 (Winter 1991) (coauthor)

Welfare Gains from Innovation-Induced Rent-Seeking, 11 CATO JOURNAL No. 2 (Fall 1991) (coauthor)

Developing a Framework for Intellectual Property Protection to Advance Innovation, in PROTECTION OF INTELLECTUAL PROPERTY RIGHTS IN SCIENCE, TECHNOLOGY, AND ECONOMIC INTERNATIONAL COMPARISONS, 311-339 (Westview Press, 1990)

<u>Innovation-Induced Rent-Seeking: The Case of Air Quality Management</u>, 146 JOURNAL OF INSTITUTIONAL AND THEORETICAL ECONOMICS 328 (1990) (coauthor)

<u>Tollison Rents and Tullock Costs: The Case of Environmental Regulation</u>, 65 PUBLIC CHOICE 157 (1990) (coauthor)

Reforming the Antitrust Treatment of Joint Production Ventures, in 1 THE COMMERCE DEPARTMENT SPEAKS\_1990: THE LEGAL ASPECTS OF INTERNATIONAL TRADE\_237-245 (1990)

<u>Political Limits of the Market for "BAT Medallions"</u>, 13 REGULATION, No. 1, at 61 (Winter 1990) (coauthor)

Joint Production Ventures: The Case for Antitrust Reform, 58 ANTITRUST LAW JOURNAL 715 (1989)

<u>Double Jeopardy and Government Appeals of Acquittals</u>, 22 U. MICHIGAN JOURNAL OF LAW REFORM 631 (1989)

Tax Credits Fix Would Spur Innovation, LEGAL TIMES, September 26, 1988

Economic Liberties Protected by the U.S. Constitution, U.S. Justice Department, Office of Legal Policy, 1988



<u>Joint R&D Ventures and Competition: Time for Further Legislative Reform, LEGAL TIMES, December 7, 1987</u>

<u>Case Studies on the Costs of Federal Statutory and Judicial Deadlines</u>, 39 ADMINISTRATIVE LAW REVIEW 467 (1987)

The Case Against Federal Statutory and Judicial Deadlines: A Cost-Benefit Appraisal, 39 ADMINISTRATIVE LAW REVIEW 171 (1987)

Finalist, O'Melveny & Myers Centennial Research Program (1987) (award for proposed research on international joint ventures)

Foreign Competition and Relevant Market Definition Under the Department of Justice's Merger Guidelines, 30 ANTITRUST BULLETIN 299 (1985)

Research assistance to Ginsburg, <u>The Regulation of Interstate Banking</u>, 18 REVIEW OF SECURITIES AND COMMODITIES REGULATION (1985)

Research Assistance to Ginsburg, <u>The Future of Interstate Banking</u>, 9 JOURNAL OF CORPORATE LAW 655 (1984)

<u>Federal Liability Law Would Lessen Uncertainty</u>, LEGAL TIMES, July 9, 1984 (coauthor)

I.R.S., Offer an Amnesty, NEW YORK TIMES, May 5, 1983 (coauthor)

Promises Deferred, Hopes Unfulfilled: A Commentary on the Export Trading Company Act and Proposals for Reform, 17 GEORGE WASHINGTON JOURNAL OF INTERNATIONAL LAW AND ECONOMICS 525 (1983)

A Taxing Approach to Protection, 7 REGULATION, No. 1, at 6 (January-February 1983) (unsigned editorial)

Missing the Boat on Export Trading Companies, 6 REGULATION, No. 6, at 39 (November-December 1982)

<u>How to Sell the Flat Tax Politically</u>, CHRISTIAN SCIENCE MONITOR, September 27, 1982 (coauthor)

More Strategic Planning Models Applied to Antitrust, LEGAL TIMES, June 21, 1982

<u>DOJ, AT&T, House Tangle Over Telecommunications</u>, LEGAL TIMES, June 21, 1982 (coauthor)

Reforming the Glass Steagall Act: Economic Costs-Benefits, 6 DISTRICT LAWYER, No. 4, at 12 (1982)

Paradox Regained: Towards a "New Economic Approach" to Vertical Restraints Policy, 48 GEORGE WASHINGTON LAW REVIEW 565 (1980)



Section 337 of the Tariff Act of 1930 and International Antitrust Enforcement: A Legal and Economic Analysis (1977)

Latin America and International Arbitration Conventions: The Quandary of Non-Ratification, 17 HARVARD INTERNATIONAL LAW JOURNAL 131 (1976)

The Decredentialization of South Africa, 16 HARVARD INTERNATIONAL LAW JOURNAL 576 (1975) (coauthor)

TOPICS IN SPANISH POLITICAL ECONOMY (1974) (thesis)

#### SPEECHES, LECTURES, PANEL PRESENTATIONS, AND TESTIMONY

Antitrust Concerns and the FDA Approval Process, Testimony before the Subcommittee on Regulatory Reform, Commercial and Antitrust Law, Committee on the Judiciary, U.S. House of Representatives, July 27, 2017

The Report and Recommendations of the International Competition Policy Expert Group (ICPEG), Testimony before the Subcommittee on Regulatory Reform, Commercial and Antitrust Law, Committee on the Judiciary, U.S. House of Representatives, June 29, 2017

Moderator and Speaker at Various Heritage Foundation Conferences and Panels, 2014-17

Moderator, Panel on Stakeholder Involvement in the Advocacy Process, International Competition Network Workshop on Designing Effective Advocacy Strategies, Mexico City, Mexico, November 3, 2016

The CREATES Act: Ending Regulatory Abuse, Protecting Consumers, and Ensuring Drug Price Competition of 2016, Testimony before the Subcommittee on Antitrust, Competition Policy, and Consumer Rights, Committee on the Judiciary, U.S. Senate, June 21, 2016

Numerous lectures at law schools on intellectual property, the Constitution, and antitrust policy, under the aegis of The Federalist Society, 2014-2016

Moderator and Speaker at various academic, policy, and legal (e.g., ABA Spring Meeting) conferences, 2014-2016

Participant, Panel on Abuse of Dominance and the Antitrust-Intellectual Property Interface, ABA Antitrust in Asia: China Conference, Beijing, May 22, 2014

Moderator, *Should Antitrust Tame Patent Trolls*, ABA Antitrust Section Annual Spring Meeting, Washington, D.C., March 26-28, 2014

Participant, International Competition Network Competition Advocacy Workshop, Rome, Italy, December 12-13, 2013

Participant, IP Law and Management Institute, San Diego, Nov. 3-5, 2013

Platform Structure and Antitrust Analysis, Panelist, George Mason Law and Economics Center Conference on Competition Among Online Platforms, Arlington, Virginia, October 10, 2013

Antitrust Analysis of IP Licensing Practices, in the U.S. and Abroad, American Intellectual Property Law Association Spring Meeting, Seattle, Washington, May 2, 2013

FRAND Principles and Competition, Northwestern Journal of Technology and Intellectual Property 10<sup>th</sup> Anniversary Symposium, Northwestern Law School, Searle, Center, March 8, 2013

Moderator, Panel on Mergers, 15<sup>th</sup> Annual George Mason Law School Antitrust Symposium, Washington, D.C., January 26, 2012

Dynamic Concerns in Merger Competitive Effects Analysis, George Mason Law School Law & Economics Center, December 14, 2011

IP Litigation and Remedies, a U.S. FTC Perspective; Non-Practicing Entities and Trolls, a U.S. FTC Perspective; and FRAND, a U.S. FTC View, IBC Standards and Patents Conference, London, Nov. 16-17, 2011

Lecturer, Training Program on Analyzing Single Firm Conduct, Competition Commission of India, September 19-23, 2011

Organizing an Economics Office within a Competition Agency, Bogota, Colombia, Superintendency of Industry and Commerce, June 7, 2011

Standard Setting Matters, with a Focus on Hold Ups, Innovation, Competition, & Regulation Law Center, Seoul, Korea, April 8, 2011

Moderator, Panel on U.S. Merger Guidelines, 14th Annual George Mason Law School Antitrust Symposium, Washington, D.C., February 9, 2011

Lecturer, Program on Judicial Application of Competition Law for Central American Judges, Panama, Republic of Panama, December 2-3, 2010

*The Competition/Intellectual Property Interface,* Seoul, Korea, Korea Institute on Patent Information, September 30, 2010; KFTC, October 1, 2010; and Beijing, China, Chinese Competition Agencies, October 2010

Competition Agencies and the Promotion of Entrepreneurship, World Bank Seminar on Entrepreneurship, Astana, Kazakhstan, May 15, 2010

Competition Policy and Economic Development, Vanderbilt Graduate Program in Economic Development, Washington, D.C., March 10, 2010

Panelist, Knowledge Congress Webcast on Antitrust & Technology for Attorneys, Washington, D.C., February 4, 2010



Moderator, Panel on Evaluating Bundling and Share-Based Rebates in High-Tech Industries, 13<sup>th</sup> Annual George Mason Law School Antitrust Symposium, Washington, D.C., February 4, 2010.

*The IP-Antitrust Balance: A U.S. Government Perspective*, International Conference on Intellectual Property Rights: Convergences and Divergences, EU/USA/ASIA, LUISS Guido Carli University, Rome, Italy, December 3, 2009

Competition Law Reform: A U.S. FTC Perspective, International Conference on Competition Law ("Competition Law: An Effective Instrument for Making Markets Work for Inclusive Growth"), Delhi, India, November 6, 2009

The Traffic Light at the Antitrust/IP Intersection, 2009 Annual Meeting of the Licensing Executives Society, San Francisco, October 19, 2009 (remarks delivered by proxy)

Speaker, Federal Trade Commission Developments, The Knowledge Congress, *Antitrust & Technology for Attorneys: Dealing with a Global Anti-Competitive Environment*, Washington, D.C., October 15, 2009

Speaker, Panel on Competition and Trade Policy, World Trade Organization Forum, Geneva, September 29, 2009

Speaker, Panel on Dealing with the Antitrust Enforcement Agencies, PLI Antitrust Law Institute 2009, New York, May 12, 2009

Standard Setting under Section 5 of the FTC Act, Oxford Centre for Competition Law and Policy, Conference on Intellectual Property and Competition Law: Contemporary Issues, Oxford, England, March 9, 2009

Panelist, A Roundtable Preview of Antitrust Enforcement in the Obama Administration, New York State Bar Association Annual Meeting, New York, January 29, 2009

Moderator, Panel on Merger Enforcement, 12<sup>th</sup> Annual George Mason Law Review Antitrust Symposium, Washington, D.C., December 4, 2008

Moderator, Panel on Competition Policy Issues in the Media and Telecom Sector; Discussant, Panel on the Interaction between Regulation and Competition Law in Regulated Industries, *Which Competition Policy for Regulated Industries: Governance and Sector-Specific Perspectives*, University College, London, and Istanbul Bilgi University, Istanbul, Turkey, September 5-6, 2008

Competition Policy and Its Convergence as Key Drivers of Economic Development, Islamabad and Karachi, Pakistan, July 28 and 30, 2008

Abuse of Dominance and Remedies, Fordham Law School Course for Foreign Competition Officials, New York, New York, July 10-11, 2008

Exclusionary Pricing in Art. 82/Chapter II Cases; Financial Services – Dealing with Sector Inquiries, Mergers, Antitrust; Agencies Roundtable, Panelist, 8th Annual Trans-Atlantic Antitrust Dialogue, London, UK, May 15-16, 2008 (three different panels)

Regulation, Deregulation, and the Application of Competition Law in Telecommunications, Wissenschaftliches Institut für Infrastruktur und Kommunikationsdienste, Bonn, Germany, April 24, 2008

Moderator, Panel on New Trends in Licensing Terms and Reactions of Competition Authorities, IBC Conference on Standards and Patents: Examining the Legal Landscape for High-Tech Companies over the Next 10 Years, London, UK, November 29, 2007

Moderator, Panel on the Role of Courts in Shaping Antitrust Policy, 11<sup>th</sup> Annual George Mason Law Review Antitrust Symposium, Washington, D.C., October 31, 2007

Health Care and Competition Policy: An FTC Perspective, Mentor Group Budapest Forum, Budapest, Hungary, July 11, 2007

The FTC-DOJ IP-Antitrust Report: An Overview, lectures at ABA Antitrust Section Brownbag, Washington, D.C., May 21, 2007; and at United Kingdom Competition Commission and Office of Fair Trading, London, England, June 4 and June 5, 2007

Joint Report by the US Department of Justice and the US Federal Trade Commission on Antitrust/Intellectual Property Law and Policy Enforcement, Mentor Group Forum for EU-US Legal-Economic Affairs, Brussels, Belgium, April 17, 2007

An FTC Perspective on Standard-Setting and IP, eSapience Seminar on Patent Disclosure in Standard-Setting Organizations, Washington, D.C., March 29, 2007

A US Perspective on Standard-Setting Policy, High Level Workshop on Standardization, IP Licensing, and Antitrust, Brussels, January 18, 2007

The Implementation of Competition Policy: The Role of Advocacy in the Portfolio of Policy Instruments, Second Asian Competition Law and Policy Conference, Hong Kong, China, December 11, 2006

Refusals to Deal: A U.S. FTC Perspective, OECD-Korea Regional Centre for Competition, Regional Antitrust Workshop on Abuse of Dominance, Seoul, Korea, October 13, 2006

Exclusive Dealing: United States v. Dentsply, Inc., OECD-Korea Regional Centre for Competition, Regional Antitrust Workshop on Abuse of Dominance, Seoul, Korea, October 12, 2006

An Antitrust Overview of Standards Setting, ASAE & the Center for Association Leadership, Annual Association Law Symposium, Washington, D.C., September 29, 2006

Moderator, Panel on Refusals to Deal, FTC-DOJ Hearings on Single Firm Exclusionary Conduct under Sherman Act § 2, July 19-20, 2006

Competition Policy Toward Unilateral Conduct and Regional Economies, Taiwan 2006 International Conference on Competition Laws/Policies, Taipei, Taiwan, June 20, 2006

Competition Policy in Bilateral Trade Arrangements in the Context of Developing Country Economic Reform, Second ASEAN Conference on Competition Policy and Law, Bali, Indonesia, June 15, 2006

Antitrust and Intellectual Property in the United States, Conference on Intellectual Property Rights and Fair Competition (Beijing Foreign Studies University and DePaul University), Beijing, China, May 31, 2006

Competitiveness and Innovation in the Private Sector Protected by the United States Federal Trade Commission, Mentor Group Forum for EU-US Legal-Economic Affairs, Brussels, Belgium, May 2006

Panelist, Breakout Session on Substantive Merger Analysis, International Competition Network Annual Meeting, Cape Town, South Africa, May 3, 2006

Intellectual Property & Competition: Some Comments on the US Joint FTC/Justice Dept Report, Intellectual Property Forum 2006

(Intellectual Property and Competition Law: Contemporary Issues), Said Business School, Oxford University, England, March 24, 2006

Refusal to Supply and IP Rights, Panel Member, Office of Fair Trading/British Institute of International and Comparative Law Workshop on Article 82, London, England, March 14, 2006

Prepared Statement on Statutory Immunities and Exemptions, Testimony before the Antitrust Modernization Commission, Washington, D.C., December 1, 2005

The Harmonization of Intellectual Property Rights and Competition Policy: A Unified Approach to Economic Progress, APEC High Level Symposium on IPR, Xiamen, China, September 8, 2005

IP and Competition: Bundling Cases, United Kingdom Competition Commission, London, England, June 30, 2005

Patent Pools and Cross Licensing, Panel Member, British Institute of International and Comparative Law Competition Law Forum Meeting, London, England, June 15, 2005

Participant, 10<sup>th</sup> Annual EU and Competition Policy Workshop: The Interaction between Competition Law and Intellectual Property Law, June 3-4, 2005, European University Institute, Florence, Italy

IP and Competition: Patent Settlements, United Kingdom Office of Fair Trading, London, England, June 2, 2005; and Oxera Economic Consulting, Oxford, England, June 1, 2005

U.S. Competitiveness and Innovation as Protected by the Federal Trade Commission: Intellectual Property Issues, Mentor Group Forum for EU-US Legal-Economic Affairs, Brussels, Belgium, May 24, 2005



Competition Policy and Intellectual Property – What is the Right Balance, Panelist, 5<sup>th</sup> Annual Trans-Atlantic Dialogue, British Institute of International and Comparative Law, May 9-10, 2005, London, UK

Lectures on American Antitrust Law, Oxford University Graduate Law Course on Competition Law, April-May 2005, Oxford, England

When Firms Ask the State to Squelch Competition: The Role of Advocacy, 15<sup>th</sup> Annual Conference of the Spanish Competition Tribunal, February 22, 2005, Madrid, Spain

Federal Enforcement: Federal Trade Commission, PLI 44<sup>th</sup> Annual Antitrust Seminar: Distribution and Marketing, New York, February 1, 2005.

The Future of P2P Technology: Effects on Efficiency and Competition, Panel Moderator, Federal Trade Commission Workshop on Peer-to-Peer File Sharing Technology: Consumer Protection and Competition Issues, Washington, D.C., December 15, 2004

Overview of the Advisory Opinion Process at the Federal Trade Commission, 2004 Golden State Antitrust and Competition Law Institute, Los Angeles, California, October 21, 2004

Price Discrimination, Professions, and Joint Ventures: From Protecting Competitors to Protecting Competition, Panel Moderator, Federal Trade Commission 90<sup>th</sup> Anniversary Symposium, Washington, D.C., September 22, 2004

Competition Policy and International Competitiveness from a U.S. Federal Trade Commission Perspective: The Case of Merger Enforcement, Symposium on the Globalization of Competition and the New Structure of Competition Policy, Tokyo American Center, Tokyo, Japan, September 10, 2004 (also delivered in Nagoya, Japan, Sept. 13)

State Regulatory Impediments to Internet Distribution, Competition Policy Working Dinner Presentation, Progress and Freedom Foundation Aspen Summit: The Future of the Internet, August 23, 2004, Aspen, Colorado

FTC's Approach to IP and Antitrust in Pharmaceuticals, Antitrust and Trade Regulation Committee of the Bar of the City of New York, March 3, 2004

Commentator, UCLA Law First Annual Institute on US and EU Antitrust Aspects of Mergers and Acquisitions, Los Angeles, California, February 28, 2004

Co-Moderator, Panel on Efficiencies, Dynamic Effects, and Integration, Joint FTC-Department of Justice Workshop on Merger Analysis, Washington, D.C., February 19, 2004

Coordination of Cross-Border Pricing – Advice for Counsel, ABA Antitrust Section Teleconference, Washington, D.C., December 3, 2003

Antitrust Scrutiny of Multi-Product Discounting, ABA Antitrust Section Fall Forum, Washington, D.C., November 18, 2003

Competition Policy as a Welfare-Enhancing Complement to Trade Policy: A United States Perspective, Taiwan Fair Trade Commission International Conference on Competition Policies/Laws, Taipei, Taiwan, October 28, 2003

A Comparative Perspective on IP Licensing, Panel Presentation, Law and Policy in International Business Symposium on the International Harmonization of Antitrust and Intellectual Property, Georgetown University Law School, February 14, 2003

Judicial Review of Merger Enforcement in the United States, Spanish Competition Tribunal Annual Conference, Madrid, Spain, October 7, 2002 (delivered in Spanish)

Antitrust Enforcement at the Federal Trade Commission, Harvard Law School, October 1, 2002

Federal Antitrust Analysis of Patent Pooling, BIO Annual Convention, Toronto, Canada, June 20, 2002

Current Federal Antitrust Scrutiny of Patents: Recent Hearings and Enforcement Initiatives, Joint Meeting, Virginia State Bar Antitrust and Intellectual Property Sections, Virginia Beach, Virginia, June 14, 2002

The Federal Trade Commission - Justice Department Hearings on Competition Law and Intellectual Property, Panel Presentation, American Bar Association Antitrust Section Spring Meeting, April 25, 2002

Antitrust Revisited: The New Frontier, Annual Conference of the Association of Private Enterprise Education, Cancun, Mexico, April 7-9, 2002 (by proxy)

Current Federal Antitrust Scrutiny of Patents, American Intellectual Property Association Mid-Winter Institute, Phoenix, Arizona, Jan. 25, 2002

Antitrust Risks of Sales Over the Internet, B2Bs and Distribution, American Bar Association Antitrust Section Fall Forum: New Technologies/New Administrations, Washington, D.C., November 15, 2001

The Federal Trade Commission's Antitrust Enforcement Agenda, Association of the Bar of the City of New York, Committee on Antitrust and Trade Regulation, New York, New York, November 7, 2001

Federal Trade Commission Patent Pharmaceutical Investigations, American Bar Association Antitrust Section Intellectual Property Brown Bag Lunch Presentation, Washington, D.C., November 1, 2001

Ever Vigilant: A Report from the Bureau of Competition, Luncheon Speaker, Corporate Financial Executive Roundtable, "Navigating the New Economic Reality," Washington, D.C., September 10, 2001



Competition and Choice: Regulating the Telecommunications Industry, Panel Moderator, 1999 Harvard Journal of Law & Technology Symposium, "Changing Times, Changing Technology: The Future of the Telecommunications Act of 1996," Cambridge, Massachusetts, April 17, 1999

Law, Technology, and Public Policy, Television Show Panelist, Capital Region Roundtable, "Law, Technology, and Public Policy," Fairfax, Virginia, April 16, 1999 (George Mason University Television)

Internet Governance: A Political Economy Perspective, Public Choice Society, New Orleans, Louisiana, March 13, 1999 (by proxy)

The Telecommunications Act of 1996: Rent-Seeking and the Implications for Federalism, Southern Economics Association, Atlanta. Georgia, November 1997 (by proxy)

International Fisheries Regulation: A Law and Economics Perspective, Association for Private Enterprise Education, Washington, D.C., April 1997 (by proxy)

Markets for Telecommunications Reform: The Rent Seeking Story, Public Choice Society, Houston, Texas, March 1996, and Association for Private Enterprise Education, Las Vegas, Nevada, March 1996 (by proxy), and Southern Economics Association, Washington, D.C., November 1996

Panel Chairman, Conference on the Economic Analysis of International Law, Center for Law and Economics, George Mason University Law School, Washington, D.C., May 1995

Competition Policy Issues Presented by the National Information Infrastructure Initiative, American Bar Association, Antitrust Section (Computer Technology, Communications Industry, and Intellectual Property Committee), Annual Spring Meeting, Washington, D.C., April 1994 (remarks delivered by proxy)

Participant, Panel on Privatization in Eastern Europe, 20th Annual International Law Week Conference, Georgetown University and George Washington University Law Schools, November 1993

Innovation-Induced Rent-Seeking: The Implications for Environmental Quality, Public Choice Society, New Orleans, Louisiana, March 1993, and Southern Economics Association, New Orleans, Louisiana, November 1993 (by proxy)

Current International Antitrust Developments, Practicing Law Institute, Washington, D.C., September 1993

Protecting Intellectual Property Rights and Technical Data in Technology Commercialization Partnerships, Workshop Moderator, National Technology Initiative Conference, Golden, Colorado, June 1992

Innovation-Induced Rent-Seeking: The Case of Air Quality Management, George Mason University Law School, December 1991



Antitrust Implications of Joint Networks, User's Open System Conference, Corporation for Open Systems, Reston, Virginia, November 1991

Antitrust, Competitiveness, and National Economic Policy in the Emerging World Economy, Fordham Corporate Law Institute, New York, New York, October 1991, and Public Choice Society, March 1992 (by proxy)

U.S. Laws Governing International Intellectual Property Protection, Antithoycott Regulations, & the Foreign Corrupt Practices Act, National Export Initiative Seminars on Export Promotion, San Jose, California, May 1991, and San Diego, California, May 1991

Welfare Gains from Innovation-Induced Rent-Seeking, Southern Economics Association, New Orleans, Louisiana, November 1990 (by proxy), and Southern Economics Association, Nashville, Tennessee, November 1991 (by proxy)

United States Policies and Laws Affecting Foreign Direct Investment, United States-Mexico Legal Seminar, Mexico City, Mexico, June 1990

Tort Reform: A Bush Administration Perspective, Institute of Law and Economics, University of Pennsylvania Law School, April 1990

The Complexities of U.S. Telecommunications and Information Services Regulation, Conference on Videotex Markets in North America, Paris, France, March 1990 (delivered in French)

Product Liability Reform: A Bush Administration Perspective, Brooklyn Bar Association, New York, New York, March 1990

Intellectual Property Protection in the World Economy, Association of the Bar of the City of New York, Committee on Trademarks and Unfair Competition, New York, New York, March 1990

Product Liability Law Reform, Georgetown University Graduate School of Business, Washington, D.C., September 1989

The Case for Joint Production Venture Antitrust Legislation, American Bar Association, Antitrust Section, Annual Meeting, Honolulu, Hawaii, August 1989, and Practicing Law Institute Seminar on the Legal Aspects of International Trade, Washington, D.C., January 1990

A Look at the Department of Commerce, Brookings Institution Conference for Corporate Executives on Understanding Federal Government Operations, Washington, D.C., June, 1989

Developing a Framework for Intellectual Property Protection to Advance Innovation, National Science Foundation Symposium on Protection of Intellectual Property Rights in Science, Technology, and Economic Performance: International Comparisons, Washington, D.C., May 1989



Congressional Rent-Seeking: The Implications for Government Size, Western Economic Association, Lake Tahoe, California, June 1989 (by proxy), and Southern Economics Association, Nov. 1989

Congressional Rent-Seeking: The Case of Statutory Deadlines, Public Choice Society, Orlando, Florida, March 1989 (by proxy)

Innovation-Induced Rent-Seeking: The Case of Air Quality Management, First Annual Symposium of the Institute on International Economic Competitiveness, Radford, Virginia, May 1988; Public Choice Society, San Francisco, California, March 1988; and Southern Economics Association, San Antonio, Texas, November 1988

The Justice Department's Vertical Restraints Guidelines, Oregon Bar Association, Portland, Oregon, April 1985; New York Law Journal Seminar on Distribution, New York, New York, April 1985; Ohio Bar Association, Columbus, Ohio, May 1985; and Practicing Law Institute Seminar on Distribution Problems and Solutions, San Francisco, June 1985

The Justice Department's Perspective on Vertical Restraints, Practicing Law Institute Seminar on Distribution Problems and Solutions, New York, New York, December 1984, and San Francisco, California, January 1985

The Effects of U.S. Antitrust Policies on the International Competitiveness of U.S. Firms, Commentator, Southern Economics Association, Atlanta, Georgia, November 1984 (by proxy)

Antitrust Law and the Regulatory Process, Regulatory Policy Seminar, Executive Seminar Center, Oak Ridge, Tennessee, October 1984

The Justice Department's Merger Guidelines, American University Law School, June 1984 and June 1985

FTC Policy Planning and Antitrust, Yale Law School, April 1978



(b) (6)

## PROFESSIONAL PROFILE

Experienced executive with proven success in organizational development, strategic planning, audit leadership, public speaking, communications, budget, administration, and Congressional engagement

## KEY AREAS OF EXPERTISE

- Organizational Leadership
- Internal Control
- Office Communications
- Project Management
- Budgeting and Forecasting
- Public Speaking
- Data Analysis
- Financial Management
- Strategic Planning
- Developing Talent
- Congressional Relations
- Audit Leadership

## PROFESSIONAL EXPERIENCE

Department of Commerce, Office of Inspector General (OIG) (Dec 2010 – Present)

Assistant Inspector General, Office of Audit and Evaluation (SES, various positions; Nov 2011 – present) Assistant Inspector General for Audit (GS-15; Dec 2010 – Nov 2011)

Lead a geographically dispersed team of professionals, with responsibility over audit and evaluation products, top management challenges, semiannual reports, and more covering a \$13 billion cabinet-level department

- Promoted into three different positions in less than six years
- Provided testimony before a Senate subcommittee on Commerce's \$7 billion national public safety broadband network in June 2016
- Organizational leadership demonstrated over more than five years in leading the development and delivery of office Top Management Challenge reports and Semiannual reports to Congress
- Demonstrated leadership in the analysis of real property data for the purpose of identifying the timing of lease holdovers
- Strong organizational and project management skills highlighted by leading the OIG's annual strategic risk assessment process for 6 years
- Engaged Congressional committee, subcommittee, and member staff on a variety of departmental priorities
- Presided over the delivery of over one hundred audit and review products and hundreds of recommendations
- Through weekly messages to the organization for over four years, communicated key office activities, progress, and upcoming events to promote a successful attitude, confidence in leadership, and teamwork
- In assuming the role of acting Deputy Inspector General in July 2015, provided inspirational leadership and communicated a vision for the organization while creating a positive environment
- Leading and collaborating with other federal executives, in 2015 and 2016 led the development of the Commerce OIG's Audit Strategic Plan and related deliverables
- Financial analysis leadership demonstrated in the annual assessment of financial transactions covering total assets, high-risk contracts, sole-source awards, and small purchases to inform annual audit plans
- Representing the organization in negotiations with senior-level and presidentially-appointed officials, effectively influenced executives at all levels to help identify and drive organizational initiatives
- Leading the development of an OIG best practices product shared with the Council of Inspectors
  General for Integrity and Efficiency, and a conduct guide for new employees, demonstrated a clear



#### Andrew Katsaros, CPA

- commitment to high standards of integrity and professional and personal conduct
- Managed organizational change by leading the development of five updated performance metrics
  aligned with each of the office's strategic goals and objectives, providing thought leadership in
  determining resources needed to ensure business needs were met
- As the author and signer of numerous public products, and a presenter at many widely attended
  events, possess excellent written and verbal communication skills including the ability to effectively
  articulate risks, mitigation proposals, and common themes to stakeholders
- Over 25 years of experience developing audit recommendations to correct control deficiencies and conducting follow-up to ensure management implementation
- Since 2011, responsible for major portions of the office's formulation of a \$35 million+ budget, also leading most monthly execution monitoring activities for the audit division
- Engaged department leadership in routine coordination meetings discussing audit follow-up, new
  projects, management challenges, and OIG access to financial systems, developing strong working
  relationships with intra-department executives to accomplish departmental goals and objectives
- Established close relationships between auditors and investigators, providing assistance on casework, and promoting and championing a vision to drive unity, alignment, and support
- Employee development leadership demonstrated in 2017 in establishing an Employee Development database populated with training courses for all major office job series, at every grade level

Department of Justice, Executive Office for United States Attorneys (Jan 2008 – Dec 2010) Assistant Director for Audit and Review, GS-511-15

Reported to the Chief Financial Officer, leading the entire U.S. Attorneys' financial audit, evaluation and review program; responding to the needs of customers; ensuring the integrity of programs, personnel, and administrative actions; continuously assessing office processes and programs, and identifying opportunities and techniques to increase efficiency of operations and improve customer service

- Developed the U.S. Attorneys' first standing internal audit and review program
- Delivered over one hundred reports on financial reviews in less than three years, including results on remote operational efforts

U.S. Agency for International Development (USAID), OIG (Aug 1999 - Jan 2008) Director of Financial Audits (Dec 2003 – Jan 2008), GS-511-15 Assistant Director, Financial Audits (Apr 2000 – Dec 2003), GS-511-14 Audit Team Leader (Aug 1999 – Apr 2000), GS-511-13

Reported to the Deputy Assistant Inspector General for Audit in leading and directing financial statement audit operations for the largest audit division, covering \$13 billion in annual federal appropriations

- Promoted to manager within nine months of my arrival, and twice in a four year period
- Led the restatement of USAID's FY 2005 financial statements

Department of Defense, Office of Inspector General (May 1990 – Jul 1999) Job Title: Auditor/Team Leader/Project Manager, GS-511-13

Conducted audits of Defense military and civilian programs and later served as the National Single Audit Coordinator responsible for the oversight of all grant audits conducted on Department of Defense awards

 Promoted four times in first four years in the organization, successfully competing for a GS-13 team leader position at earliest eligibility



#### Andrew Katsaros, CPA

## SIGNIFICANT PROFESSIONAL PUBLICATIONS

- Senate Testimony before a hearing of the Committee on Commerce, Science, and Transportation Subcommittee on Communications, Technology, Innovation and the Internet, June 2016 https://www.oig.doc.gov/OIGPublications/OIG-16-034-T.pdf
- Frequently Asked Questions on Audits, July 2015
   https://www.oig.doc.gov/Pages/FAQs-About-OIG-Audits.aspx
- Organizational Risk Assessments (PowerPoint), January 2014
   <a href="https://www.ignet.gov/sites/default/files/files/DOC%20Organizational%20Risk%20Assessment%20011614.pdf">https://www.ignet.gov/sites/default/files/files/DOC%20Organizational%20Risk%20Assessment%20011614.pdf</a>
- Grant Monitoring, March 2017
  - https://www.oig.doc.gov/Pages/Expanding\_Monitoring\_Controls\_Will\_Strengthen\_the\_Management\_of\_the\_St ate\_Local\_Implementation\_Grant\_Program.aspx
- Grant Administration and Financial Controls, October 2017 https://www.oig.doc.gov/Pages/Strengthening-Grant-Administration.aspx
- Review of Broadband Infrastructure, September 2016
   <a href="https://www.oig.doc.gov/Pages/Review\_of\_the\_Sustainability\_of\_Broadband\_Technology\_Opportunity\_Program\_Comprehensive\_Community\_Infrastructure\_Awards.aspx">https://www.oig.doc.gov/Pages/Review\_of\_the\_Sustainability\_of\_Broadband\_Technology\_Opportunity\_Program\_Comprehensive\_Community\_Infrastructure\_Awards.aspx</a>
- FirstNet Interagency Agreements, June 2016 https://www.oig.doc.gov/Pages/FirstNet-Can-Strengthen-Its-Controls-by-Documenting-Procedures-to-Close-and-Track-Interagency-Agreements.aspx
- NOAA Fisheries' Use of Contract, June 2016 <a href="https://www.oig.doc.gov/Pages/NOAA-Fisheries%E2%80%99-Alaska-Regional-Office-Use-of-Contract-Raises-Issues-Regarding-Personal-Services.aspx">https://www.oig.doc.gov/Pages/NOAA-Fisheries%E2%80%99-Alaska-Regional-Office-Use-of-Contract-Raises-Issues-Regarding-Personal-Services.aspx</a>
- FirstNet Workforce, August 2015
- <a href="https://www.oig.doc.gov/Pages/Audit-of-FirstNet%27s-Workforce-and-Recuiting-Challenges,-Participation-at-Discretionary-Events,-and-Internal-Control-aspx">https://www.oig.doc.gov/Pages/Audit-of-FirstNet%27s-Workforce-and-Recuiting-Challenges,-Participation-at-Discretionary-Events,-and-Internal-Control-aspx</a>
- National Institute of Standards and Technology Measurement Services, August 2015 https://www.oig.doc.gov/Pages/Audit-of-NIST-Quality-System-for-Measurement-Services.aspx
- Premium Travel, August 2015
   https://www.oig.doc.gov/Pages/DOC-Must-Strengthen-Controls-over-Premium-class-Travel.aspx
- Revolving Loan Funds, June 2015 <a href="https://www.oig.doc.gov/Pages/EDA-Faces-Challenges-in-Effectively-Monitoring-Its-Revolving-Loan-Funds.aspx">https://www.oig.doc.gov/Pages/EDA-Faces-Challenges-in-Effectively-Monitoring-Its-Revolving-Loan-Funds.aspx</a>
- FirstNet Financial Disclosures and Contracts, December 2014 https://www.oig.doc.gov/Pages/FirstNet-Must-Strengthen-Management-of-Financial-Disclosures-and-Monitoring-of-Contracts.aspx
- Patent Contracts, December 2014
   <a href="https://www.oig.doc.gov/Pages/USPTO-Awarding-and-Administering-of-Time-and-Materials-and-Labor-Hour-Contracts-Needs-Improvement.aspx">https://www.oig.doc.gov/Pages/USPTO-Awarding-and-Administering-of-Time-and-Materials-and-Labor-Hour-Contracts-Needs-Improvement.aspx</a>
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- Working Capital Funds, May 2014 https://www.oig.doc.gov/Pages/Office-of-Secretary-Working-Capital-Fund-Billing-Control-Issues-Resulted-in-Incorrect-Charges.aspx
- National Oceanic and Atmospheric Administration Fisheries, May 2014 https://www.oig.doc.gov/Pages/Review-of-NOAA-Catch-Share-Programs.aspx
- Manufacturing Extension Partnership Conferences, February 2014
   <a href="https://www.oig.doc.gov/Pages/Manufacturing-Extension-Partnership-Incurred-Avoidable-Conference-Costs.aspx">https://www.oig.doc.gov/Pages/Manufacturing-Extension-Partnership-Incurred-Avoidable-Conference-Costs.aspx</a>
- High Risk Contracts, November 2013
   <a href="https://www.oig.doc.gov/Pages/Department-Awarding-and-Administering-of-Time-and-Materials-and-Labor-Hours-Contracts-Needs-Improvement.aspx">https://www.oig.doc.gov/Pages/Department-Awarding-and-Administering-of-Time-and-Materials-and-Labor-Hours-Contracts-Needs-Improvement.aspx</a>
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  <a href="https://www.oig.doc.gov/Pages/Department-Awarding-and-Administering-of-Time-and-Materials-and-Labor-Hours-Contracts-Needs-Improvement.aspx">https://www.oig.doc.gov/Pages/Department-Awarding-and-Administering-of-Time-and-Materials-and-Administering-of-Time-and-Materials-and-Administering-of-Time-and-Materials-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-and-Administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-administering-of-Time-admin



#### Andrew Katsaros, CPA

- Purchase Cards, June 2013
   <a href="https://www.oig.doc.gov/Pages/Internal-Controls-for-Purchase-Card-Transactions-Need-to-Be-Strengthened.aspx">https://www.oig.doc.gov/Pages/Internal-Controls-for-Purchase-Card-Transactions-Need-to-Be-Strengthened.aspx</a>
- Conferences, October 2012 https://www.oig.doc.gov/Pages/Quarterly-Conference-Reporting-Processes-Need-Improvement.aspx
- Public Safety Interoperable Communications, February 2013
   https://www.oig.doc.gov/Pages/PSIC-Grant-Program-4th-Annual-Assessment.aspx

## MEDIA AND PUBLIC SPEAKING

- Senate Testimony, June 2016
- Federal News Radio, Interview, April 2014
- AICPA Financial Management Conference, Washington, DC, August 2015
- Pacific Northwest Intragovernmental Audit Forum, Anchorage, AK, September 2016
- Federal Audit Executive Council, Washington, DC, January 2014, February 2016
- AICPA Management Conference (Risk Assessments), Washington, DC, July 2014
- Department of Justice, National Advocacy Center Training Conferences, Columbia, SC (six conference and training presentations), 2008 2010
- U.S. Attorney's Offices Training and Conferences, Houston, Minneapolis, Detroit, Nashville, and Mobile, 2009 - 2010
- Department of Commerce Annual Acquisition Conferences, four presentations, 2011 2016
- Department of Commerce, Financial Management Conference, October 2012

## **EDUCATION AND CERTIFICATIONS**

Bachelor of Business Administration, Accountancy, Western Michigan University, Kalamazoo, MI, 1990 Licensed CPA, Commonwealth of Virginia

Certified Financial Planner

Top Secret Clearance (renewal in process)

#### AWARDS AND RECOGNITION

Department of Commerce, OIG, Annual Performance Awards (2011-2017)

Executive Office for U.S. Attorneys, Performance Awards (2008, 2010) and Quality Step Increase (2009)

*USAID OIG*, Performance Awards (2001, 2002, 2003, 2006, 2007)

USAID OIG, Superior Accomplishment Group Awards (2) (2005)

USAID OIG, Distinguished Honor Group Award (2004)

President's Council on Integrity and Efficiency (PCIE), Single Audit Team Award (1999)

Department of Defense, OIG, Audit Policy Staff Member of the Year (1998), Superior Accomplishment Awards (1994, 1998, 1999), Outstanding Performance Awards (1991, 1992, 1993, 1996, 1998), Financial Auditor of the Year (1992)

#### **AFFILIATIONS**

Member, American Institute of Certified Public Accountants Volunteer (Northern Virginia Swim League, Summerfield Homeowners Association, Reston Masters Swim Team)



#### **PROFESSIONAL SUMMARY**

- Concentrates practice on retail financial services, credit reporting, data privacy, fair lending, debt collection, payment systems, consumer protection and administrative law issues.
  - Speaks frequently to legal and professional audiences (see attached list).
  - Chair of the American Bar Association's Consumer Financial Services Committee.
    - Chaired the ABA Task Force that successfully challenged the FTC's application of its Red Flags Rule to the legal profession. Held numerous other leadership positions.
  - Recognized as a Fellow of The American College of Consumer Financial Services Lawyers.
  - o Recommended in Best Lawyers in America, Chambers Global, Chambers USA, Legal 500
- Advises lenders, credit bureaus, technology companies and vendors regarding regulatory compliance, litigation, and transactional matters.
  - Regularly represents clients before FTC, CFPB, NYDFS and other federal and state agencies in law enforcement and rulemaking proceedings.
- Served in senior supervisory and policy-making positions at the Federal Trade Commission and the Securities and Exchange Commission:
  - Led a team of 45 professionals to develop and draft ten rules and six studies under the Fair and Accurate Credit Transactions Act of 2003 ("FACT Act").
  - Managed the FTC's efforts in 2003 to enact FACT Act: developed FTC policy, consulted with Congressional staff, the Administration, industry and consumer advocates.
  - Supervised the drafting of published opinions of the SEC in administrative appeals, and defended the final decisions on appeal to federal circuit courts.

#### EXPERIENCE

## COVINGTON & BURLING LLP, WASHINGTON, D.C.

Senior Counsel and Staff Attorney

<ul> <li>Partner</li> <li>Co-Chair, Consumer Financial Services Practice Group</li> <li>Co-Chair, Financial Institutions Practice Group</li> </ul>	2014 TO PRESENT 2016 TO PRESENT 2017 TO PRESENT
Morrison & Foerster LLP, Washington, D.C.	
• Partner	2008 TO 2014
Of Counsel	2005 то 2007
FEDERAL TRADE COMMISSION, WASHINGTON, D.C.	
FACT Act Program Manager	2004 TO 2005
<ul> <li>Assistant to the Director of the Bureau of Consumer Protection</li> </ul>	2001 TO 2004
LOVELLS, WASHINGTON, D.C.	
<ul> <li>Associate</li> </ul>	2000 TO 2001
SECURITIES & EXCHANGE COMMISSION, WASHINGTON, D.C.	
Assistant General Counsel (Acting)	1999 то 2000



1997 to 1999

## **EDUCATION**

#### **COLLEGE OF WILLIAM AND MARY, WILLIAMSBURG, VIRGINIA**

J.D., May 1994

William and Mary Law Review: Professional Articles Editor

#### WILLIAMS COLLEGE, WILLIAMSTOWN, MASSACHUSETTS

B.A., History, June 1987

## PROFESSIONAL ACTIVITIES

#### **AMERICAN COLLEGE OF CONSUMER FINANCIAL SERVICES LAWYERS**

• Fellow of the College INDUCTED 2012

#### **AMERICAN BAR ASSOCIATION**

- Business Law Section
  - Consumer Financial Services Committee

	<ul><li>Chair</li></ul>	2015 TO PRESENT
	<ul><li>Vice Chair</li></ul>	2011 TO 2015
	<ul> <li>Chair, Federal and State Trade Practices Subcommittee</li> </ul>	2006 то 2009
	<ul> <li>Vice Chair, Federal and State Trade Practices Subcommittee</li> </ul>	2005 TO 2006
	<ul> <li>Consumer Financial Services Institute</li> </ul>	2012 TO PRESENT
•	Antitrust and Trade Regulation Section	2005 TO PRESENT
•	Committee on Application of FTC Identity Theft Red Flags Rule to Lawyers	
	o Chair	2009 TO 2011

# INTERNATIONAL ASSOCIATION OF PRIVACY PROFESSIONALS

Privacy Tracker Board Member
 2010 TO 2013

#### **ADMITTED TO PRACTICE**

- Virginia (1994)
- District of Columbia (1997)

## PROFESSIONAL RANKINGS

#### **BEST LAWYERS IN AMERICA**

Banking and Finance Law (2012 to 2018); Financial Services Regulation Law (2012 to 2018)

#### **CHAMBERS USA**

- National, Privacy and Data Security (2009 to 2015)
- National, Financial Services Regulation (2015 to 2017)

#### **CHAMBERS GLOBAL**

Privacy and Data Security (2010 to 2015)

## LEGAL 500

• Data Protection and Privacy (2009 to 2016)



## **PUBLICATIONS**

*Privacy and Fair Credit Reporting Act Update 2017*, 73 BUS. LAW. \_\_\_\_ (forthcoming 2018) (co-author with A. Soukup and L. Bartholomew)

House Financial Services Committee, Subcommittee on Financial Institutions and Consumer Credit, "Examining Opportunities and Challenges in the Financial Technology ('Fintech') Marketplace" (Jan. 30, 2018)

Safe Bank-Fintech Partnerships Can Help Consumers, Law360 (Jan. 26, 2018) (LexisNexis) (co-author with D. Smith)

Senate Banking Committee, "Consumer Data Security and the Credit Bureaus" (Oct. 17, 2017) (testifying on behalf of Consumer Data Industry Association)

*Privacy and Fair Credit Reporting Act Update 2016,* 72 Bus. Law. 475 (2017) (co-author with L. Bartholomew)

Reconsidering CFPB V. PHH, Law360 (Feb. 17, 2017) (LexisNexis) (co-author with E. Mogilnicki)

Privacy and Fair Credit Reporting Act Update 2015, 71 Bus. LAW. 661 (2016) (co-author with P. Gilbert)

The FTC Report on How Big Data Interacts with the Law, E-Commerce Law and Policy at 9 (March 2016)

Privacy and Fair Credit Reporting Act Update 2014, 70 Bus. LAW. 585 (2015) (co-author with P. Gilbert)

CFPB Final Privacy Notice Rule Will Hurt Consumers, Law360 (Oct. 28, 2014) (LexisNexis) (co-author with R. Rogers and A. Mollo)

Consumer Financial Protection Bureau: The Year in Review, 45 UCC L.J. 335 (2014) (co-author with L. Chanin, J. Nguyen)

Fair Credit Reporting Act Enforcement Actions: The Players Change, but the Games Remain the Same, 19 What's in Store 16 (Spring 2014) (ABA Section of Antitrust Law) (co-author with J. Mandell)

Fair Credit Reporting Act Update 2013, 69 Bus. LAW. 573 (2014) (co-author with P. Gilbert)

Brave New World for Data Furnishers, Law360 (Sept. 17, 2013) (LexisNexis) (co-author with A. Ignat)

Fair Credit Reporting Act Update 2012, 68 BUS. LAW. 593 (2013) (co-author with P. Gilbert)

Robocalling and Wireless Numbers: Understanding the Regulatory Landscape, Business Law Today (May 2013) (co-author with D. Smith)

New Automated Opt-Out, Text Message and Prerecorded Telemarketing Rules to Take Effect in 2013, 50 CORP. LAW. (ILL. STATE BAR ASS'N), Issue 4 (Feb. 2013) (co-author with J. O'Neill)

Consumer Financial Protection Bureau: The First Year, 44 UCC L.J. 371 (2012) (co-author with J. Nguyen)



Fair Credit Reporting Act Update 2011, 67 Bus. LAW. 585 (2012) (co-author with P. Gilbert)

Fair Credit Reporting Act Update 2010, 66 Bus. LAW. 473 (2011) (co-author with P. Gilbert)

Proposed Rule to Limit 'Robocalls' Could Have Much Broader Application, 9 PRIV. & SEC. L. REP. 14 (Apr. 5, 2010) (BNA) (co-author with J. O'Neill)

Fair Credit Reporting Act Update 2009, 65 Bus. LAW. 595 (2010) (co-author with P. Gilbert)

Fair Credit Reporting Act Update: New Rules and Litigation Developments, 64 BUS. LAW. 579 (2009) (coauthor with P. McCorkell)

Fair Credit Reporting Act Update: Firm Offers, Willfulness, Adverse Action and Receipt Truncation, 63 BUS. LAW. 677 (2008) (co-author with R. Gottlieb)

D.C. Circuit Curtails FTC Jurisdiction Under the GLBA, 6 PRIV. & INFO. L. REP., Issue 4 at 1 (Dec. 2005)

SEC Cease-and-Desist Orders, 52 ADMIN. L. REV. 1197 (1999)

Note, Using Impartial Experts in Valuations: A Forum-Specific Approach, 35 Wm. & MARY L. REV. 1241 (1994)

Voting in Contested Elections, INSIGHTS: CORP. & SEC. L. ADVISOR, March 1991, at 25

## **CLIENT ALERTS**

CFPB Publishes Final Rule on Pre Dispute Arbitration Agreements (07/10/17)

The Supreme Court Limits the SEC's Disgorgement Power (06/07/17)

Lessons Learned from CFPB Credit Reporting Exams: The CFPB's Special Report (03/06/17)

FTC Enforcement Action Signals Possible Changes Coming In Unfairness Doctrine (02/10/17)

President Trump Begins Efforts to Roll Back Financial Regulations (02/03/17)

CFPB Fall Regulatory Agenda Released (12/6/2016)

OCC to Issue Special Purpose National Bank Charters to Fintech Companies (12/5/2016)

Post-Election Outlook for Financial Regulatory Agencies: Federal Trade Commission (11/21/2016)

<u>Comments Due Soon on CFPB's Proposed Amendments Relating to Disclosure of Records and Information</u> (10/20/2016)

U.S. Supreme Court Issues Its Much-Anticipated Ruling in Spokeo (05/16/2016)



CFPB Sharpens Focus on Online Marketplace Lenders (03/08/16)

CFPB Outlines Nine Key Goals for the Next Two Years (02/26/16)

<u>U.S. Supreme Court To Address Plaintiffs' Ability To Sue For Violations Of Federal Law, Including The FCRA, Despite Suffering No Concrete Harm (4/28/2015)</u>

<u>CFPB's Promise to Ease Privacy Notice Burdens Needs Clarification</u> (5/12/2014)

Brave New World for Data Furnishers (9/9/2013)

CFPB Issues FDCPA and UDAAP Guidance (7/11/2013)

Further Setback for the CFPB Director's Authority? (5/17/2013)

D.C. Circuit Hands the CFPB a Setback? (1/29/2013)

New Automated Opt-Out, Text Message, and Prerecorded Telemarketing Rules to Take Effect in 2013 (1/8/13)

CFPB Warning and Bulletin for Nationwide Specialty CRAs (11/30/12)

CFPB Examination Procedures for Larger Participants (9/5/12)

CFPB Issues Final Rule Broadly Defining Larger Participants for the Consumer Reporting Market (7/17/12)

Financial Services Report, Summer 2012 (6/8/2012)

Financial Services Report, Spring 2012 (4/2/2012)

Market Solutions, Vol. 21, No. 1 Financial Markets Association (3/2012)

FCC Publishes Final Robocall Rule (3/15/2012)

<u>CFPB Issues Proposed Rule Defining "Larger Participants" for Certain Consumer Financial Markets</u> (2/16/2012)

Consumer Financial Protection Bureau Finalizes Regulatory Scheme for Remittance Transfers (2/10/2012)

Market Solutions, Vol. 20, No. 4 Financial Markets Association (12/2011)

FTC Rescinds FCRA Commentary in Handoff to CFPB (7/22/11)

Federal Reserve and FTC Publish Final Credit Score Disclosure Rules (07/15/11)



Federal Reserve Board Proposes New Regulatory Scheme for Remittance Transfers (05/23/11)

Federal Reserve and FTC Propose Credit Score Disclosure Rules (03/02/11)

Consumer Financial Protection Act User Guide (11/11/2010)

Compliance with the New Risk-Based Pricing Rule (4/5/2010)

Proposed Rule Could Limit Service and Collections Calls to Cell Phones (3/22/2010)

FTC Obtains \$1.1 Million in Penalties for Alleged FCRA Data Furnishing Violations (3/4/2010)

P&C Insurers Are Not "PHR Vendors" Under FTC HITECH Rule (2/1/2010)

Court Issues Decision Limiting Scope of FTC's Red Flags Rule (12/2/2009)

Identity Theft Red Flags Rule and Address Discrepancy Rule (7/9/2008)

Federal Agencies Issue Long-Awaited Affiliate-Marketing Rule (11/28/2007)



# **SPEAKING ENGAGEMENTS**

Sponsor/Conference	DATE	TOPIC(s)
Experian's 2018 Law Conference	February 27, 2018	Alternative Data
Online Lenders Alliance	January 17, 2018	Annual Advertising and Marketing Best Practices Compliance Review
American Bar Association, Consumer Financial Services Committee	January 7, 2018	Leadership Meeting
American Bar Association, Consumer Financial Services Committee	January 7, 2018	Welcome & Introductions
Financial Markets Association	October 25, 2017	Regulation of Fintech
ABA Consumer Financial Services Institute	October 20, 2017	Perspectives on Consumer Protection
LEND360	October 12, 2017	CFPB Small Dollar Rule
ID Analytics Advisory Bd.	September 26, 2017	Financial Regulatory Outlook
American Bar Association, Business Law Section Annual Meeting	September 15, 2016	Consumer Financial Services Committee Leadership Meeting
American Bankers Ass'n Briefing	August 16, 2017	Is Your Credit Reporting Accurate?
Online Lenders Alliance Compliance University	July 26, 2017	What We Have Learned from the Regulators on Compliance
American Financial Services Association, Operations and Regulatory Compliance Committee	June 14, 2017	Credit Reporting and Bankruptcy
American Bankers Association Regulatory Compliance Conference 2017	June 12-13, 2017	Credit Reporting & Data Furnishing
MBA's Legal Issues and Regulatory Compliance Conference 2017	May 9, 2017	Individual Liability
Online Lenders Alliance Spring Summit	May 2, 2017	FTC Update
Covington Financial Regulatory Forum	April 19, 2017	The Future of the CFPB
American Bar Association, Consumer Financial Services Committee	April 8, 2017	Leadership Meeting
American Bar Association, Consumer Financial Services Committee	April 6, 2017	Welcome & Introductions



Sponsor/Conference	DATE	Topic(s)
Online Lenders Alliance Advertising and Marketing Webinar	March 27, 2017	FTC & CFPB Update
American Bar Association, Consumer Financial Services Committee Webinar	March 8, 2017	Bankruptcy Reporting
ID Analytics Online Lending Network Roundtable	February 24, 2017	Financial Regulatory Outlook 2017
American Bar Association, Consumer Financial Services Committee Webinar	January 25, 2017	Financial Regulatory Outlook 2017: The Future of the CFPB
Covington & Burling Client Webinar	January 18, 2017	Financial Regulatory Outlook 2017
American Bar Association, Consumer Financial Services Committee	January 15, 2017	The Future of the CFPB
American Bar Association, Consumer Financial Services Committee	January 15, 2017	Leadership Meeting
American Bar Association, Consumer Financial Services Committee	January 13, 2017	Welcome & Introductions
LEND360	December 21, 2016	Financial Regulatory Agency Outlook
National Institute on Consumer Financial Services	October 18, 2016	Perspectives on how Technology is Changing Consumer Finance
LEND360	October 5, 2016	The Landscape of Non-Bank Consumer Finance Post CFPB Rule
Marketplace Lending + Investing	September 27, 2016	Hot Legal Issues Facing Today's Marketplace Investors
CCFL Annual Consumer Financial Services Conference	September 15, 2016	Fair Credit Reporting Act Data Furnishing
American Bar Association, Business Law Section Annual Meeting	September 10, 2016	Consumer Financial Services Committee Leadership Meeting
American Conference Institute Emerging Payment Systems	July 28, 2016	The Evolving Federal Regulatory and Enforcement Paradigm
OLA Compliance University	July 26, 2016	What Compliance Officers Need to Know about the CFPB Rule
Consumer Data Industry Association	July 20, 2016	CFPB Small Dollar Rule Proposal
Practicing Law Institute	July 18, 2016	CFPB Small Dollar Rule Proposal
American Financial Services Association State Government Affairs Committee	June 15, 2016	Marketplace Lending
American Financial Services Association Law Committee	June 13, 2016	CFPB Small Dollar Rule Proposal



Sponsor/Conference	DATE	TOPIC(S)
MBA's Legal Issues and Regulatory Compliance Conference 2016	May 2, 2016	FCRA Data Furnishing
Online Lenders Alliance, Spring Summit	April 28, 2016	Road to the CFPB Rule Proposal
Online Lenders Alliance, Spring Summit	April 27, 2016	FTC Update
J.P. Morgan Chase Law Institute	April 22, 2016	Marketplace Lending
Union Bank	April 14, 2016	Current Issues in Credit Card Lending
Women in Housing & Finance Annual Symposium	April 14, 2016	What is "FinTech"?
American Bar Association, Business Law Section Spring Meeting	April 8, 2016	Leadership Meeting
AFSA Vehicle Finance Conference	March 29, 2016	Furnishing Data To Credit Bureaus
Consumer Data Industry Association Webinar	March 16, 2016	The CFPB's Policy Priorities
Covington/Promontory Financial Regulatory Forum	March 8, 2016	Where is the CFPB Headed Next?
Covington Senior Lawyer Retreat	February 20, 2016	What is "FinTech"?
Online Lenders Alliance Webinar	February 16, 2016	The TSR's New Prohibitions On Payment Method
ID Analytics Online Lending Network Roundtable	February 9, 2016	2016 Regulatory Outlook
American Bar Association, Consumer Financial Services Committee	January 12, 2016	Leadership Meeting
Marketplace Lending + Investing Conference (SourceMedia)	November 5, 2015	Innovation and regulation
ACI's Consumer Lending Regulatory Compliance Forum	October 30, 2015	Controversial and Emerging Lending Trends
Lend360	October 15, 2015	Financial innovation and regulation
Lend360	October 15, 2015	Ability to Repay
Lend360	October 14, 2015	CFPB Rulemaking Update
Lend360	October 14, 2015	FTC, CFPB and FCC Update
American Bar Association, Consumer Financial Services Institute	October 9, 2015	Perspectives on Regulation
Consumer Data Industry Association Webinar	October 7, 2015	The FCRA and the CFPB: Furnishing Data to Credit Bureaus
AFSA Law Committee	October 6, 2015	FCRA Data Furnishing
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Sponsor/Conference	DATE	Topic(s)
Crowdfinance2015 - The Evolution of Marketplace Lending	September 28, 2015	Shifting Sands, Navigating Banking Compliance
MBA's Regulatory Compliance Conference	September 21, 2015	Compliance Management Systems
American Bar Association, Business Law Section Annual Meeting	September 18, 2015	Leadership Meeting
LendLab	September 10, 2015	Consumer Lending Regulatory Compliance
Lend Academy & FICO Credit Boot Camp	July 29, 2015	Hot Button Regulatory Trends for Online Lenders
Online Lenders Alliance, Compliance University	July 28, 2015	Regulatory Update
American Financial Services Association Webinar	July 28, 2015	FCRA & Data Furnishing
AFSA Law Committee	June 2, 2015	FCRA & Data Furnishing
MBA's Legal Issues and Regulatory Compliance Conference 2015	May 5, 2015	Privilege & Confidentiality
Online Lenders Alliance, Spring Summit	April 29, 2015	Small Business Review Panel Recap
Consumer Data Industry Association	April 22, 2015	Regulatory Compliance "Lightning Round"
American Bar Association, Business Law Section Spring Meeting	April 18, 2015	Everything You Wanted to Know About Credit Scoring
American Bar Association, Business Law Section Spring Meeting	April 17, 2015	CFPB Rulemaking on Payday, Title and Similar Loans
Practicing Law Institute, 20th Annual Consumer Financial Services Institute	April 7, 2015	Retail Banking & Emerging Payment Models
Covington & Burling/Promontory Financial Regulatory Summit	March 10, 2015	CFPB: Emerging Policies and Priorities
Community Financial Services Association	March 4, 2015	Consumer Lending: The Future of Small-Dollar Credit
GE Commercial Finance	December 4, 2014	CFPB Authority Over Non-Banks
FICO World	November 13, 2014	Debt Collection
FICO World	November 11, 2014	Conduct Risk
Lend360	October 17, 2014	Operation Chokepoint
Lend360	October 16, 2014	Best Practices
Consumer Data Industry Association Teleseminar	October 16, 2014	CFPB Data Furnishing Initiatives



Sponsor/Conference	DATE	Topic(s)
Lend360	October 15, 2014	CFPB Enforcement Program
American Bar Association National Institute on Consumer Financial Services Basics	October 7, 2014	Perspectives on Consumer Finance
American Bar Association National Institute on Consumer Financial Services Basics	October 7, 2014	UDAAP
MBA Regulatory Compliance	September 29, 2014	Marketing and Advertising
MBA Risk Management & Quality Assurance Forum	September 8, 2014	Social Media
American Conference Institute National Forum on Reinsurance Regulation	July 30, 2014	Privacy & Data Security Trends
Online Lenders Alliance Compliance University	July 29, 2014	Regulatory Outlook
Mortgage Bankers Association Webinar	July 17, 2014	Social Media
Law Seminars International	June 19, 2014	Tribal Lending and Financial Institutions
MBA's Legal Issues and Regulatory Compliance Conference 2014	May 6, 2014	Use of Social Media in Mortgage Lending
Online Lenders Alliance Spring Summit	May 2, 2014	Regulatory Outlook
American Conference Institute Insurance Regulation National Forum	February 28, 2014	Electronic Contracting
Arch Mortgage Insurance	February 7, 2014	Consumer Financial Protection
American Bar Association, Consumer Financial Services Committee	January 13, 2014	Litigation and Investigations of Banks for Payments Activities
American Bar Association, Consumer Financial Services Committee	January 13, 2014	Fair Credit Reporting Act
CSAA Insurance Group	December 18, 2013	TCPA and Insurance
Consumer Data Industry Association Teleseminar	November 21, 2013	Keeping Pace with the CFPB Enforcement Program
Federal Bar Association 15th Annual D.C. Indian Law Conference	November 15, 2013	Internet Lending and Tribal Sovereignty
IAPP Practical Privacy Series – Financial Services	November 7, 2013	Convergence of Privacy and Info Security within Financial Services
Automobile Club of Southern California	October 18, 2013	TCPA and Insurance
Online Lenders Alliance Annual Meeting	October 17, 2013	Ask the Regulators
Electronic Transactions Association Strategic Leadership Forum	October 16, 2013	Big Data in Payments



Sponsor/Conference	DATE	Topic(s)
MBA Regulatory Compliance Conference	September 30, 2013	Mortgage Advertising
Consumer Financial Services Institute	September 30, 2013	Financial Privacy
MBA Regulatory Compliance Conference	September 29, 2013	Regulatory Jurisdiction
American Bar Association Annual Meeting	August 9, 2013	Big Data
OLA Compliance University	July 30, 2013	Payment Processing
State Farm Mutual Automobile Insurance Company	June 18, 2013	TCPA Revisions
Citigroup Privacy Forum	May 23, 2013	CFPB and Privacy
Online Lenders Alliance Spring Summit	April 26, 2013	Payments Processing
Online Lenders Alliance Spring Summit	April 24, 2013	CFPB and FTC Outlook
Farmers Insurance Group	February 8, 2013	TCPA and Robocalls
Consumer Data Industry Association Teleseminar	January 31, 2013	CFPB Enforcement Program
IAPP Practical Privacy	January 29, 2013	Privacy Implications of Mergers and Acquisitions
American Bar Association, Consumer Financial Services Committee	January 7, 2013	TCPA Revisions
American Insurance Association Law Committee	November 8, 2012	Cybersecurity
Global Privacy Alliance	October 18, 2012	Privacy Enforcement Actions
American Bar Association National Institute on Consumer Financial Services Basics	October 9, 2012	What to Expect
American Bar Association National Institute on Consumer Financial Services Basics	October 8, 2012	Financial Privacy and Credit Reporting
Online Lenders Alliance Annual Meeting	September 21, 2012	Ask the Regulators
Online Lenders Alliance Annual Meeting	September 20, 2012	OLA Accreditation
American Bar Association Webinar	August 10, 2012	Consumer Financial Services Basics - Fair Credit Reporting
Online Lenders Alliance Compliance University (Chancellor)	June 21, 2012	What to Expect in a CFPB Exam
Online Lenders Alliance Compliance University (Chancellor)	June 20, 2012	What is an Effective Compliance Program?
MBA's Legal Issues and Regulatory Compliance Conference 2012	May 22, 2012	Unfairness and Deception: Lessons from the FTC



Sponsor/Conference	DATE	TOPIC(s)
MoneyGram International Sales and Marketing Leadership Meeting	May 16, 2012	CFPB Update
Federal Reserve Bank of Richmond; Payments Advisory Council	May 15, 2012	Remittance Transfers
IAPP Privacy Tracker Update	May 3, 2012	Attorney-Client Privilege
Payment Card Institute	May 2, 2012	Debt Collection
Online Lenders Alliance Spring Summit	April 25, 2012	CFPB and FTC Outlook
ABA Section of Antitrust Law 60th Antitrust Spring Meeting	March 28, 2012	Defining Roles for CFPB, FTC, and States
Online Lenders Alliance	March 27, 2012	Identifying and Managing Consumer Financial Regulatory Risks Effectively
ABA Business Law Section Spring Meeting Institute for the Young Business Lawyer	March 22, 2012	Consumer Financial Services Basics - Fair Credit Reporting
Small Business Financial Exchange	March 14, 2012	Navigating Regulations in a Rapidly Changing Environment
IAPP Global Privacy Summit	March 9, 2012	Who's on First? New Roles and Authority for the CFPB, FTC, Banking Agencies and Securities
Consumer Data Industry Association	March 6, 2012	CFPB's Non-Bank Supervision Program – Get Ready to be Examined
IAPP Privacy Tracker Update	March 1, 2012	FCC Robocall Rulemaking
American Bar Association Business Law Section	February 28, 2012	Privacy and Anti-Money Laundering: An Oxymoron?
Online Lenders Alliance	February 17, 2012	Compliance 101
Global Association of Risk Professionals	December 13, 2011	The Ramifications of Dodd-Frank: Consumer Protection
National Credit Reporting Association	November 10, 2011	Consumer Financial Protection Bureau
Online Lenders Alliance Annual Meeting	October 10, 2011	Regulatory Update
IAPP Privacy Tracker Update	October 6, 2011	Background Screening
Online Lenders Alliance	October 5, 2011	Credit Score Disclosures
Lorman Education Services	August 23, 2011	Reporting Resident Rent Payment History
American Bar Association Annual Meeting	August 4, 2011	Privacy and AML: An Oxymoron?
IAPP Privacy Tracker Update	August 3, 2011	CFPB Rulemaking



Sponsor/Conference	DATE	Topic(s)
2011 Mortgage Fraud Consortium Members' Meeting (CoreLogic)	June 9, 2011	The Changing Regulatory Landscape – Implications for Mortgage Risk Professionals
Mortgage Bankers Association – Legal Issues Conference	May 18, 2011	FCRA and FACTA, Data Security and Privacy
Online Lenders Alliance Spring Meeting	May 13, 2011	Regulatory Developments
Online Lenders Alliance Spring Meeting	May 12, 2011	Privacy and Technology
American Conference Institute, Financial Services Compliance	May 5, 2011	Consumer Financial Protection Bureau
Payment Card Institute	May 4, 2011	Consumer Financial Protection Act
IAPP Privacy Tracker Update	April 7, 2011	Financial Privacy
IAPP Privacy Tracker Update	March 3, 2011	Financial Privacy
American Conference Institute, Insurance Regulatory Compliance	March 1, 2011	Privacy and Data Security
Online Lenders Alliance	February 3, 2011	Restore Online Shopper Confidence Act
IAPP Privacy Tracker Update	February 3, 2011	Financial Privacy
American Bar Association, Consumer Financial Services Committee	January 9, 2011	Privacy Amendments in Dodd-Frank Act
Credit Builders Alliance	December 16, 2010	Risk-Based Pricing Regulations
IAPP Privacy Tracker Update	December 2, 2010	GLBA and Red Flags Rule
National Credit Reporting Association	November 11, 2010	Consumer Financial Protection Act
Lorman Education Services	October 14, 2010	Risk-Based Pricing Regulations
IAPP Privacy Tracker Update	October 7, 2010	FOIA Developments
Mortgage Bankers Association –Regulatory Compliance Conference	September 28, 2010	Privacy and Credit Reporting Developments
LexisNexis Customer Advisory Meeting	September 24, 2010	Dodd-Frank Regulatory Reform
TransUnion Bank Advisory Committee	September 23, 2010	Consumer Financial Protection Bureau
Online Lenders Alliance	September 15, 2010	Online Data Privacy
IAPP Privacy Tracker Update	September 2, 2010	Financial Privacy
National Credit Reporting Association	August 31, 2010	Risk-Based Pricing Regulations
IAPP Privacy Tracker Update	August 5, 2010	CFPA Privacy Provisions
Credit Builders Alliance	August 3, 2010	FCRA Furnisher Rules



Sponsor/Conference	DATE	TOPIC(s)
Consumer Data Industry Association Teleseminar	July 27, 2010	Regulatory Reform and CFPA
Capital One Legal Issues Roundtable	July 22, 2010	Regulatory Issues
Global Privacy Alliance	June 15, 2010	Financial Regulatory Reform
Privacy Law Scholars Conference	June 3-4, 2010	Privacy and Data Security
IAPP Privacy Tracker Update	June 3, 2010	Financial Regulatory Reform
IAPP Privacy Tracker Update	May 6, 2010	Financial Regulatory Reform
Mortgage Bankers Association – Legal Issues Conference	May 5, 2010	FCRA and FACTA, Data Security and Privacy
San Francisco Bank Attorneys Association	May 3, 2010	Privacy Developments
Consumer Data Industry Association Teleseminar	April 29, 2010	FCRA Furnisher Rules
Mortgage Bankers Association – National Technology in Mortgage Banking Conference	April 27, 2010	Identity Theft Laws and Rules
American Bar Association, Antitrust Section Spring Meeting	April 22, 2010	Consumer Financial Protection Act of 2010
FICO World 2010	April 14, 2010	Regulatory Developments
IAPP Privacy Tracker Update	April 2, 2010	FCC Proposed Rulemaking
27th Regional Conference of Mortgage Bankers Associations	March 18, 2010	Privacy and Data Security Update
Mortgage Bankers Association, Campus MBA Live Online Conference	March 15, 2010	Furnisher Accuracy and Integrity and Direct Dispute Rules
IAPP Privacy Tracker Update	March 4, 2010	Financial Privacy Update
American Conference Institute, Insurance Regulatory Compliance	February 24, 2010	Marketing Issues in Insurance
Consumer Data Industry Association Teleseminar	February 17, 2010	Implementing the New Risk-Based Pricing Regulations
IAPP Privacy Tracker Update	February 4, 2010	2010 Financial Privacy Rules
Sustainable Brands	January 14, 2010	Avoiding Greenwashing: What's New At FTC
IAPP Privacy Tracker Update	January 14, 2010	2010 Outlook
IAPP Privacy Tracker Update	December 3, 2009	Gift Card and Privacy Rules
Wharton Finance Conference 2009	November 20, 2009	Corporate Social Responsibility vs. Government Regulation



Sponsor/Conference	DATE	TOPIC(s)
Thomas Jefferson Law School	November 19, 2009	Fair Credit Reporting Act
West Legalworks Webinar	October 29, 2009	Data Furnisher Rules and ID Theft Red Flags Update
American Bar Association Administrative Law Conference	October 22, 2009	Identity Theft and ID Theft Red Flags Rule
Privacy Piracy (radio interview)	October 21, 2009	Privacy and Data Security
American Financial Services Association Webinar	October 1, 2009	Furnisher Accuracy and Integrity and Direct Dispute Rules
Lawyer2Lawyer (radio interview)	September 30, 2009	ABA v. FTC (Identity Theft Red Flags Rule lawsuit)
Pro Bono Partnership	September 30, 2009	Identity Theft Red Flags Rule
Connecticut Privacy Forum	September 21, 2009	Information Security and Identity Theft
Mortgage Bankers Association –Regulatory Compliance Conference	September 16, 2009	FCRA and FACTA
American Bar Association Annual Meeting	August 3, 2009	Federal and State Law Enforcement Priorities
American Gas Association Legal Forum	July 21, 2009	Managing Consumer Credit Risk
Consumer Data Industry Association Teleseminar	July 16, 2009	Furnisher Accuracy and Integrity and Direct Dispute Rules
MPC Insurance, Ltd. Teleseminar	July 8, 2009	Red Flags Rule and Lawyers
American Bar Association, Antitrust Section	July 7, 2009	Privacy Update
Lorman Education Services	June 30, 2009	FCRA and FACT Act Regulatory and Litigation Update 2009
Mortgage Bankers Association – Legal Issues and Regulatory Compliance Conference	May 4, 2009	FCRA and FACTA, Fair Lending and HMDA, Data Security and Other Legal and Regulatory Compliance Issues
West Legalworks Webinar	April 28, 2009	FCRA and FACT Act 2009
American Bar Association, Business Law Section Spring Meeting	April 17, 2009	Doing Business in Asia: Privacy Requirements
Consumer Data Industry Association Teleseminar	March 31, 2009	Red Flags Rule and Address Discrepancy Rule
Mortgage Bankers Association – National Technology in Mortgage Banking Conference	March 18, 2009	Statutory and Regulatory Developments Regarding Consumer Privacy



Sponsor/Conference	DATE	Topic(s)
Fair Isaac InterACT	March 11, 2009	Regulatory Developments for Lenders
American Conference Institute, Insurance Regulatory Compliance	February 27, 2009	Consumer Protection and Privacy Issues
American Insurance Association Teleseminar	February 17, 2009	Address Discrepancy Rule
International Association of Privacy Professionals Teleseminar	February 5, 2009	Social Security Number Laws, Rules and Policy
American Conference Institute, Privacy & Security of Consumer and Employee Information	January 28, 2009	Affiliate Marketing Rule
American Bar Association, Consumer Financial Services Committee	January 12, 2009	Telemarketing Laws and Rule
Boston Bar Association	October 24, 2008	Financial Privacy Developments
New York Bankers Association	October 23, 2008	Privacy and Security Developments; e-Discovery
American Bar Association, Antitrust Section	October 14, 2008	Privacy Update
Mortgage Bankers Association, Campus MBA Live Online Conference	October 10, 2008	Red Flags and Address Discrepancy Rules
Association of Insurance Compliance Professionals	October 7, 2008	E-Commerce and Insurance Transactions
Lorman Education Services	September 30, 2008	FCRA Affiliate Marketing and Red Flags Rules
Mortgage Bankers Association, Regulatory Compliance Conference	September 16, 2008	FCRA, FACT Act, Data Security
American Gas Association Teleseminar	September 12, 2008	Identity Theft Red Flags Rule
American Bar Association Annual Meeting	August 2008	UDAP Actions Against Credit Card Issuers
Mortgage Bankers Association, Technology Issues Teleconference	August 2008	Identity Theft Red Flags Rule
American Financial Services Association Webinar	July 2008	Affiliate Marketing Rule
American Financial Services Association Webinar	July 2008	Identity Theft Red Flags Rule
American Insurance Association Teleconference	July 2008	Affiliate Marketing Rule



Sponsor/Conference	DATE	Topic(s)
American Conference Institute, Data Breaches & Identity Theft (Chair)	June 2008	Federal Regulatory Outlook and Initiatives; Red Flags Implementation
International Association of Privacy Professionals	June 2008	Understanding and Applying the Affiliate Marketing Rule
George Washington University Law School, Privacy Law Scholars Conference	June 2008	Privacy Law and Financial Privacy
National Retail Federation, General Counsels Forum	June 2008	Affiliate Marketing Rule and Red Flags Rule
American Financial Services Association, Law Committee	June 2008	FCRA Rulemaking and Litigation
Fordham Law School, Law and Information Society Symposium	May 2008	Credit Report Cases – Effective Remedies?
Mortgage Bankers Association Commercial/Multifamily Servicing and Technology Conference	May 2008	Identity Theft Red Flags Rule
Mortgage Bankers Association, Regulatory Compliance Conference	April 2008	FCRA, FACT Act, Data Security
Experian Law Conference	April 2008	FACT Act Rulemaking; FCRA Litigation
American Bar Association, Business Law Section	April 2008	Data Security; FACT Act Receipt Truncation; FTC's Hispanic Initiative
American Financial Services Association, Independents Conference	March 2008	Identity Theft and Fraud
Mortgage Bankers Association, Commercial Technology Initiatives Committee	March 2008	Identity Theft Red Flags Rule
Bank of America Professional Development Forum	February 2008	Cross-Marketing Restrictions
American Conference Institute, Privacy & Security of Consumer and Employee Information	January 2008	State and Federal Social Security Number Legislation
Thomson Legalworks Webinar	January 2008	FACT Act Rulemaking: Red Flags and Affiliate Marketing
American Bar Association, Consumer Financial Services Committee	January 2008	Bank Agency Unfairness Rulemaking
Mortgage Bankers Association, Legal Issues in Mortgage Technology Conference	November 2007	Data Privacy and Security



Sponsor/Conference	DATE	Topic(s)
American Conference Institute, Financial Services Marketing Compliance (Chair)	October 2007	Data Use and Protection
American Conference Institute, Financial Services Marketing Compliance (Chair)	October 2007	Truth-in-Lending and RESPA
American Conference Institute, Financial Services Marketing Compliance (Chair)	October 2007	Financial Services Marketing
Mortgage Bankers Association Regulatory Compliance Conference	September 2007	Privacy and Data Security; FCRA and FACT Act; Litigation Developments
American Bar Association Annual Meeting	August 2007	Gift Cards and Other Recent State and Federal Enforcement Activity
International Association of Privacy Professionals	June 2007	Aftermath of a Security Breach
The Hartford Insurance Co.: Practical Privacy	June 2007	Credit Reporting; Financial Privacy and Data Security
Capital One Legal Issues Roundtable	June 2007	Consumer Financial Services Recent Developments
Thomson Legalworks Webinar	June 2007	FCRA Litigation: Current Issues
Experian Law Conference	March 2007	FCRA Litigation and Rulemaking
American Financial Services Association	March 2007	Data Security and FTC Safeguards Rule
American Bar Association (Chair), Business Law Section	March 2007	Consent Decrees and the Administrative Procedures Act
Morrison & Foerster Technology Transactions Group	January 2007	Introduction to Consumer Protection Law
American Bar Association, Business Law Section	January 2007	Truth-in-Lending
American Bar Association, Business Law Section	January 2007	State Attorney General Enforcement
American Bar Association, Antitrust Section	January 2007	Privacy Update
Capital One Legal Issues Roundtable	December 2006	Consumer Financial Services Recent Developments
American Conference Institute (Chair)	October 2006	Financial Services Marketing; Unfair and Deceptive Acts or Practices
American Bar Association, Business Law Section	August 2006	Unfairness Under the FTC Act



Sponsor/Conference	DATE	Topic(s)
American Bankers Association	June 2006	Employee Background Checks
Financial Services Roundtable	May 2006	Data Security
Experian Law Conference	May 2006	FCRA Litigation and Data Security
Bank of America Professional Development Forum	May 2006	Current Topics in FCRA Compliance and Data Security
Washington Metro Area Corporate Counsel Association	April 2006	Current Topics in FCRA Compliance and Data Security
American Bar Association, Business Law Section	April 2006	Fair Lending Compliance and Consent Decrees
American Financial Services Association	March 2006	FCRA Compliance
American Conference Institute	January 2006	Insurance Compliance
American Bar Association, Business Law Section	January 2006	GLBA Compliance
American Conference Institute	October 2005	Financial Services Marketing Laws and Rules
Payment Card Institute	May 2005	Data Sharing Requirements
Hudson Cook	May 2005	FCRA Litigation
Glasser Legalworks	May 2005	FACT Act Implementation
Pennsylvania Bar Institute	April 2005	New FACT Act Requirements
Credit Union National Association	April 2005	New FACT Act Requirements
American Financial Services Association	April 2005	New FACT Act Requirements
Credit Union National Association	February 2005	New FACT Act Requirements
American Financial Services Association	January 2005	FCRA Compliance
National Credit Reporting Association	November 2004	FCRA Compliance
Credit Union National Association	November 2004	New FACT Act Requirements
American Financial Services Association	November 2004	New FACT Act Requirements
New York State Banking Department	October 2004	New FACT Act Requirements
Glasser Legalworks	September 2004	FACT Act Implementation
American Financial Services Association	September 2004	New FACT Act Requirements
State Financial Regulators Roundtable	August 2004	New FACT Act Requirements
American Bar Association, Business Law Section	August 2004	FCRA Rulemaking
DC Bar Association	June 2004	FACT Act Implementation



Sponsor/Conference	DATE	Topic(s)
Payment Card Institute	May 2004	Data Sharing Rules
National Association of Attorneys General	May 2004	FACT Act Implementation
Hudson Cook	May 2004	FACT Act Implementation
Financial Services Roundtable	May 2004	FACT Act Implementation
Financial Services Roundtable	April 2004	FACT Act Implementation
American Bar Association, Business Law Section	April 2004	FACT Act Implementation
Glasser Legalworks	February 2004	FACT Act Implementation
American Bar Association, Business Law Section	January 2004	FACT Act Implementation
National Credit Reporting Association	November 2003	FCRA Legislation
National Retail Federation	June 2003	FCRA Legislation
National Credit Reporting Association	November 2002	FTC FCRA Enforcement
National Association of Legal Investigators	June 2002	FTC Enforcement Priorities
National Association of Credit Managers	February 2002	FTC Enforcement Priorities
American Bar Association, Business Law Section	March 2000	Privacy and Pretexting







#### **PRACTICES**

Antitrust and Competition
Antitrust Litigation
Consumer Protection and
Advertising Review
Criminal Antitrust Defense and
Investigations
Customs and International Trade
Merger Review
Retail
Energy Sector Security Team
Consumer Products



#### **EDUCATION**

JD, University of Florida, high honors, W.D. McDonald Prize (first in class), Order of the Coif, Board Member, Florida Law Review, 1992

BA, Penn State University, high distinction, 1989

#### **BAR ADMISSIONS**

District of Columbia Florida

# Bruce's practice focuses on antitrust and unfair competition, including investigations and litigation.

Bruce serves as head of the global competition practice at Hunton & Williams, where he focuses on antitrust and unfair competition, including merger reviews, government investigations, and private and government antitrust litigation. Bruce also represents a broad range of clients in general commercial litigation.

Before joining the firm, Bruce served at the Federal Trade Commission in Washington, DC, as Deputy Director and previously Associate Director of Regional Litigation of the Bureau of Competition. During his tenure at the FTC, he oversaw the Bureau's competition programs, activities and investigations and led numerous high-profile cases involving mergers, price fixing, monopolizations, conspiracies and other issues in a broad range of industries. He has also participated in amicus brief efforts before the US Supreme Court. Bruce is admitted to practice before the US Supreme Court, the US Courts of Appeals for the DC, Sixth, Eighth and Eleventh Circuits; the US District Courts for the District of Columbia, the District of Colorado, the Southern, Middle and Northern Districts of Florida, and the Western District of Wisconsin; and in the District of Columbia and all state courts in Florida.

Throughout his career, Bruce has been recognized as a highly respected lecturer and author on numerous topics. He regularly speaks at legal and industry seminars and conferences across the country, and publishes articles in a broad range of journals, magazines and other publications.

#### Relevant Experience

- Represented one of the world's largest supermarket chains before the Federal Trade Commission in connection with strategic divestitures of grocery assets in the United States.
- Represented a leading provider of funeral, cremation and cemetery services before the Federal Trade Commission in investigation into proposed acquisition of another provider of funeral, cremation and cemetery services.
- Represented Universal Music Group before the Federal Trade Commission in its \$1.9 billion acquisition of the recorded music business of EMI Music. After a Second Request and an extensive investigation, the FTC voted 5-0 to close its investigation without requiring divestitures or other remedies.
- Represented Delta Air Lines in the antitrust review of a proposed La Guardia



# HUNTON WILLIAMS

and Reagan-National airport slot exchange with US Airways.

- Represented Delta Air Lines before the U.S. Department of Justice in its successful acquisition of Northwest Airlines. Following a second request and extensive investigation, the DOJ closed its investigation without requiring any divestitures or other remedies.
- Represented a major recording company in its acquisition of the Spanishlanguage music division of a major media company. The acquisition was cleared by the Federal Trade Commission.
- Represented a leading producer of construction aggregates in its \$4.6 billion acquisition of another leader in this industry. The merger was cleared with a divestiture after a second request from the DOJ.
- Defending a major beverage manufacturer against allegations of anticompetitive collusion with retailers.
- Successfully represented a major music company in antitrust investigations by state Attorneys General of licensing terms.
- Representing leading paper products company in antitrust class actions alleging conspiracies.

## More Memberships

- Chair, Advisory Board to the University of Florida Law Alumni Group, D.C. Chapter, 2015
- \* Fellow, Litigation Counsel of America (LCA), 2014
- Member, American Bar Association, Antitrust Section Task Force, including drafting response to FTC's 2008 Proposed Administrative Litigation Rules
- Senior Editor, Antitrust Law Journal
- Former Chair, Vice Chair, American Bar Association, Section of Antitrust Law, Exemption & Immunities Committee
- Former Vice Chair, American Bar Association, Section of Antitrust Law, Internet Committee
- Former Vice Chair, American Bar Association, Section of Antitrust Law, Communications Industry Committee

#### News

- Hunton & Williams Announces Standings in Chambers USA 2015, May 27, 2015
- Environmental Practice Wins Chambers USA Award of Excellence; 32 Practices, 86 Lawyers Ranked, May 27, 2014
- FTC Breaks New Ground By Winning Antitrust Challenge to St. Luke's Physician Practice Acquisition, January 31, 2014
- Antitrust and Competition Team Recognized as a Highly Recommended Firm by Global Competition Review for the 8th Consecutive Year, January 8, 2014
- Hunton & Williams LLP Attains 33 Practice and 91 Lawyer Rankings in Chambers USA 2013, June 24, 2013





#### **Alerts**

- But Who Will Supervise the Supervisors? Insights into the Supreme Court's North Carolina State Board of Dental Examiners Decision, February 27, 2015
- DC Circuit Deems POM Wonderful Advertisements Deceptive But Finds FTC's Attempt to Require Two Randomized Placebo-Controlled Clinical Trials for Future Claims Violates First Amendment, February 10, 2015
- Justice Department Imposes \$5 Million Fines and Profit Disgorgement for Improper Premerger Coordination in Abandoned Deal, November 13, 2014
- FTC Steps Up Advertising Enforcement Against Reputable Companies and Mainstream Ads, October 8, 2014
- Settlement Reached in Antitrust Challenge to High-Tech Employee Recruiting Practices, May 12, 2014

#### **Publications**

- Co-author, How a Recent Supreme Court Ruling on Antitrust Laws Could Impact Providers: A Law Review Q&A, The Daily Briefing, The Advisory Board Company, May 8, 2015
- Co-author, Company Reputation Won't Stop FTC Ad Investigations, Law360, October 21, 2014
- Author, Boarding For An Unknown Destination: The Remedy in the American/US Airways Merger, The Threshold, American Bar Association Section of Antitrust Law, Vol. XIV, No. 2, Spring 2014
- Author, Rhetoric vs. Reality: An Assessment of Trends in Civil Non-Merger Antitrust Enforcement Comparing the Bush and Obama Administrations, The Journal of the Antitrust and Unfair Competition Law Section of the State Bar of Caiifornia, Vol. 22, No. 2, Fall 2013
- Co-author (with Joe Simons), Known unknowns: Uncertainty and its implications for antitrust policy and enforcement in the standard-setting context, The Antitrust Bulletin, Vol. 57, No. 1, Spring 2012

#### **Events**

- Panelist, Big Issues in Payer Litigation: Themes, Issues and Contradictions, Co-Sponsored with American Health Lawyers Association, ABA Section of Antitrust Law, and ABA Health Law Section, Antitrust in Health Care, May 13, 2014
- Panelist, Antitrust & Information Sharing, National Cyber-Forensics & Training Alliance (NCFTA), Annual Cyber Crime Forum 2014, May 6, 2014
- Panelist, International Mergers in the Airlines Industry, International Committee and Transportation Committee, ABA Section of Antitrust Law, December 5, 2013
- Panelist, Vertical Foreclosure in Front of the Agencies and the Courts, The Hal White Antitrust Conference, Bates White Economic Consulting, Washington, DC, June 3, 2013
- · Panelist, Government Civil Enforcement: Developments and Trends at the





Federal Agencies, Antitrust Law: Critical Issues and Timely Resolutions Conference, San Francisco, California, February 21, 2013

#### Awards & Recognition

- Received Global Competition Review GCR Award for "M&A Transaction of the Year—Asia-Pacific, Middle East and Africa," for role in "Opposition to the BHP Billiton/Rio Tinto Joint Venture"
- Listed in International Who's Who of Competition Lawyers by Global Competition Review, 2006-2015
- Leader in the Field, Antitrust, District of Columbia, Chambers USA, 2006-2015
- Named a "DC Super Lawyer" in Antitrust, Super Lawyers, 2013-2015
- Included in "Washington's Best Lawyers" for Antitrust, Washingtonian, 2013-2014
- Official Commendation for Superior Service, awarded by the Federal Trade Commission, December 9, 2004



Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33. Subch. 4

## NOTIFICATION OF PERSONNEL ACTION

FPM Supp. 296-33, Sub	cn. 4													
1. Name (Last, First	, Middle)		2. Soci	ial Security	Number	3. Dat	te of Birt	h	4. Effective Date					
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5-C. Code RPM	5-D. Legal Authority REG 715.202				6-C. Co	de	6-D.	Legal Au	uthority					
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7. FROM: Position ATTORNEY AL	OVISOR (TR)				15. TO:	Position Tit	le and Nu	mber						
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## CONSUMER FINANCIAL PROTECTION BUREAU

Team Lead, Office of Students

Washington, DC 2010-Present

- Develop objectives and execute all aspects of the Office for Students' mission and vision of consumer education and engagement
- Provide subject matter expertise on all major student-related consumer financial products and services, including student loan origination and servicing, proprietary colleges, and credit/debit/stored value cards. Represent CFPB and present on these topics to other Federal agencies, state attorneys general, Congressional members and staff, and other external stakeholders
- Manage complex projects related to student loans, for-profit colleges, and cards: served as primary negotiator for
  a Congressionally mandated memorandum of understanding with the Department of Education related to student
  loan complaint handling; leading team of cross-divisional staff to understand risks and opportunities in the
  proprietary college sector; leading team of attorneys and financial analysts to address aggressive practices to
  market high-fee cards to students
- Conduct complex analyses, provide recommendations, and independently draft action memoranda on policy
  options and implications for CFPB leadership, Congressional members/staff, and other agencies
- Lead projects to convey complex information campaigns to student borrowers on financial products, including
  development of web tools and frequently asked questions; support media relations colleagues by speaking to
  journalists on student-related and other financial products and services topics
- Facilitate and provide expertise with CFPB staff across divisions to author a study and recommendations for Congress on risks and borrower behavior in the private student loan marketplace
- Designated by the Secretary of the Treasury to serve as the first CFPB student loan ombudsman, a new position created by the Dodd-Frank Wall Street Reform and Consumer Protection Act
- Manage the Office for Students' work to respond to private student loan borrower inquiries, analyze private student loan complaints, and prepare reports and recommendations to Congress
- · Recruit, onboard, and manage staff; develop plans, timelines, budgets, and milestones for team project work
- In support of CFPB outreach efforts, author and deliver speeches, talking points, and blogs, and represent CFPB with a broad range of consumer groups, student groups, higher education groups, and industry associations

#### MCKINSEY & COMPANY

Associate; McKinsey Global Institute Fellow

Various Locations 2008, 2009-2010

- Led workstreams to provide analysis and expertise to Department of Education Federal Student Aid senior management team to improve the student loan borrower experience
- Managed complex quantitative and qualitative analyses and offered recommendations on strategies related to student financial products and the proprietary college business model
- Developed significant knowledge of latest trends in loan modification, servicing, and collections issues in multiple credit products
- In research and consulting work, focused on the intersection of public policy and consumer credit products, with an emphasis on student loan and mortgage markets
- Co-authored two marquee publications for MGI, the firm's economics and public policy think tank. Works have been featured in major financial publications around the world, including the WSJ and the FT
- Managed the research, analytical, and written work of junior colleagues; provided extensive feedback and advice on employee personal development plans, including training and career mobility

AMERICAN OVERSIGHT **コーフー** FTC-19-0044-A-000053

## PROSPER MARKETPLACE

Consultant

San Francisco, CA 2008-2009

Prosper is a consumer financial service startup that pioneered peer-to-peer lending in the US

- Provided senior management with assessment of new initiatives, including a peer-to-peer student loan, and identified methods to help borrowers use the platform to reduce credit card debt
- Created information campaigns, original content, designed tools, and authored blogs and other communications to
  push users on the platform toward more optimal borrower and lending decisions
- Developed performance metrics and evaluated effectiveness of proprietary credit scores to predict behavior

#### FULBRIGHT FELLOWSHIP

Seoul, Korea 2006-2007

U.S. Fulbright Fellow

- Selected in a U.S. State Department national competition for a grant to pursue academic and cultural studies
- Worked with academics, political leaders, and business leaders to conduct research on community economic
  development, technology, and the impact of the Olympics

## WPP GROUP

Scattle, WA

3004

Project Manager

- Managed a team of analysts on a high-profile project to develop consumer engagement and messaging initiatives for a Fortune 100 consumer technology company
- Supervised research goals and provided overall direction over consumer surveys and studies conducted in multiple languages and geographies
- Established performance objectives for team, counseled team members on personal development goals and training opportunities, and participated in hiring and promotion decision-making

## **BOOZ ALLEN HAMILTON**

Washington, DC

Business Management Analyst

2004-2006

- Supported the development of a strategy to enhance detection of money laundering and other financial crimes for a federal law enforcement agency
- · Recipient of several Firm awards for excellence in problem solving and communication

#### KERRY-EDWARDS 2004

Southwest US

Deputy Field Director, Arizona and New Mexico

2004

- Trained and provided management oversight to over 30 field organizers spread over large geography
- Conducted outreach to activists, donors, and political leaders to ensure high levels of coordination across state,
   Congressional, and presidential campaigns
- Analyzed voter contact and external data to prioritize resource allocation

#### **EDUCATION**

## THE WHARTON SCHOOL, UNIVERSITY OF PENNSYLVANIA

Philadelphia, PA

MBA in Finance and Public Policy, 2009

- Awarded Henry Morgerithau Prize: awarded by family of former Treasury Secretary for excellence in and commitment to the advancement of public policy and finance
- Teaching Assistant: Advanced Management Communication, Corporate Finance, Financial Accounting
- Research and coursework: financial regulation, student indebtedness, financial literacy, housing finance

## HARVARD UNIVERSITY

Cambridge, MA

BA in Government, cum lande, 2004

- President of Student Body: served as chief student representative to the Faculty and University. Led several successful initiatives to expand student financial aid and improve student mental health services
- Prison Education Instructor: taught inmates in a large Boston prison, leading many to successful GED completion



#### **PUBLICATIONS**

Consumer credit and public policy: research as a McKinsey Global Institute fellow focused on public policy issues related to post-recession economic recovery

Cummings, Chopra, et al. Growth and competitiveness in the United States. McKinsey Global Institute. June 2010. Dobbs, Lund, Chopra, et al. Farewell to Cheap Capital? McKinsey Global Institute. December 2010.

Financial education: Authored a series of financial education articles targeted to young adults for MSNBC anchor Carlos Watson's news site, *The Stimulist*. Topics included student debt, landlord/tenant, insurance, and banking

Travel: Authored work that has appeared in several guidebooks in the Let's Go series, targeted to young budget travelers

Brown, Chopra, et al. Let's Go California. New York: St. Martin's Press, 2005.



Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

## NOTIFICATION OF PERSONNEL ACTION

FPM Supp. 296-33, Sub	en. 4													
1. Name (Last, First	, Middle)				2. Soc	ial Security N	umber	3. Date of Bir	rth	4. Effective Date				
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47. Agency Code 48. Personnel Office ID 49. Approval Date STEPHANIE F. SMITH 05/08/2018 AUTHORIZING OFFICIAL														

## NOTIFICATION OF PERSONNEL ACTION

FPM Supp. 296-33, Sub	ch. 4															
1. Name (Last, First,	Middle)		2. Soc	ial Security N	umber	3. Date	f Birth	4. Effectiv	e Date							
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## JAMES REILLY DOLAN

## EXPERIENCE

FEDERAL TRADE COMMISSION, BUREAU OF CONSUMER PROTECTION 600 Pennsylvania Ave, NW Washington, DC 20580

Associate Director, Division of Financial Practices (SES detail)	Jun 2013 - Present
Supervisor: Jessica Rich[b)(6)	Nov 2011 - Jan 2012

Develop and implement policy and law enforcement priorities in connection with the Bureau's mission to protect consumers from fraud, deception, and unfair practices in the financial services area, and to promote stronger consumer protections in the mobile marketplace. Recommend program direction to the Bureau Director and implement the Bureau's mission through overseeing the work of the Division and regional offices. Review complaint and settlement recommendations to ensure program consistency and advancement of program goals. Advocate for Division recommendations to the Bureau Director and staff, Attorney Advisors, and Commissioners. Testify before Congress, brief Congressional staff, and represent the FTC in meetings with officials from the Department of Justice (DOJ), the Consumer Financial Protection Bureau (CFPB), and other state and federal agencies. Address, disseminate, and discuss FTC policy with industry trade associations, state and federal officials, consumer advocacy groups, and the public. Establish, maintain, and advance relationships and coalitions with governmental, industry, public, and private groups with varying perspectives and interests. Manage the budget, strategic and operations planning, hiring, personnel issues, and information resources for the Division's more than 40 attorneys and other professionals.

- Led team that brought first FTC action, *United States v. National Attorney Collection Service*, against a debt collector who used text messaging to attempt to collect debts in an unlawful manner, resulting in a \$1 million civil penalty and permanent order.
- Oversaw sweep of cases against several car dealers settling charges that they falsely advertised
  the cost or available discounts for their vehicles as part of the FTC's crackdown on deceptive
  motor vehicle dealer practices pursuant to authority granted the FTC in the 2010 Dodd-Frank
  Wall Street Reform and Consumer Protection Act.
- Testified before Congress on the FTC's debt collection law enforcement and policy initiatives.

Deputy Director, Bureau of C	Consumer Protection (SES detail)	Apr 2013 - Jun 2013
Supervisor: Charles Harwood	b)(6)	

Advised the Bureau Director on the development and implementation of policy and law enforcement priorities in connection with the Bureau's mission. Reviewed complaint, settlement, and other Bureau and regional office recommendations to ensure consistency with the agency's policies and priorities. Advised the Bureau Director on strategic planning, case recommendations, and personnel issues. Collaborated with the Bureau's Associate Directors, Office of the General Counsel, Bureau of Economics, Office of the Secretary, Offices of the Commissioners, and regional offices on subjects within the Bureau's mission. Represented the FTC in meetings with officials from state and federal agencies, industry trade associations, and consumer advocacy groups.





 Recommended revisions to legal theory applied in first FTC settlement with defendants engaged in mobile cramming, resulting in refunds to a large number of consumers and an additional \$1.2 million disgorgement judgment.

Assistant Director, Divi <u>sion of Financia</u>	Practices (GS-905-15)	Jan 2012 - Apr 2013
Supervisor: Jessica Rich <sup>(b)(6)</sup>		Apr 2006 - Nov 2011

Supervised investigations and federal court and administrative litigation enforcing consumer protection statutes and rules. Formed legal strategies and theories and guided teams on agency policy and litigation strategy. Ensured memoranda, pleadings, reports, and other written work addressed policy and legal issues appropriately and persuasively. Mentored and provided feedback to staff to help them develop and advance their analytical, written, and oral presentation skills. Collaborated with the Bureau's Associate Directors to develop and implement policy and law enforcement priorities in connection with the Bureau's mission in the financial services area. Coordinated with the Commission's regional offices, DOJ, the CFPB, and the banking regulatory agencies on issues within the Divisions' programmatic responsibilities. Addressed Congressional staff, industry, officials from state and federal agencies, consumer advocacy groups, and the public to disseminate and discuss FTC policy. Established, maintained, and advanced effective relationships with governmental, industry, public, and private groups with varying perspectives and interests. Managed the Division's budget, strategic planning, recruitment hiring, and information resources for more than 40 attorneys and other professionals. Reviewed and monitored Division employees' performance, provided ongoing feedback. appraised performance and assigned ratings, recently managed an attorney on a performance improvement plan, and recommended or initiated personnel actions as warranted.

- Led a staff of more than 40 Division employees in achieving highly successful performance recognized by the FTC in its annual recognition programs and performed during a period of continuous change including a Bureau reorganization, three Associate Director changes, five Assistant Director changes, and turnover of more than two-thirds of staff from 2006 through the present.
- Led team that filed first FTC case, FTC v. Wise Media, against defendants engaged in mobile cramming.
- Led team litigating against a payday lending operation, AMG Services Inc., resolving allegations
  that the defendants threatened consumers in debt collection calls and violated the Electronic Fund
  Transfer Act and establishing a significant precedent that the FTC has the authority to bring suit
  against Indian Tribes, arms of Indian Tribes, and employees and contractors of arms of Indian
  Tribes alleged to be violating the FTC Act.
- Led the Commission's law enforcement initiative to combat mortgage assistance relief scams.
   Initiated, planned, coordinated, and led two law enforcement sweeps in 2009 with federal and state partners and represented the agency on the DOJ Financial Fraud Enforcement Task Force's Mortgage Fraud Working Group (MFWG) and other mortgage fraud task forces. The first sweep involved 189 actions by 25 federal and state agencies and the second sweep involved 118 actions by 26 federal and state agencies. Success of the program resulted in the Bureau Director placing the program entirely under my leadership without any intervening review.



- Revitalized the Commission's debt collection enforcement program from an underperforming
  program to one producing record results from the filing of 11 cases and obtaining \$14.5 million
  in monetary relief from 2000 to 2006 to filing 24 cases and obtaining monetary judgments
  totaling more than \$67 million in the seven years since I assumed leadership of the program.
- Awarded the FTC's prestigious annual Janet D. Steiger Award for Outstanding Team Effort in October 2011 for the results the team and I achieved combating mortgage assistance relief fraud by filing over 30 FTC cases in a three-year period; obtaining orders, including permanent bans, against approximately 200 defendants; and obtaining judgments for consumer redress in excess of \$180 million.
- Awarded the FTC's prestigious annual Excellence in Supervision Award in October 2010 for my leadership in the debt collection enforcement program and in leading the team that investigated and successfully litigated FTC v. CompuCredit, a company engaged in deceptive practices while marketing and servicing credit cards targets to consumers with sub-prime credit but claimed to be outside the FTC's enforcement authority. I led this highly contentious case that included lengthy discovery disputes and novel legal challenges with a staff of largely new FTC attorneys whom I mentored in developing leadership skills and acquiring and applying a strong knowledge of FTC law, obtaining over \$114 million in redress to consumers and establishing a significant precedent on deceptive credit card marketing. Case also established a significant precedent on the FTC's jurisdiction over banks' non-bank affiliates.
- Awarded the FTC's annual Janet D. Steiger Award for Outstanding Team Effort in September 2009 for the results the *CompuCredit* team and I achieved.

Assistant Director, Division of Enforcem	ent (GS-905-15)	Apr 2000 - Apr 2006
Supervisor: James Kohm (b)(6)		•

Assigned responsibilities and performed work described above under the Assistant Director of Financial Practices experience block, except relative to the Division of Enforcement's mission of enforcing federal court injunctions, administrative orders, and rules that address consumer protection issues. Exercised primary responsibility for managing the Division's budget, strategic planning, and recruitment and hiring for more than 40 attorneys and other professionals. Reviewed and monitored the Division employees' performance, provided ongoing feedback, appraised employees' performance, and assigned ratings.

- Led litigation team in *In Re Telebrands, Inc.*, resulting in a Commission decision and opinion setting significant precedents that a marketer can be held liable for intentional references to other deceptive advertising and that the Commission has the authority to order a performance bond.
- Led "Project Scofflaw," the Commission's initiative to increase enforcement of its federal court orders via civil or criminal contempt actions. During my time as project leader, 23 defendants were sentenced to serve nearly 77 years in prison or home confinement and courts awarded nearly \$66 million in civil or criminal restitution.
- Awarded the FTC's prestigious annual Paul Rand Dixon Award in October 2004 for my outstanding contributions to the FTC's consumer protection mission, including initiating and





leading the Commission's initiative to combat unfair and deceptive marketing of negative option plans and creating and leading "Project Scofflaw."

 Awarded the annual Bureau of Consumer Protection Director's Award in May 2001 for supervising the successful civil penalty action against Alpine Industries, resulting in \$1.49 million judgment, and overseeing "Project BOSS" ("Banish Office Supply Scams"), an extensive, grass-roots business education campaign designed to reach new companies at their inception and to provide existing companies with new tools to help them detect and avoid fraud.

## Legal Advisor to the Bureau Director on Regional Operations (GS-905-15)

Apr 1998 - Apr 2000

- Awarded the Bureau of Consumer Protection Director's Award in October 1998 for my
  outstanding contributions reviewing recommendations from regional offices to ensure
  consistence with agency policies; advocating recommendations to the Bureau Director, Attorney
  Advisors, and Commissioners; and advising regional office staff on litigation strategy and policy.
- As a Special Assistant United States Attorney, co-prosecuted case charging 17 defendants with mail fraud, wire fraud, money laundering, and conspiracy for fraudulently operating a telemarketing "recovery room;" second chair in six-week trial against five defendants. Coprosecuted case charging defendant with criminal contempt of federal court injunction entered in an FTC action.

## Staff Attorney, Division of Service Industry Practices (GS-905-14)

Sep 1991 - Apr 1998

 Awarded the FTC's annual Outstanding Team Effort Award in October 1996 for coordinating, planning, and leading "Project Jackpot," a sweep of cases against fraudulent prize promotion marketers, which resulted in 56 enforcement actions against 79 defendants in 17 states, as part of a series of sweeps to enforce the newly promulgated Telemarketing Sales Rule.

## EDUCATION

THE GEORGE WASHINGTON UNIVERSITY NATIONAL LAW CENTER Juris Doctor, with honors UNIVERSITY OF COLORADO Bachelor of Arts, Political Science with emphasis on Soviet Studies

Washington, DC June 1991 Boulder, CO May 1987

## BAR ADMISSIONS

MARYLAND COURT OF APPEALS
U.S. DISTRICT COURT FOR THE DISTRICT OF MARYLAND

Admitted December 17, 1991 Admitted March 27, 1992





## Jay Ezrielev



## **EDUCATION**

Ph.D. Economics, New York University, 2001.

<u>Dissertation</u>: Managerial Ownership and Project Choice: Theory and Evidence <u>Fields of specialization</u>: Industrial Organization, Financial Economics and Corporate Governance.

- M.S. Electrical Engineering, Rutgers University, 1989.
- B.S. Electrical Engineering, Rutgers University, 1987 (with highest honors).

#### PROFESSIONAL EXPERIENCE

Executive Vice President, Compass Lexecon, Washington, DC (2003 – Present).

Lead economic and financial analysis for mergers, litigation, regulatory review, arbitration proceedings, and strategic planning matters.

Develop economic models and perform econometric analysis.

Adjunct Professor of Economics, Johns Hopkins University, Washington, DC campus (2010 – Present).

Teach graduate level financial economics.

Senior Economist, Competition Economics, Inc., Washington, DC (2001 – 2003).

Performed economic and financial analysis for litigation, regulatory review, and strategic planning matters.

Software Development Consultant, Goldman, Sachs & Co., New York, NY (1994 – 1996).

Developed fixed income securities trade processing software.

Scientist, Siemens Medical Systems, Inc., Iselin, NJ (1987 –1994).

Designed and developed three dimensional graphics and image processing software for medical applications.



## RESEARCH AND ARTICLE PUBLICATIONS

"The 2010 Merger Guidelines, Critical Loss, and Linear Demand" (with Joseph J. Simons), *Journal of Competition Law and Economics*, (August 2011).

"The 2010 Horizontal Merger Guidelines: A Static Compass in a Dynamic World" (with Janusz A. Ordover), *Antitrust Source* (October 2010).

## **WORKING PAPERS**

"Most Favorite Nation Clauses and Investment" (September 2017). Available at SSRN: <a href="https://ssrn.com/abstract=3043394">https://ssrn.com/abstract=3043394</a>.

"Mergers under Capacity Constraints and Multimarket Competition" (January 2018).

## **DECLARATIONS**

Declaration In The Matter of Applications of AT&T Inc. and Deutsche Telekom AG For Consent To Assign or Transfer Control Licenses and Authorization, with Robert D. Willig and Jonathan M. Orszag, Submitted to the Federal Communications Commission (WT Docket No. 11-65), Commissioned by AT&T Inc., June 9, 2011.

Declaration *In The Matter of TCR Sports Broadcasting Holding, LLP v. Comcast Corporation*, with Jonathan M. Orszag, Submitted to the Federal Communications Commission (File No. CSR-8001-P), Commissioned by Comcast Corporation, July 31, 2008.

Declaration *In The Matter of NFL Enterprises LLC v. Comcast Cable Communications, LLC*, with Jonathan M. Orszag, Submitted to the Federal Communications Commission (File No. CSR-7876-P), Commissioned by Comcast Corporation, June 20, 2008.

Declaration *In The Matter of Satellite Home Viewer Extension and Reauthorization Act of 1994,* with Jonathan M. Orszag, Submitted to the Library of Congress, Copyright Office (Docket No. RM 2005-07), Commissioned by EchoStar Satellite L.L.C., September 1, 2005.

Declaration In The Matter of A La Carte and Themed Tier Programming and Pricing Options for Programming Distribution on Cable Television and Direct Broadcast Satellite Systems, with Robert D. Willig and Jonathan M. Orszag, Filed in Conjunction With Comments Submitted to the Federal Communications Commission (MB Docket No. 04-207), Commissioned by Discovery Communications, Inc., July 15, 2004.



U.S. Office of Personnel Management FPM Supp. 296-33, Subth. 4

NOTIFICATION OF PERSONNEL ACTION

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46. Employing Department or Agency		50. Signature/Authentication and Title of Approving Official
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47. Agency Code 48. Personnel Office ID	49. Approval Date	AUTHORIZING OFFICIA+C-19-0044-A-000067
FT00 1471	05/14/18	180934370 FTC-19-0044-A-000007

EMPLOYEE IS AUTOMATICALLY COVERED UNDER FERS, FERS-RAE OR FERS-FRAE.

#### GAIL F. LEVINE



#### **EMPLOYMENT**

#### UBER TECHNOLOGIES, INC.

Director, U.S. Competition (2018-present) Head of U.S. Regulatory Affairs (2016-17)

- Building national competition program
- Crafted strategic plan for regulatory engagement nationwide
- · Advising heads of business for North America
- Leadership of nationwide team

#### VERIZON COMMUNICATIONS INC.

Vice President & Associate General Counsel (2011-16) Assistant General Counsel (2006-11)

- Strategic antitrust matters
- Led high-tech competition initiatives
- Managed patent team and company-wide patent portfolio

#### FEDERAL TRADE COMMISSION

Attorney Advisor to FTC Chairman Deborah P. Majoras (2005-06) Deputy Assistant General Counsel (2001-04) Assistant Director, Office of Policy Planning (1999-2001)

- · Advised Chairman on high-tech, innovation, and competition matters
- Helped lead FTC reports on innovation, health care & electronic marketplaces
- Steiger Award for exceptional dedication and team effort (2004)
- Outstanding Team Effort Award (2003)

#### UNITED STATES DEPARTMENT OF JUSTICE

Trial Attorney in the Civil Division, Federal Programs Branch (1995-99)

- Represented United States in federal district court in constitutional challenges, complex administrative law disputes, and personnel actions
- Extensive trial experience
- Special Achievement Award (1996)

#### **EDUCATION**

#### HARVARD LAW SCHOOL, J.D., magna cum laude, 1993

Harvard Law Review, editor

#### UNIVERSITY OF TEXAS AT AUSTIN, B.A., summa cum laude, 1990

Phi Beta Kappa

Plan II Honors Program (150 students admitted)

Outstanding Student Finalist (awarded to 6 of University's 36,000 students)

Dean's Distinguished Graduate (awarded to top 0.1% of College)

#### JUDICIAL CLERKSHIPS

#### JUDGE PATRICK E. HIGGINBOTHAM

United States Court of Appeals for the Fifth Circuit (1994-95)

## JUDGE ROYCE C. LAMBERTH

United States District Court for the District of Columbia (1993-94)



## GAIL F. LEVINE

Page 2

BOARDS & COMMITTEES ADVISORY BOARD, HARVARD LAW SCHOOL ACCESS TO JUSTICE LAB (2016-present)

MLEX ADVISORY BOARD (2016-present)

BUSINESS STEERING COMMITTEE for the Concurrences Journal/George

Washington University Antitrust Writing Awards (2015-present)

PROFESSIONAL ACTIVITIES

SECTION OF ANTITRUST LAW, AMERICAN BAR ASSOCIATION
Council Member (2013-16); Long Range Planning Committee (2013-14); Nominating
Committee (2011); Co-Chair, Communications & Digital Technologies Industry
Committee (2009-11); Vice Chair, Computer & Internet Committee (2001-09)

ABA PRESIDENTIAL TRANSITION TASK FORCE

Advisor on competition, innovation, and consumer protection policy (2012-13)

ABA PRESIDENTIAL TASK FORCE ON PLEADING STANDARDS (2010-11)

FREQUENT PUBLIC SPEAKER on innovation, competition, and consumer protection issues



## NOTIFICATION OF PERSONNEL ACTION

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CREDITABLE MILITARY SERVICE: NONE

PREVIOUS RETIREMENT COVERAGE: PREVIOUSLY COVERED

FROZEN SERVICE NONE

45. Remarks

EMPLOYEE IS AUTOMATICALLY COVERED UNDER FERS, FERS-RAE OR FERS-FRAE.

46. Employing Department	or Agency		SO. Signature/Authentication and Title of Approving Official
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# IAN R. CONNER

# **Experience**

#### Kirkland & Ellis LLP

Partner, Washington, DC Of Counsel, Washington, DC

October 2011 to Present March 2011 to October 2011

Antitrust partner representing merging parties before the U.S. Department of Justice, Federal Trade Commission, and state Attorneys General, including handling ten Second Request investigations. Key areas of experience include pharmaceuticals, oil and gas, retail services, telecommunications, transportation, and health care. Represent third parties in merger reviews in responding to Civil Investigative Demands and coordinating with federal agencies in litigated merger challenges, including U.S. v. Anthem and FTC v. Advocate Health. Represent class action defendants in multidistrict antitrust litigation.

#### Hunton & Williams LLP

Associate, Competition Team, Washington, DC

July 2007 to March 2011

Defended BCBS-Michigan in suit brought by Department of Justice alleging MFNs violated antitrust laws. Lead associate representing Delta Air Lines in Department of Justice's review of merger with Northwest Airlines and related civil lawsuit. Lead antitrust associate in litigation and second-chair at trial in monopolization case against municipal water utility, deposing four expert witnesses and drafting response to motion to dismiss.

#### William and Mary School of Law

Adjunct Professor, "Antitrust & Mergers," Williamsburg, Virginia

Spring 2009 and Spring 2010

U.S. Department of Justice, Antitrust Division, Transportation, Energy & Agriculture Section

<u>Trial Attorney, Attorney General's Honors Program,</u> Washington, DC

Led investigation of multi-billion dollar merger in the oil and gas industry. Drafted pleadings, Civil Investigative Demands and declarations, and served as liaison to state Attorneys General in *U.S. v. Monsanto and Delta & Pine Land Company*. Drafted Second Request in merger review. Represented United States on brief in seven asylum and immigration appeals before various U.S. Courts of Appeals.

#### U.S. Department of Justice, United States Attorney's Office for the Eastern District of Virginia

Special Assistant United States Attorney, Alexandria, Virginia

May 2005 to January 2006

Examined witnesses, briefed and argued motions, and wrote legal memoranda in multi-week securities fraud trial. Represented United States on brief in three criminal appeals before the U.S. Court of Appeals for the Fourth Circuit, including *U.S. v. Alvarado*, 440 F.3d 191 (4th Cir. 2006). First chaired seven misdemeanor trials, obtaining guilty verdicts in all seven. Presented cases to the Grand Jury for indictment. Negotiated felony plea agreements, and briefed and argued sentencing motions.

Awards:

Merger Control Matter of the Year-Americas, Global Competition Review Awards, 2017

Top 40 Under 40, Global Competition Review, 2015

One of five "Rising Stars" in Competition by Law360, 2014

Admissions:

Virginia; District of Columbia; U.S. Supreme Court



Activities:

Vice Chair, Mergers and Acquisitions Committee, ABA Section of Antitrust Law, 2016-

Present

Vice Chair, Civil Practice and Procedure Committee, ABA Section of Antitrust Law, 2014-

2016

Chair, Agriculture and Food Committee, ABA Section of Antitrust Law, 2012-2014 Co-Chair, Agriculture and Food Committee, ABA Section of Antitrust Law, 2010-2012

Co-Chair, Antitrust Committee, ABA Young Lawyers Division, 2010-2011

# **Education**

William and Mary School of Law, Williamsburg, Virginia

Juris Doctor, 2003

Honors:

Thomas Jefferson Prize for most outstanding student note in the Bill of Rights Journal

Activities: William and Mary Bill of Rights Journal, Articles Editor, 2002-2003

Washington and Lee University, Lexington, Virginia

Bachelor of Arts in Public Policy, 2000

# **Political Activities**

Advance Team for the Office of the Vice President and for Bush-Cheney '04

2001-2003

2000 Republican National Convention, Assistant to the Director of Transportation

Summer 2000

Elizabeth Dole for President, Intern

Summer 1999

Office of Congressman Richard Armey, U.S. House of Representatives, Intern

Summer 1998

Office of Senator Strom Thurmond, U.S. Senate, Intern

July 1997

1996 Republican National Convention, Page

Summer 1996

### **Publications**

Author, "Chapter 28 - The United States." The Public Competition Enforcement Review, 4th Ed. (2012), Law Business Research (ed. S. Goodman)

Author, "Chapter 42 - The United States." The Public Competition Enforcement Review, 3d. Ed. (2011), Law Business Research (ed. S. Goodman)

Contributor, Agriculture Section, ANTITRUST L. DEV., vol. VII (2012)

Contributor, Air Transportation Section, ANTITRUST L. DEV., vol. VII (2012)

Contributor, Air Transportation Section, 2009 ANN. REV. ANTITRUST L. DEV. (2010)

Co-Author, Delta-Northwest: Lesson and Comments from Navigating an Extensive Merger Review Process, The Threshold, American Bar Association Section of Antitrust Law (2009)

Co-Author, Cartel Penalties: Should the Sky Really Be the Limit, American Bar, Association Section Fall Forum (2007)



# Speeches & Panels

Chair and Moderator, "The Government Always Rings Twice," ABA Antitrust Section Spring Meeting (2015)

Moderator, "Distilling Issues in Alcohol Distribution", ABA Section of Antitrust Law (2014)

Interview on private merger challenges, CNBC TV18 India (2014)

Panelist, Surviving a Hart-Scott-Rodino Act Second Request, ABA CLE Program, Antitrust Section and Center for Professional Development (2014)

Interview on antitrust in the airline industry, The Capitol Forum (2013)

Panelist, A Plain English Guide to the Revised FTC/DOJ Horizontal Merger Guidelines, DC Bar CLE Program (2012)

Chair and Moderator, "Go Low or Go Home! Monopsony a Problem?," ABA Antitrust Section Spring Meeting (2012)

Chair, Competition on the Farm, ABA Antitrust Section Spring Meeting (2011)

Panelist, Antitrust Issues in Agriculture, Annual Agricultural Law Symposium, American Agriculture Law Association (2010)

Lecturer, Mergers and Acquisitions Practicum, Washington and Lee University School of Law (2010)

Moderator, Antitrust in the Airline Industry, ABA Section of Antitrust Law (2010)

Moderator, Growing Competition: A Review of the DOJ/USDA Joint Workshop Series So Far, ABA Section of Antitrust Law (2010)





# **FTC Investigation Matters**

(Represented first listed party unless otherwise noted; bolded matters are on-going)

# MERGERS I

ABB Concise/Optical Distribution Group (contact lenses)

Akorn/Hi-Tech (pharmaceuticals) (consent)

Beechcraft/Textron-Cessna (airplanes)

Boehringer Ingelheim/Hikma (pharmaceuticals) (consent)

Bristol-Myers Squibb/Amylin (pharmaceuticals)

Bristol-Myers Squibb/Inhibitex (pharmaceuticals)

Furiex/Forest (pharmaceuticals)

Luxotica/Essilor – third party ABB (lenses/eye glasses)

Prestige/Insight – divestiture buyer WellSpring (pharmaceuticals)

Teva/Allergan (pharmaceuticals) (consent)

Teva/Cephalon (pharmaceuticals) (consent)

Teva/Mylan (pharmaceuticals)

Teva/NuPathe (pharmaceuticals)

# MERGERS II

Amsted/US Pipe (pipes)

Tronox/Cristal (chemicals)

Uretek-Archer/Trelleborg (rubber)

Valspar/Sherwin Williams – third party Fortune Brands (paint)



# **MERGERS III**

BP/Marathon (Texas City refinery sale) (oil & gas)

Platts Oil pricing review – CID recipient BP (oil & gas)

Palladium/ICCN (batteries)

## MERGERS IV

FTC v. Advocate Health/NorthShore -- witness Blue Shield and Blue Cross of Illinois (hospitals)

FTC v. Sysco/US Foods -- third party PFG (subsequently represented by Skadden due to conflicts) (food distribution)

Sun Products/Henkel (laundry detergent)

# **HEALTH CARE**

Minocycline investigation -- Ranbaxy (pharmaceuticals)

Non-public patent settlement matter

REMS investigation -- third party Teva (pharmaceuticals)

# **ANTICOMPETITIVE PRACTICES**



Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

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1. Name (Last, First,	, Middle)		2. Social Security Number			er 3. Date of Birth			4. Effective Date								
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# TARA ISA KOSLOV

#### **EXPERIENCE**

#### VINSON & ELKINS L.L.P., Washington, DC

September 1994 - present; Summer 1993

- Represent clients in all stages of numerous merger investigations. Analyze Hart-Scott-Rodino filing
  requirements and prepare premerger filings. Respond to informal and formal requests for additional
  information. Supervise document productions. Interview customers and prepare affidavits. Work with
  teams of economists and attorneys to formulate arguments and write white papers. Attend meetings with
  agency personnel. Assist in drafting of consent orders. Monitor compliance under existing orders.
- Provide antitrust counseling in strategic planning stages. Review client proposals for health care networks, group purchasing programs, and numerous other ventures in a variety of industries. Write detailed memoranda analyzing antitrust risks of proposed conduct. Draft antitrust compliance manuals for clients.
- Edit ABA Antitrust Section publications, including annual updates to Antitrust Law Developments 3d and upcoming release of Antitrust Law Developments 4th.
- Participate in ongoing litigation training program for associates, with emphasis on motions practice, witness preparation, taking and defending depositions, examining witnesses, and using evidence at trial.

#### HALE & DORR LEGAL SERVICES CENTER, Jamaica Plains, MA

Spring 1993

Provided legal services to persons with AIDS/HIV as clinical component of seminar on AIDS law. Prepared wills, living wills, health care proxies, and powers of attorney. Filed bankruptcy petitions and negotiated with debtors on behalf of clients.

REBOUL, MACMURRAY, HEWITT, MAYNARD & KRISTOL, New York, NY
Performed research and writing assignments relating to antitrust damages models, RICO, sovereign immunity, act of state doctrine, franchise law, and family law.

RHODE ISLAND DEPARTMENT OF HEALTH, Providence, RI

September 1990 - May 1991
Designed and authored state agency report surveying the Rhode Island nursing home industry.

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION, New York, NY
Tracked and analyzed trends among patients in municipal hospital system, including insurer mix, reasons for admission, average lengths of stay, and causes of death.

NEW YORK CITY BOARD OF EDUCATION, Brooklyn, NY Provided administrative, editorial, and graphic design assistance to

Summer 1987, 1988, 1989

January 1988, 1989, 1990

management personnel in the Division of Special Education. Compiled and analyzed in-school staffing data.

#### **EDUCATION**

#### HARVARD LAW SCHOOL, J.D., 1994

Honors: cum laude

Activities: Supervising Editor, Harvard Journal on Legislation

President, HLS Law and Health Care Society

Recent Developments Editor, Journal of Law, Medicine and Health Care Musical Director, HLS Scales of Justice (a cappella singing group)

Executive Board, HLS Drama Society Soprano, Radcliffe Choral Society

#### BROWN UNIVERSITY, A.B. in Classics, unofficial minor in Health Policy, 1991

Honors:

magna cum laude

Phi Beta Kappa

Lucius Lyon Prize in Latin

Harvey A. Baker Fellowship for Graduate and Professional Study

Senior Class Marshal

#### **PUBLICATIONS**

Ky P. Ewing and Tara Isa Koslov, "Antitrust Developments in Healthcare: Emphasis on Net Effects Rather Than Structural Presumptions," Antitrust Report (May 1996).

Tara Isa Koslov, "Abortion on the Supreme Court Agenda: Casey v. Planned Parenthood and its Possible Consequences," Journal of Law, Medicine & Health Care (Fall 1992).

INTERESTS

Strong interests in health policy, technology, and ethical/moral issues relating to science and business. Enjoy music and theater (as performer or spectator), cooking, healthy eating, writing, traveF, and 19a8044 44c00007.9



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# TARA ISA KOSLOV

(b)(6)

#### EXPERIENCE VINSON & ELKINS L.L.P., Washington, DC

September 1994 - present: Summer 1993

- Represent clients in all stages of numerous merger investigations. Analyze Hart-Scott-Rodino filing requirements and prepare premerger filings. Respond to informal and formal requests for additional information. Supervise document productions. Interview customers and prepare affidavits. Work with teams of economists and attorneys to formulate arguments and write white papers. Attend meetings with agency personnel. Assist in drafting of consent orders. Monitor compliance under existing orders.
- Provide antitrust counseling in strategic planning stages. Review client proposals for health care networks. group purchasing programs, and numerous other ventures in a variety of industries. Write detailed memoranda analyzing antitrust risks of proposed conduct. Draft antitrust compliance manuals for clients,
- Edit ABA Antitrust Section publications, including annual updates to Antitrust Law Developments 3d and upcoming release of Antitrust Law Developments 4th.
- Participate in ongoing litigation training program for associates, with emphasis on motions practice, witness preparation, taking and defending depositions, examining witnesses, and using evidence at trial.

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Provided legal services to persons with AIDS/HiV as clinical component of seminar on AIDS law. Prepared wills, living wills, health care proxies, and powers of attorney. Filed bankruptcy petitions and negotiated with debtors on behalf of clients.

REBOUL, MACMURRAY, HEWITT, MAYNARD & KRISTOL, New York, NY Summer 1992 Performed research and writing assignments relating to antitrust damages models, RICO, sovereign immunity, act of state doctrine, franchise law, and family law.

RHODE ISLAND DEPARTMENT OF HEALTH, Providence, RI September 1990 - May 1991 Designed and authored state agency report surveying the Rhode Island nursing home industry,

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION, New York, NY Summer 1990 Tracked and analyzed trends among patients in municipal hospital system, including insurer mix, reasons for admission, average lengths of stay, and causes of death.

NEW YORK CITY BOARD OF EDUCATION, Brooklyn, NY Provided administrative, editorial, and graphic design assistance to Summer 1987, 1988, 1989

January 1988, 1989, 1990 management personnel in the Division of Special Education. Compiled and analyzed in-school staffing data.

**EDUCATION** HARVARD LAW SCHOOL, J.D., 1994

> Honors: cum laude

Activities: Supervising Editor, Harvard Journal on Legislation

President, HLS Law and Health Care Society

Recent Developments Editor, Journal of Law, Medicine and Health Care Musical Director, HLS Scales of Justice (a cappella singing group)

Executive Board, HLS Drama Society Soprano, Radcliffe Choral Society

BROWN UNIVERSITY, A.B. in Classics, unofficial minor in Health Policy, 1991

Honors: magna cum laude

Phi Beta Kappa

Lucius Lyon Prize in Latin

Harvey A. Baker Fellowship for Graduate and Professional Study

Senior Class Marshal

**PUBLICATIONS** 

Ky P. Ewing and Tara Isa Koslov, "Antitrust Developments in Healthcare: Emphasis on Net Effects Rather Than Structural Presumptions," Antitrust Report (May 1996).

Tara Isa Koslov, "Abortion on the Supreme Court Agenda: Casey v. Planned Parenthood and its Possible Consequences," Journal of Law, Medicine & Health Care (Fall 1992).

Strong interests in health policy, technology, and ethical/moral issues relating to science and business. Enjoy music and theater (as performer or spectator), cooking, healthy eating, writing, traveF, and 19a5044 4cc000081



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Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33. Subch. 4

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KOSLOV, TARA	I.									06/24	/2018			
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5-C. Code	5-D. Legal Authority				6-C. Co	de	6-D. I	Legal Autho	ority					
V4M 5-E. Code	5 U.S.C. 3394(A) 5-F. Legal Authority		ERM		6-E. Code 6-F. Legal Authority									
7. FROM: Position T SUPERVISORY DEPUTY DIREC 0412000 00400	GENERAL ATTO	RNEY			15. TO: Position Title and Number SPECIAL ADVISOR TO THE CHAIRMAN CHIEF OF STAFF 0101000 ES17002									
8. Pay Plan   9. Occ. Cod   GS   0905	e 10. Grade or Level 11		2. Total Salary 164200	13. Pay Basis PA	16. Pay Pl ES	an 17. Occ. 0	Code 18	8. Grade or L 00	dary/Award	21. Pay Basis PA				
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Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

FPM Supp. 296-33, Sub	ch. 4														
1. Name (Last, First,	Middle)		2. Social Security Number			3. Date	of Birt	th	4. Effective Date						
KOSLOV, TARA	I.											06/23/	2018		
FIRST ACTIO	ON					SECO	ND AC	TION							
5-A. Code 932	5-B. Nature of Action TERM OF DETAIL	L				6-A. Coo	le	6-B. N	lature of A	Action					
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7. FROM: Position SUPERVISORY DEPUTY DIRECTORY 0412000 00400	GENERAL ATTORY		15. TO: Position Title and Number SUPERVISORY GENERAL ATTORNEY DEPUTY DIRECTOR 0412000 0040015												
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46. Employing Department or Agency  50. Signature/Authentication and Title of Approving Official															
	rtment or Agency E COMMISSION					_	nature/Auth 8811 / ELE				_	cial			
47. Agency Code	48. Personnel Office ID	)	49. Annrove	al Date		_	HANIE F.		LUMBER	JIGI	LD DI.				
47. Agency Code 48. Personnel Office ID 49. Approval Date 06/23/2018							AUTHORIZING OFFICIAL								

Uppnessage

#### JOB INFORMATION

Announcement Number:

Job Title:

Requested Grade:

### PERSONAL INFORMATION

John A. Krebs



#### EDUCATION

# Northeastern University School of Law, Boston, MA

Juris Doctor, May, 1996 (Northeastern University School of Law does not rank its students or provide law review)

Honors: Civil Procedure Teaching Assistant

Coordinator of Urban Economic Development Project

Admitted to the Bar: Commonwealth of Massachusetts, United States District Court for the District of Massachusetts

Northeastern University, Boston, MA Master of Arts in Economics, June, 1991

Concentrations: Money and Finance

International Trade and Finance

Honors: Northeastern University Fellow

Bachelor of Science in Economics with a Minor in History, December, 1989

Honors: Graduated with honors

Omicron Delta Epsilon Honor Society

Activities: Senator, Student Government Association

President, Tau Kappa Epsilon Fraternity

Comptroller, Council for University Programs

Treasurer, Inter-Fraternity Council

Westford Academy, Westford, MA High School Diploma, May, 1985





# McCormack & Epstein

One International Place, Boston, MA 02110

September 1998 - Present

Associate Attorney: Represent corporate clients in civil litigation matters including disputes with other businesses and regulatory and administrative matters before the City of Boston and the Commonwealth of Massachusetts. Handle all aspects of litigation for cases involving fraudulent business practices, violation of non-competition contracts, unfair and deceptive business practices, wrongful death and dram-shop liability. Responsible for drafting legal coverage opinions relating to financial institution bonds, which are insurance policies that insure financial institutions against domestic and international loss. Advise corporate clients regarding contractual issues.

Responsible for developing litigation strategy for the numerous cases under my direct control. Draft and argue motions in court, including a motion for preliminary injunction to

settlement negotiations with opposing counsel, other b	<u> </u>
Responsible for reviewing corporate financial docume	
Handle all aspects of discovery, which involves taking	
discovery.	
Supervisor: Marc L. LaCasse (b)(6)	
Salary:(b)(6)	·
Superior Court of Massachusetts	September 1997 - August 1998
U.S. Post Office and Courthouse, 90 Devonshire Street,	Boston, MA 02109
Law Clerk to the Justices: Clerked for the Justices of	the top trial court in Massachusetts.
Worked extensively with Justices in all phases of civil	and criminal litigation. Conducted
research, prepared draft decisions and jury instructions	
Supervisors: Hon. Thomas E. Connolly; Hon. E. Susa	
Phone Number: (b)(6)	,
Salary: (b)(6)	
Connecticut Superior Court	August 1996 - August 1997
Hartford and Litchfield, CT	
Law Clerk to the Justices: Prepared draft decisions in	various types of civil actions for Judges
in Connecticut's highest trial court. Exclusive law cle	rk for the State of Connecticut's civil
action against the tobacco industry.	_
Supervisors: Hon. Michael R. Sheldon, (b)(6)	Hon. Walter M. Pickett, Jr.,
(b)(6)	_
Salary: (b)(6)	
Miller, Cassidy, Larocca and Lewin	March - May 1996
2555 M Street, N.W., Washington, DC 20037	•
Law Clerk: Researched and drafted litigation memora	anda for law firm specializing in white
collar criminal defense and complex civil litigation. A	
for a criminal fraud trial.	
Supervisor: Katherine L. Pringle, Esq., (b)(6)	
Salary: (b)(6)	





•	
Latronico and White or	• Eptember - November 1996
200 Berkeley Street, Boston, MA	Soptember 146 vember 1996
Law Clerk: Drafted an appellate brief, motions, memoranda	a legal coverage enimiens
interrogatories and requests for production of documents for	r in-nouse inigation counsel for a
major insurance company.	
Supervisor: Fredrick M. Doyle, Esq[b)(6)	
(b)(6)	
Salary: (10)(10)	
•	
Law Office of Mark B. Johnson	March - May 1995
12 Chestnut Street, Andover, MA 01810	
Law Clerk: Conducted legal research and drafted briefs and	
litigation firm. Attended, analyzed and summarized deposit	tions; drafted discovery and
responses to discovery.	
Supervisor: Linda A. O'Connell, Esq., (b)(6)	
Salary: (b)(6)	
Honorable John M. Xifaras	August - November 1995
Superior Court of Massachusetts	•
U.S. Post Office and Courthouse, 90 Devonshire Street, Bosto	on, MA 02109
Judicial Intern: Conducted legal research and prepared draft	•
criminal matters.	· · · · · · · · · · · · · · · · · · ·
Supervisor: Hon. John M. Xifaras, (b)(6)	
<u>Salary</u> : (b)(6)	
Saidi y.	
GOVERNMENT EXPERIENCE	
Georgia Department of Labor	September 1992 - August 1993
International Drive, Atlanta, GA	5-promoor 1772 - 110gust 1773
	h Training Division Descended
Administrative Assistant: Assistant to the director of the Jo	o Hammig Division. Researched

Administrative Assistant: Assistant to the director of the Job Training Division. Researched and briefed the director regarding policy issues relevant to employment training. Monitored statutory compliance of educational institutions that administered job training programs. Created writing guide to improve the quality of the Job Training Division's external correspondence.

		Andrea Harpe	ï
<u>Salary</u> :	(b)(6)		

United States House of Representatives

January - September 1989

<u>Intern</u>: Researched issues and provided reports for upcoming Congressional issues. Interned for six months in the Congressional office in Washington, D.C. and three months in the district office. Responsible for drafting constituent correspondence.

Supervisor: Mary Paris

(Salary: (b)(6)





Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

1. Name (Last, First,		2. Soci	al Security	Number	3. Dat	te of Birtl	h	4. Effectiv	e Date					
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FIRST ACTIO	ON				SECOND ACTION									
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5-E. Code	5-F. Legal Authority				6-E. Coo	le	6-F. I	Legal Au	thority					
7. FROM: Position 7 GENERAL ATT 1154000 01113	ORNEY (TR)				Position Tit ERAL AT									
8. Pay Plan 9. Occ. Code 10. Grade or Level 11. Step or Rate 12. Total Salary 13. Pay Basis						an 17. Occ	c. Code 18	8. Grade o	or Level 1	9.Step or Rat	te 20. Total S	lary/Awa	ırd 2	21. Pay Basis
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38. Duty Station Coo 11-0010-001			39. Duty Stat	tion (City – County TON,DISTRICT			ocation)							
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14. Name and Loc	ation of Position's Organ	nization			BURE! OFFIC	e and Loca AU OF CO E OF DIF	OMPETIT RECTOR		rganizat	ion				
EMPLOYER	E DATA				•									
23. Veterans Prefe  1 - None 2 - 5-Poir	3 - 10-Point/Disability		10–Point/Other 10–Point/Compensab	sle/30%	24. Tent	24. Tenure 25. Agency Use 26. Veterans Preference 1-Permanent 3-Indefinite 25. Agency Use 26. Veterans Preference YES X NO								
27. FEGLI B0 WAIVE	D FEGLI COVERAG	GE			28. Annu	NOT A	ator PPLICAE	BLE			29. Pay Ra	ite Determir	ant	
30. Retirement Pla	an		31. Service (	Comp. Date (Leave)	32. Wor	k Schedule					33. Part-T	ime Hours	Per	
K FERS &	FICA		01/10/2006		F FULL-TIME Biweekly Pay Period									
POSITION I	DATA													
34. Position Occup			35. FLSA Ca	ategory - Exempt	36. App	ropriation (	Code					ning Unit St	atus	
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47. Agency Code	48. Personnel Office	STEPHANIE F. SMITH												

# Latham & Watkins

attorney profile

# Abbott "Tad" Lipsky, Jr

Partner, Litigation Department



Education

J.D., Stanford Law School, 1976

M.A. (Economics), Stanford University, 1976

A.B. (Physics), Amherst College, 1971

# Areas of Expertise

Mr. Lipsky is a partner in the Washington, D.C. office of Latham & Watkins. His thirty-year career, devoted entirely to antitrust, spans virtually every facet of competition law -- monopolization, vertical and horizontal relationships, mergers, acquisitions and joint ventures, civil and criminal practice, regulated industries, exemptions and immunities, intellectual property issues, legislation and policy -- from both public and private, U.S. and foreign, and in-house and law firm perspectives.

From 1981-83 Mr. Lipsky served as Deputy Assistant Attorney General under William F. Baxter. In that position he supervised the Executive Branch role in a series of groundbreaking Supreme Court antitrust cases that revolutionized antitrust law during the first Reagan Administration. He organized and supervised preparation of the Department of Justice *Merger Guidelines* (1982) and the Antitrust Division's review of *United States v. IBM Corp.*, which culminated in a joint stipulation of dismissal of the marathon case in 1982.

Following government service Mr. Lipsky developed a broad US and international antitrust practice, successfully managing a variety of important matters including BellSouth's participation in the First Triennial Review of the Bell System Divestiture Decree (United States v. Western Electric Co) (leading ultimately to the only broad vacatur of major Decree restrictions on the Bell Operating Companies), the hostile acquisition of J.P. Stevens Co. by West Point-Pepperell, Inc./Magnolia Partners, and both Fourth Circuit and Supreme Court consideration of Brooke Group v. Broim & Williamson Tobacco, the only plenary Supreme Court decision on predatory pricing law within a generation.

After moving in house to become the chief global antitrust lawyer for The Coca-Cola Company in 1992, he conducted and supervised competition matters before courts and antitrust authorities in the U.S., Canada, the E.U., E.U. Member States and dozens of other jurisdictions in Africa, Asia, Central and Eastern Europe and Latin America. Since joining Latham & Watkins in 2002



(together with antitrust-law colleagues from Coca-Cola), Mr. Lipsky has continued to develop a broad based and diverse domestic and international civil and criminal antitrust practice in a wide variety of industries, including aviation, computer software, ocean shipping, pharmaceuticals and petroleum products, among many others. He is a frequent author and speaker on antitrust topics. For over ten years he was a member of the governing Council of the ABA Section of Antitrust Law. Among other Officer positions, Mr. Lipsky was the first International Officer of the Section, and now serves on the Section's International Advisory Board. He is admitted to practice in California and the District of Columbia, the U.S. Supreme Court and various federal appellate courts.

Updated June 25, 2015

Tad Lipsky is a partner in the Washington, D.C. office of Latham & Watkins LLP. He is an internationally recognized expert on antitrust and competition law and policy and a veteran of numerous antitrust proceedings in scores of jurisdictions throughout the world. He served as Deputy Assistant Attorney General under William F. Baxter, playing central roles in preparation of the 1982 Justice Department Merger Guidelines, the review and ultimate dismissal of United States v. IBM Corp., the amicus program that resulted in profound changes in Supreme Court interpretation of antitrust law, and the decisive realignment of the interface between antitrust enforcement policy and intellectual property law that occurred in the first Reagan Administration. After nine years of private practice in Washington D.C. he was appointed chief global antitrust lawyer for The Coca-Cola Company in 1992. After joining Latham & Watkins in 2002, he served as the inaugural International Officer of the ABA Section of Antitrust Law and since then has been closely associated with efforts to streamline antitrust enforcement around the world, advocating the reduction of compliance burdens and the harmonization of fundamental objectives of antitrust law. He served on the Editorial Board of Competition Laws Outside the United States (2001), the most ambitious annotated compilation of non-US competition laws yet produced. He continues to serve as Co-Chair of the Antitrust Section's International Task Force. He is a frequent author and speaker on issues of antitrust law, economics and policy.

### **Practice Areas**

Internationally recognized competition law, economics and policy expert; extensive worldwide experience.

# **Professional Memberships**

Co-chair, US Chamber of Commerce, International Competition Policy Working Group; Co-chair, ABA Antitrust Section, International Task Force; BNA Antitrust and Trade Regulation Report, Advisory Board; Journal of Competition Law & Economics, Advisory Board.

### Career

Chief Competition Counsel, Coca-Cola Co.; Deputy Assistant Attorney General, US Department of Justice.

#### **Publications**



Managing Antitrust Compliance Through the Continuing Surge in Global Enforcement, 75 ANTITRUST L. J. 965 (2009); Improving Competitive Analysis, 16 GEO. MASON L. REV. 805 (2009).

#### Personal

JD, Stanford Law School; MA, Stanford University; BA, Amherst College.

Tad Lipsky is a partner in the Washington, D.C. office of Latham & Watkins LLP. He is an internationally recognized expert on antitrust and competition law and policy and a veteran of numerous antitrust proceedings in scores of jurisdictions throughout the world. He served as Deputy Assistant Attorney General under William F. Baxter, playing central roles in preparation of the 1982 Justice Department Merger Guidelines, the review and ultimate dismissal of United States v. IBM Corp., the amicus program that resulted in profound changes in Supreme Court interpretation of antitrust law, and the decisive realignment of the interface between antitrust enforcement policy and intellectual property law that occurred in the first Reagan Administration. After nine years of private practice in Washington D.C. he was appointed chief global antitrust lawyer for The Coca-Cola Company in 1992. After joining Latham & Watkins in 2002, he served as the inaugural International Officer of the ABA Section of Antitrust Law and since then has been closely associated with efforts to streamline antitrust enforcement around the world, advocating the reduction of compliance burdens and the harmonization of fundamental objectives of antitrust law. He served on the Editorial Board of Competition Laws Outside the United States (2001), the most ambitious annotated compilation of non-US competition laws yet produced. He continues to serve as Co-Chair of the Antitrust Section's International Task Force. He is a frequent author and speaker on issues of antitrust law, economics and policy.

Latham & Watkins has pulled off a coup by poaching three of Coca-Cola's highly-rated competition team. The most prized addition is certainly that of senior competition counsel and former deputy assistant Attorney General at the DoJ Abbot 'Tad' Lipsky, who is joining the Washington office. Michael Egge, counsel, is going with Lipsky to Washington. John Colahan, also counsel, is moving to the office in London.

Firm chairman Robert Dell says the addition of competition lawyers with international experience will give vital back-up to the firm's new offices in Frankfurt, Hamburg and Paris. 'The high-end M&A and transactional practice we are building demands a strong competition law support,' said Dell.

Lipsky has been the senior competition figure at Coca-Cola since 1992. Previously, he was a partner at King & Spalding in Washington DC, and before that deputy assistant attorney general in the Antitrust Division at the DoJ (1981-83). He is also currently 'international officer' to the Antitrust Section of the ABA, the first holder of the post.

Lipsky says Latham & Watkins is the 'perfect firm' for him right now. He describes the firm's international offices as the 'best platform for building the premier globally integrated antitrust practice. 'International businesses need a coordinated global antitrust approach, not just with



respect to structural transactions but even day-to-day tactics like pricing, licensing and distributor management.'

Egge and Colahan have both been at Coca-Cola since 1998. Before joining Coca-Cola, Egge was with Morgan Lewis & Brockius.

John Colahan was at Watson, Farley & Williams and also served a stint in the UK's Cabinet Office, acting on occasion as 'agent' for the UK in relation to cases at the European Court.

All the moves were announced on November 16,2002.



U.S. Office of Personnel Management

1. Name and Location of Position's Organization   2. Social Security Number   3. Date of Birth   3./06/1.7	FPM Supp. 3	296-33, Subch	1. 4		NC	<u>)TIF</u>	CATI	ON OF I	PERSO	<u>nn</u> el a	CTION							
First Action	1. Name (La	st, First, Middl	le)						2. Social Se	curity Number		3. Date of Birth	4. Eff	ective Date				
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CORRECTS ITEM NUMBER 5 FROM NTE 03/06/18 TO 07/06/17

46. Employing Department or Agency		50. Signature/Authentication and Title of Approving Official							
FT - FED TRADE COMMISS	SION	VICKI A. BARBER							
47. Agency Code 48. Personnel Office ID	49. Approval Date	AUTHORIZING OFFICIATC-19-0044-A-000097							
FT00 1471	06/01/17	170988217							
2 - OPF	Copy - Long-Term	Record - DO NOT DESTROY							

18 MONTHS.

#### NOTIFICATION OF PERSONNEL ACTION

FPM Supp. 2	296-33, Subon	- 4		140111	ICATI	ON OF I	LNSO	IAIAEC >	CHON				
1. Name (Las	st, First, Middl	e)					2. Social S	ecurity Number		3. Date of Birth	4. Ef	fective Date	ė
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5-C. Code	5-D. Legal A						6-C Code	6-D. Legal A	uthority				
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5-E. Code	5-F. Legal A						6-E. Code	6-F. Legal Au	uthority				
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23. Veterans		DATA					24. Tenure			25. Agency Us	se   26. V	/eterans Pre	eference for RIF
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46. Employing Department or Agency
FTV-FED TRADE COMMISSION

47. Agency Code
FT00

48. Personnel Office ID
49. Approval Date
06/27/17

2 - OPF Copy - Long-Term Record - DO NOT DESTROY

LUMP-SUM PAYMENT TO BE MADE FOR ANY UNUSED ANNUAL LEAVE.

Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33. Subch. 4

FPM Supp. 296-33, Sub	ch. 4													
1. Name (Last, First	, Middle)		2. Soci	ial Security N	lumber	3. Date of 1	Birth	4. Effective Date						
MACFARLANE,	CATHY M									05/07/	/2018			
FIRST ACTIO	ON				SECO	OND ACT	TION							
5-A. Code 170	5-B. Nature of Actio	n			6-A. Co	de	6-B. N	ature of Acti	on					
5-C. Code Y7M	5-D. Legal Authority SCH C, 213.3326				6-C. Co	de	6-D.	Legal Author	ity					
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46. Employing Depa					_				Approving Off	icial				
FT - FED TRAD	T - FED TRADE COMMISSION						180859344 / ELECTRONICALLY SIGNED BY:							
47. Agency Code						STEPHANIE F. SMITH								

# MARKUS H. MEIER

#### Experience

Senior Attorney, Federal Trade Commission, Bureau of Competition, Washington, D.C. October 1990 to present

Lead attorney in charge of antitrust investigations and litigation, primarily in the health-care industry. Write memoranda, pleadings, motions, and briefs; negotiate consent agreements; conduct witness interviews, depositions, and direct and cross-examinations. Have examined economic and accounting experts at trial, and argued appeal before the Commission. Substantive experience includes cases involving price-fixing conspiracies, group boycotts, and mergers of insurers, hospitals, and other health-care providers. Recipient of the Commission's Team Effort Award and Paul Rand Dixon Award for outstanding service.

Special Assistant United States Attorney, United States Attorney's Office for the Eastern District of Virginia July to December 1996

Performed all aspects of federal criminal practice from investigations through trial and appeal. Drafted arrest warrants, search warrants, and complaints; supervised traffic and misdemeanor dockets; managed a felony caseload including pleas and sentencings; presented cases to the grand jury; conducted motions hearings, bench trials, and a felony jury trial; wrote appellate briefs; argued before the Fourth Circuit Court of Appeals.

Law Clerk, Commonwealth Attorney's Office, Virginia Beach, Virginia Summer 1989

Tried three felony cases, including one jury trial, and conducted preliminary hearings under supervision of attorneys; drafted Virginia Court of Appeals briefs; assisted attorneys preparing for trial.

Graduate Research Assistant, Old Dominion University, Norfolk, Virginia June 1985 to July 1987

Helped direct strategic planning projects for the City of Virginia Beach, Virginia, and other government entities; assisted in the management of U.S. Department of Justice grant studying juvenile habitual offenders.

Captain, United States Army, Federal Republic of Germany June 1982 to June 1985

Responsible for the training, welfare, morale, and combat readiness of a twenty-person Pershing Missile Section. Major additional duties included unit personnel, communications, and physical security officer.

#### Education

Juris Doctor, George Mason University School of Law, Arlington, Virginia

May 1990. Top fifteen percent of class. American Jurisprudence Award for Legal Research and Writing.

Master of Public Administration, Old Dominion University, Norfolk, Virginia May 1987. Pi Alpha Alpha National Honor Society.

Bachelor of Arts, University of Virginia, Charlottesville, Virginia May 1982. Government and German majors.

#### Interests

Softball, volleyball, basketball, and learning golf. Have lived in, and traveled throughout, Europe. Speak fluent German. Member of the Virginia Bar.

AMERICAN OVERSIGHT



U.S. Office of Personnel Management

FPM Supp.	296-33, Subci	1. 4		MOTIF	ICATI	ON OF F	PERSO	NNEL A	4C	TION					
1. Name (La	st, First, Midd	e)					2. Social Se	curity Numbe	er	3	. Date of Birth	4. Eff	4. Effective Date		
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34. Position			010.0	35.	FLSA Catego		36. Approp	riation Code				37	Bargaining	Unit Status	
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38. Duty St	ation Code			39.	Duty Station	(City - County	- State or Ove	erseas Locatio	n)						
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46. Employing Department	or Agency		50. Signature/Authentication and Title of Approving Official							
FT FED	TRADE COMMISS	ION	STEPHANIE F. SMITH							
47. Agency Code	48. Personnel Office ID	49. Approval Date	AUTHORIZING OFFICIATC-19-0044-A-000102							
FTOO	1471	06/11/18	181085190							
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Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

11 M Supp. 270 35, Sub	CII. 4							_						
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5-C. Code	5-D. Legal Authority				6-C. Cod	le	6-D.	Legal Auth	ority					
DBM 5-E. Code	5 CFR PART 715 5-F. Legal Authority				6-E. Code 6-F. Legal Authority									
3-E. Code	5-F. Legal Authority													
7. FROM: Position DIRECTOR					15. TO: Position Title and Number									
1141000 ES00 8. Pay Plan 9. Occ. Cod		Step or Rate 12	. Total Salary	13. Pay Basis	16. Pay Plan 17. Occ. Code 18. Grade or Level 19.Step or					9.Sten or Ra	te 20. Total Sal	ary/Award	21. Pay Basis	
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K FERS & F	ICA		04/15/1992		F FULL-TIME Biweekly Pay Period									
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34. Position Occupi			35. FLSA Ca		36. Appropriation Code 37. Bargaining Unit Status							atus		
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38. Duty Station Co 11-0010-001		42		TON,DISTRICT	nty - State or Overseas Location) CT OF COLUMBIA									
40. Agency Data FUNC CLS 00	41. VET STAT X	42. EDU	JC LVL 15	43. SUPV ST	AT 2	44. POS	ITION	SENSITI	VITY	NONSE	NSITIVE/L	ow ri		
45. Remarks FORWARDING EMPLOYEE SU	ADDRESS: (b)(6) JBJECT TO POS ND LEAVE TRAS	T-EMPLOY	MENT RES	STRICTIONS	UNDER		C. 20	07 (C)						
	FT - FED TRADE COMMISSION					180802013 / ELECTRONICALLY SIGNED BY:								
47. Agency Code	7. Agency Code 48. Personnel Office ID 49. Approval Date						STEPHANIE F. SMITH							
FT00/	1471	8	AUTHORIZING OFFICIAL											

U.S. Office of Personnel Management FPM Supp. 298-33, Subch. 4

# NOTIFICATION OF PERSONNEL ACTION

1. Name (La	st, First, Middle	)		·	•		2. Social So	curity Number	′	3.	Date of Birth	4. E1	fective Date	
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46. Employing Department or Agency	50. Signature/Authentication and Title of Approving Official
FT / E FED /TRADE COMMISSION	STEPHANIE F. SMITH
47. Agency Code 48. Personnel Office ID 49. Approval Date	AUTHORIZING OFFICIAL
FT00 1471 09/02/17	171703351 FTC-19-0044-A-000104

PREVIOUS RETIREMENT COVERAGE: PREVIOUSLY COVERED

### NOTIFICATION OF PERSONNEL ACTION

1. Náme (La	st, First, Middl	e)					2. Social Security Number			3. Date of Birth 4. Effective Date			1	
PAHI	. тног	MAS B										2/21/	1.7	
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							DEPUTY DIRECTOR, BUREAU OF							
							CONS	UMER 1	PROTECTI	ON				
							1141	000	GS60	029				
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30. Retirem	ent Plan			31.	Service Com	p. Date (Leave)	32, Work \$	chedule			33.	Part-Time Ho		
K	FERS &	% FICA			04/1	5/92	FF	ULL-T	IME			Biwe	ekty Period	
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38. Duty St	ation Code			39.		(City - County	State or Ove	erseas Location	n)		·			
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45. Bemarks				-		· ·		·			•			

APPOINTMENT IS ON A PROVISIONAL BASIS. YOU ARE ELIGIBLE FOR RETIREMENT COVERAGE AND FOR HEALTH BENEFITS AND LIFE INSURANCE. IF YOUR PERFORMANCE IS SATISFACTORY, AND YOU MEET ALL LEGAL QUALIFICATIONS, AND OTHER APPLICABLE REQUIREMENTS, YOU MAY BE CONVERTED TO A NONTEMPORARY APPOINTMENT BEFORE THIS APPOINTMENT EXPIRES.

APPOINTMENT AFFIDAVIT EXECUTED 02/21/17.

CREDITABLE MILITARY SERVICE: NONE

PREVIOUS RETIREMENT COVERAGE: PREVIOUSLY COVERED

FROZEN SERVICE NONE

EMPLOYEE IS AUTOMATICALLY COVERED UNDER FERS, FERS-RAE OR FERS-FRAE.

TRIAL PERIOD COMPLETED.

46. Employing Department	or Agency			SO, Signature/Authentication and Title of A	Approving Official
FT EED T	RADE COMMISS	ION .	84	VICKI A. BARBER	
47. Agency Code	48. Personnel Office ID	49. Approval Date	<del>42</del>	AUTHORIZING OFFI	CIAL
FT00	1471	02/21/17		170499651	FTC-19-0044-A-000105
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Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

FPM Supp. 296-33, Sub	en. 4												
1. Name (Last, First	1. Name (Last, First, Middle)						umber	3. Date of Bir	th	4. Effectiv	e Date		
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FIRST ACTIO	ON				SECO	OND ACT	ION						
5-A. Code	5-B. Nature of Action	on			6-A. Co	de	6-B. N	lature of Action					
170	EXC APPT												
5-C. Code Y7M	5-D. Legal Authorit SCH C, 213.3326	-			6-C. Co	de	6-D. I	Legal Authority					
5-E. Code	5-F. Legal Authorit				6-E. Co	de	6-F. I	Legal Authority					
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7. FROM: Position	Title and Number					Position Title							
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8. Pay Plan 9. Occ. Cod	de 10. Grade or Level 1	1. Step or Rate 12	. Total Salary	13. Pay Basis	16. Pay Pl	an 17. Occ. 0						21. Pay Basis PA	
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23. Veterans Prefere  1 - None 2 - 5-Point	ence 3 – 10–Point/Disability 4 – 10–Point/Compens		)Point/Other )Point/Compensal	ble/30%	24. Tenu 3	o – None 1 – Permanent	2 – Cone 3 – Inde	ditional	ency Use	26. Vetera	ns Preference		
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POSITION D													
34. Position Occupi			35. FLSA C	ategory - Exempt	36. Appr	opriation Co	de			37. Bargai	ning Unit Sta	tus	
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38. Duty Station Co 11-0010-001	de			ttion (City – County GTON,DISTRIC			cation)						
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46. Employing Depa FT - FED TRAD 47. Agency Code	rtment or Agency DE COMMISSION 48. Personnel Office	ID	49. Approx	al Date	180859	0193 / ELEC	CTRON	and Title of App	_	cial			
47. Agency Code 48. Personnel Office ID 49. Approval Date FT00 1471 05/07/2018						STEPHANIE F. SMITH AUTHORIZING OFFICIAL							

Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

FPM Supp. 296-33, Sub	ocn. 4							_							
1. Name (Last, First	, Middle)		2. Social Security Number				of Birth		4. Effective Date						
PHILLIPS, NOA	Н										05/02/2018				
FIRST ACTIO	ON				SECO	OND ACT	ION								
5-A. Code 170	5-B. Nature of Action	n			6-A. Co	de	6-B. N	ature of	Action						
5-C. Code ZNM	5-D. Legal Authorit 15 USC 2 (I, SEC	•			6-C. Co	de	6-D. I	Legal Au	thority						
5-E. Code	5-F. Legal Authority				6-E. Co	de	6-F. I	Legal Aut	hority						
		·													
7. FROM: Position	Title and Number				15. TO: Position Title and Number COMMISSIONER										
8. Pay Plan 9. Occ. Coo	de 10. Grade or Level 1	1 Stan on Bata 12	Total Calami	13. Pay Basis	0104000         EX00004           16. Pay Plan         17. Occ. Code         18. Grade or Level         19.Step or Rate         20. Total Salary/Award         21. Pay Basis								d 21. Pay Basis		
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EMPLOYEE	DATA														
23. Veterans Prefere		5 – 10	)–Point/Other		24. Tenu	ire 0 – None	2 - Cond		25. Agen	cy Use	26. Vetera	ns Prefere	ence for RIF		
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30. Retirement Plan			31. Service	Comp. Date (Leave)	32. Work Schedule 33. Part-Time Hours Per										
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34. Position Occupi			35. FLSA C		36. Appr	ropriation Co	de				37. Bargai	ning Unit	Status		
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38. Duty Station Co 11-0010-001	ode			ation (City – County GTON,DISTRICT			cation)								
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46. Employing Depa					_	nature/Auther				_	cial				
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47. Agency Code	7. Agency Code 48. Personnel Office ID 49. Approval Date						STEPHANIE F. SMITH								

Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

11 M Supp. 270 33, Sub-		_														
1. Name (Last, First,			2. Soci	al Security N	umber	3. Date of Bi	rth	4. Effective Date								
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FIRST ACTIO						ND ACT										
5–A. Code 170	5-B. Nature of Action EXC APPT				6-A. Coo	le	6-B. N	Nature of Action	ı							
5-C. Code	5-D. Legal Authority				6-C. Coo	le	6-D. I	Legal Authority	7							
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8. Pay Plan 9. Occ. Cod	e 10. Grade or Level 11. Ste	o or Rate 12.	. Total Salary	13. Pay Basis	16. Pay Pl GS	an 17. Occ. 0	Code 18	8. Grade or Level 15	19.Step or Ra	164200	lary/Award	21. Pay Basis PA				
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<b>EMPLOYEE</b>	DATA															
23. Veterans Prefere	nce 3 – 10–Point/Disability	5 - 10	-Point/Other		24. Tenu	re 0 – None	2 - Cond		ency Use		ns Preferenc					
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27. FEGLI C0 BASIC OF	NLY				28. Annu	NOT APP		LE		29. Pay Rat 0	te Determin	ant				
30. Retirement Plan			31. Service (	Comp. Date (Leave)												
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POSITION D	ATA															
34. Position Occupio			35. FLSA C	ategory - Exempt	36. Appr	opriation Co	le			37. Bargair	ning Unit St	atus				
2 – Excepted Ser	vice 4 - SES Career Reserved		E N	- Nonexempt	G	0 1				8888						
38. Duty Station Coo 11-0010-001	le			tion (City – County TON,DISTRICT			cation)									
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	AUTOMATICALLY TO CHANGE UPO						-FRAE									
46. Employing Depar					_			and Title of A	-	cial						
	FT - FED TRADE COMMISSION							ICALLY SIG	NED BY:							
47. Agency Code	47. Agency Code 48. Personnel Office ID 49. Approval Date FT00 1471 05/08/2018						STEPHANIE F. SMITH									

# HAIDEE L. SCHWARTZ

### **Professional Experience**

O'Melveny & Myers LLP, Washington, D.C. Antitrust Counsel/Associate (Mar. 2007 - Present); Summer Associate (May 2006-Aug. 2006)

- Represent clients involved in Federal Trade Commission merger and civil conduct investigations and Department of Justice merger, civil conduct, and criminal investigations.
- Represent defendants in litigated merger challenges by the Federal Trade Commission and Department of Justice.
- Draft motions, briefs, and other filings for multidistrict civil litigations.
- Work with corporate business executives, economists, counsel from the U.S. and abroad, and third parties on regulatory agency investigations and civil litigations.
- Draft white papers, legal memoranda, and other agency presentations.
- Conduct complex analyses and provide counseling and policy guidance.
- · Create corporate training and compliance programs.
- Draft congressional testimony and respond to congressional questions.
- Work closely with leading O'Melveny clients including Honeywell, Samsung, Precision Castparts Corp., Sysco, Apple, T-Mobile, and US Airways/American Airlines.
- Supervise and manage associates, staff attorneys, and contract attorneys.
- Specific illustrative experience:
  - Represented Sysco in FTC v. Sysco Corp.
  - Represented US Airways in United States v. US Airways Group, Inc.
  - Represented Mitchell International Inc. in FTC v. CCC Holdings Inc.
  - Represent Samsung Electronics Co., Ltd. in In re Optical Disk Drive Antitrust Litigation.
  - Obtained FTC clearance on behalf of Honeywell for its acquisition of Intermed Inc.
  - Obtained DOJ clearance on behalf of Honeywell for its acquisition of EMS Technologies
  - Obtained FTC clearance on behalf of Precision Castparts Corp. for its acquisition of Titanium Metals Corp. (Timet)
  - Represented technology company in DOJ criminal cartel investigation
  - Represented individual in DOJ automotive parts criminal cartel investigation
  - Represented technology company in reaching consent agreement on conduct with the DOJ
  - Represent large multi-national corporation in FTC conduct investigation involving patents and competitor collaboration





#### Haidee L. Schwartz, p. 2

- Admitted to the Virginia Bar and the District of Columbia Bar.
- Member, American Bar Association, Antitrust Section.

### Powell Tate|Weber Shandwick, Washington, D.C.

Senior Vice President (Oct. 2002 - July 2005); Group Vice President (Oct. 1999 - Sept. 2002); Vice President (Dec. 1998 - Oct. 1999); Group Director (Aug. 1997 - Dec. 1998); Deputy Director of Research (Sept. 1994 - Aug. 1997); Associate Director of Research (Oct. 1991 - Sept. 1994)

- Created and directed communications programs for clients involved in federal and state government investigations.
- With legal counsel and government affairs teams, developed successful strategies and guided complex mergers and acquisitions through congressional scrutiny and regulatory reviews involving the Department of Justice, the Federal Trade Commission, the Committee on Foreign Investments in the United States (CFIUS), the Federal Communications Commission, and the Department of Transportation.
- Handled crisis communications, and directed and implemented national and international programs covering public policy and issue management.
- · Conducted in-depth issue and public policy analyses.
- Developed and wrote communications plans, presentations, proposals, press releases, op-eds, and other advocacy and education materials.
- Worked with international, national, state, and local print and broadcast media.
- Led client teams, and supervised account directors, associates, and support staff.

# Kostmayer Communications, Washington, D.C. Media Relations Account Executive (Apr. 1991-Aug. 1991)

 Implemented national and targeted state media campaign to advance pending federal legislation.

# Project 500, Washington, D.C. Research and Training Director (June 1988 - Dec. 1990)

- Monitored electoral developments and advised state legislative caucuses on candidate campaigns.
- Created comprehensive census and redistricting research program working with national committee.
- Managed and expanded all aspects of Project 500's campaign training programs.





Haidee L. Schwartz, p. 3

# **Education**

George Mason University School of Law, Arlington, VA

- J.D., Dec. 2006, Magna Cum Laude (Top 5%)
- Federal Circuit Bar Journal, Associate Editor

Duke University, Durham, N.C.

A.B. Political Science, May 1987





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# **David Charles Shonka**



# Office of General Counsel Federal Trade Commission

Assistant General Counsel for Litigation (1993-present; GS15 / step 10).

Supervise 13 senior attorneys and paralegals who staff the FTC's FOIA program or who represent the Commission in employment cases and review or advise on all employment-related legal issues. Also serve as the FTC's Chief FOIA Officer under Executive Order 13392; serve as second in command of a staff of 8 senior appellate attorneys who brief and argue all appeals concerning the FTC; chair an agency-wide E-Discovery Steering Committee composed of senior managers and executives from all major offices in the Commission. Advise, as necessary, on pending legislation. Take direct charge of selected cases as the need or opportunity arises.

Senior Trial Attorney, Office of General Counsel (1977-1992).

Tried and argued district court and courts of appeals cases in antitrust, consumer protection, employment, Administrative Procedure Act, and enforcement cases throughout the country. Advised and directed staff on law enforcement investigations; advised the Commission and senior staff on legal matters; drafted or consulted on Commission and staff opinions, decisions, and reports.

# Career FTC Experiences and Responsibilities:

# Litigation:

Supreme Court: Have contributed to five merits briefs on behalf of the FTC either as petitioner or as amicus upon the request of the Court seeking the view of the government. Have also written or supervised the drafting of several certiorari oppositions.

Appellate Courts: Have briefed and argued two dozen major antitrust, consumer protection, or Administrative Procedure Act ("APA") cases challenging final agency decisions and rules or appealing adverse district court decisions. Have also written merits briefs in numerous other cases and supervised the preparation of motions and briefs by others.





District Courts: Have represented the Commission as plaintiff in numerous evidentiary hearings and arguments in antitrust and consumer protection cases seeking permanent and preliminary injunctive relief under Section 13(b) of the FTC Act, 15 U.S.C. § 53(b); subpoena and civil investigative demand enforcement proceedings under Sections 9 and 20 of the FTC Act, 15 U.S.C. §§ 49, 57b-1; enforcement proceedings under the premerger notification statute, 15 U.S.C. § 18a(g)(2); and contempt hearings. Have also represented the Commission as defendant in a variety of FOIA cases, employment cases, and APA cases challenging final agency decisions or interpretations.

Administrative: Have on request served as lead staff counsel in one major FTC consumer protection case (Joe Camel) before an Administrative Law Judge. Have also represented the Commission in proceedings before the EEOC and MSPB.

### Investigations and Enforcement:

Have either worked on, directed, or led Commission staff in numerous (50+) antitrust and consumer protection law enforcement investigations. Investigations have involved witness interviews, investigational hearings where testimony is taken under oath, subpoenas and civil investigative demands, special reports ordered under Section 6(b) of the FTC Act, 15 U.S.C. § 46(b), and access letters under Section 9 of the FTC Act, 15 U.S.C. § 49. In investigations involving reportable mergers, have used the full range of available authority under the premerger notification statute, 15 U.S.C. § 18a.

As noted above, have also filed enforcement actions, when necessary, in the federal district courts to secure compliance with the FTC's compulsory process. In addition, have frequently advised the FTC's competition and consumer protection enforcement offices on the available options and means of securing civil penalties under the FTC and Clayton Acts.

# Policy and Rulemaking:

E-Discovery: Serve as Chair of the agency's E-Discovery Steering Committee, an agency-wide task force staffed by senior managers and executives from all major offices in the Commission and charged by the Chairman with ensuring the agency fully meets its electronic discovery ("e-discovery") obligations under the 2006 amendments to the Federal Rules of Civil Procedure. The Chairman has directed the Committee to develop an agency-wide operational plan for responding to e-discovery requests, to ensure that all litigating offices in the Commission take consistent positions on e-discovery issues, and to resolve any internal conflicts that may arise. Since mid-December, 2006, the Committee has





issued Interim Guidelines providing all agency staff with detailed instructions in document preservation and addressing the collection, review, and production of electronic information. The Committee has also conducted training for all agency offices and regions, developed model documents for the litigators, and created a web page on the intranet with training materials and links to external sources.

Personnel: Have led or facilitated several working groups in the agency to address personnel issues including: performance elements for attorneys, overtime pay and compensatory time for all agency employees, telework, and disciplinary procedures. All resulting policies statements are (or will be) set out in the agency's Administrative Manual.

Horizontal Merger Commentary: Served as the agency's OGC representative on a joint DOJ / FTC group that prepared Commentary on the Horizontal Merger Guidelines, which the two agencies jointly issued in March 2006. The Commentary is intended to give the public and the private bar insight into the way the two agencies have applied the Horizontal Merger Guidelines that they jointly issued in 1992.

Rules: Routinely advise agency staff on options and legal issues concerning proposed rulemaking proceedings.

#### Freedom of Information Act:

Responsible for oversight and operation of the agency's FOIA program. Took charge of the program in 1999 to correct perceived deficiencies in its operation. Moved the program into an all-electronic environment in which all aspects of the process – tracking, collection of responsive documents, redactions, and production – are performed electronically. Oversaw the re-creation of the agency's FOIA web-page. In 2007 the National Security Archive ranked the FTC's FOIA program is one of the federal government's five best.

#### Personnel Issues:

Human Resource Management Office ("HRMO"): Supervise staff responsible for reviewing all personnel documents of legal significance and advising HRMO and senior managers regarding legal options in dealing with employment-related issues. Represent the agency in proceedings before the MSPB.

Equal Employment Opportunity ("EEO") Office: Work closely with independent EEO Office to co-ordinate matters with HRMO and senior managers and ensure that the agency meets all its EEO obligations. Have assisted the EEO Office in preparing reports to Congress and developing





policies and practices for agency staff and mangers. Represent the agency in matters before the EEOC. Two of the senior attorneys whom I supervise received an award in 2006 for their contributions to the agency's EEO program.

Union and Collective Bargaining: Have advised HRMO and senior managers about matters concerning the agency's Collective Bargaining Agreement and about requests by the Union to engage in negotiations. Work with the Union in resolving employee grievances and in mediating certain employee disputes.

Ethics: Have worked closely with the Inspector General's Office and the Office of Special Counsel in dealing with alleged misconduct by agency employees in instances concerning internet misuse, theft of government property, misuse of agency credit cards, misuse of office, Hatch Act violations, and alleged prohibited personnel practices, among others. Also regularly advise agency attorneys on their ethical responsibilities with respect to dealing with represented parties, returning inadvertently produced privileged materials, preparing for trials, and dealing with witnesses.

# **Training Programs:**

Litigation: Principally through the National Institute for Trial Advocacy have team-taught trial practice courses for over 20 years. The programs have been conducted both within the FTC and through CLE programs sponsored by, among others, the Georgetown University Law Center, Temple University Law School, and Duke University Law School. The programs have dealt with depositions, oral advocacy, and trial practice. Have also presented several lectures and led FTC brown-bag lunches on litigation issues specific to FTC cases.

Employment: Have taught, solely and in teams, formally and in "brownbags," a variety of employment-related programs to FTC managers that have dealt with such topics as performance management, reasonable accommodation, harassment, hostile work environment, overtime pay and compensatory time, and hiring practices.

Electronic Discovery: Have prepared and presented several in-house training programs on e-discovery under the 2006 amendments to the Federal Rules of Civil Procedure. Individual classes have been tailored for FTC managing attorneys, non-litigating attorneys, non-attorneys generally, and the Commissioners' attorney advisors. I have also spoken on e-discovery issues at several conferences.





International Technical Assistance Programs: Through USAID sponsored programs have team-taught competition-policy courses for the Andean Community and the Southeastern European community in Buenos Aires and Budapest, respectively, and for the Indonesian judiciary in Jakarta; and have participated as a speaker in a program sponsored by the Asian Competition Law Conference in Hong Kong. Through programs sponsored by the Inter-American Development Bank, have also taught programs for the Mexican Judiciary in Mexico City. In addition to these formal programs, frequently meet with visiting foreign dignitaries who are interested in the FTC and its programs, organization, and operations.

Billig, Sher & Jones, P.C., Washington, D.C. Associate (1975-1976).

### Responsibilities:

Assisted in the presentation of a matter to the Federal Maritime Commission in which the owner of a specialized ocean-going vessel sought preferential berthing rights at the Port of Anchorage. Also worked on contract and commercial law disputes on behalf of corporate clients.

United States Department of Justice, Washington, D.C. (1972-1975).

Trial Attorney, Honors Program, Civil Division, General Litigation Section.

# Responsibilities:

Defended government agencies in federal district court actions, mostly under the APA, challenging agency rules, decisions, and interpretations. Principal client agencies included the Comptroller of the Currency, the Federal Reserve Board, the Department of Agriculture, and the National Mediation Board.

# Education, Bar, and Court Memberships

University of Maine School of Law (J.D. with honors 1972).

- Managing Editor, Law Review.
- Published Note on choice-of-law issues.

University of Nebraska (B.A., Economics and English 1969).

State Bars: District of Columbia and Connecticut.

Federal Bars: United States Supreme Court (1980); United States Courts of Appeals for the District of Columbia (1976), First (1987), Second (1977), Fifth (1982), Sixth (1989), Seventh (1978), Ninth (1978), and Eleventh





(1987) Circuits; United States District Court for the District of Columbia (1976).

# Awards and Recognition

2007 A. Leon Higginbothan, Jr. Award (for fostering EEO principles).

2000 Award for Excellence in Supervision.

1991-2000 Several FTC Outstanding Team Awards for work on mergers in petroleum and health care industries.

1988 Louis D. Brandeis Award for outstanding litigator.

1982-2007 Cash awards for outstanding work.

# Illustrative Briefs, Projects and Speeches

Chicago Bridge and Iron Co., et al. v. FTC, 5th Cir. Docket 05-60192, FTC merits brief; available at <a href="http://www.fic.gov/os/adipro/d9300/0608210pphrief.pdf">http://www.fic.gov/os/adipro/d9300/0608210pphrief.pdf</a>, argued May 2, 2007.

Negotiating E-Discovery in Government Civil Law Enforcement Pre-complaint Investigations, Advanced E-Discovery Institute, Georgetown University Law Center (November 17, 2006); available for purchase at <a href="http://www.law.georgetown.edu/cle/articlesResults.cfm">http://www.law.georgetown.edu/cle/articlesResults.cfm</a>.

Plan for Improvement of the Administration of the Freedom of Information Act at the Federal Trade Commission, submitted to the Attorney General and the Director, Office of Management and Budget (June 6, 2006); available at <a href="http://www.ftc.gov/foia/ftcplan.pdf">http://www.ftc.gov/foia/ftcplan.pdf</a>.

Role of the Judiciary in Enforcing and Legitimizing Competition Law and Policy, Remarks before the Asian Competition Law Conference 2005, Hong Kong (December 12, 2005); available at <a href="http://www.ftc.gov/speeches/other/051212hongkongshonka">http://www.ftc.gov/speeches/other/051212hongkongshonka</a>.

FTC v. H.J. Heinz Co., et al., D.C. Cir. Docket 00-5362, Emergency Motion for Injunction Pending Appeal, Merits Brief, and Reply Briefs (October 2000 - January 2001); available at <a href="http://www.ftc.gov/bc/heinz/ftcvhiheinzcoetal.shtm">http://www.ftc.gov/bc/heinz/ftcvhiheinzcoetal.shtm</a>.

# **Current Supervisor**

John F. Daly
Deputy General Counsel for Litigation
Federal Trade Commission
Washington, DC 20580





# **PROFILE**

#### JOSEPH J. SIMONS

#### Born



#### Admitted to Bar

- 1983 District of Columbia; U.S. District Court for the District of Columbia
- 1984 U.S. Court of Appeals for the District of Columbia Circuit
- 1989 State of New York; U.S. Supreme Court
- 1993 U.S. District Court for the Southern District of New York; U.S. District Court for the Eastern District of New York

### Education

Cornell University (A.B., Economics and History, 1980) Georgetown University Law Center (J.D., cum laude, 1983)

#### Selected Prior Experience

Bureau of Competition, Federal Trade Commission (1987-1989)

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- Associate Director of Mergers
- Assistant Director for Evaluation
- Assistant to Bureau Director

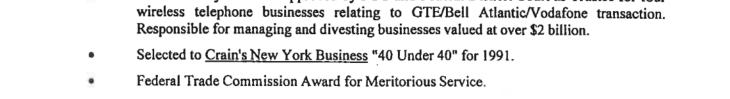
Adjunct Professor of Law - Georgetown University Law Center (1986)

#### Present

Partner, Clifford Chance Rogers & Wells LLP

#### Honors and Achievements

- Nominated by DOJ and approved by FCC and Federal District Court as Trustee for four Responsible for managing and divesting businesses valued at over \$2 billion.
- Co-developer of technique for applying market definition test of DOJ/FTC Merger Guidelines -- widely used by DOJ and FTC and endorsed by the 8th Circuit Court of Appeals.





#### Representative Experience

#### Mergers and Acquisitions

- Represented major provider of local exchange service in seeking to modify consent decree resulting from acquisition of long distance service provider.
- Represented Travelocity.com in its acquisition of Preview Travel.
- Represented American Radio Systems in numerous acquisitions of competing radio stations before Department of Justice.
- Represented major defense contractor in numerous mergers, including district court litigation (U.S. v. Lockheed Martin Corp. and Northrop Grumman Corp.).
- Represented major U.S. airline before Department of Justice with respect to partial acquisition of competing foreign carrier.
- Represented major soft drink producer in challenging acquisition by competitor abroad.
- Supervised Federal Trade Commission's review of KKR's acquisition of RJR Nabisco.
- Litigated preliminary injunction action challenging Owens-Illinois' acquisition of Brockway on behalf of Federal Trade Commission.
- Litigated preliminary injunction action on behalf of Great Northern Nekoosa Challenging hostile takeover by Georgia Pacific and represented client before Federal Trade Commission.
- Litigated preliminary injunction action on behalf of Square D challenging hostile takeover by Schneider, S.A., and represented client before Department of Justice.
- Represented QVC in attempted acquisition of Paramount before Federal Trade Commission.
- Represented Genentech before Federal Trade Commission with respect to sale of 60% of its stock to Roche Holdings.
- Represented Stroh Brewery in preliminary injunction action blocking Heileman's attempted tender offer for Pabst.

#### Vertical Restraints Cases

- Represent Mylan Pharmaceuticals in exclusive dealing case brought by the FTC, numerous State Attorneys General and private parties.
- Represent MasterCard International in District Court litigation relating to alleged tying claims.
- Represent Liggett in litigation against RJR Tobacco involving vertical price restraint.
- Represented competitor of Microsoft before Department of Justice and Congress.
- Represented Stroh in initiating Justice Department investigation of exclusive sales of advertising on network sports events to Anheuser-Busch and Miller.



- Counseled Federal Trade Commission with respect to investigation of bidding for professional sports broadcast rights.
- Represented QVC in attempted acquisition of Paramount.

#### Horizontal Restraint Cases

- Representing respondent in FTC administrative proceeding involving challenge to patent pool covering patent for laser eye surgery.
- Counseled Bureau of Competition with respect to full range of horizontal restraints cases, including price fixing, division markets, professional association ethical codes, multiple listing services, exchanges of information among competitors, tie-ins, and exclusive dealing.

#### Monopolization Cases

- Representing leading computer reservation systems company before the European Commission with respect to first referral by the Department of Justice under positive comity agreement.
- Represented competitor of Microsoft before Department of Justice and Congress.
- Represented independent supplier of parts and supplies for Japanese copiers in litigation and before Department of Justice.
- Represented international communications company in litigation involving advertising practices.

#### Joint Ventures

- Counseled major pharmaceutical company with respect to competitive alliances.
- Represented McGraw-Hill with respect to McGraw-Hill/MacMillan School Publishing Company before Federal Trade Commission.
- Provided counseling with respect to joint bid on major defense procurement contract.

# **Publications**

- Co-author of chapters on vertical mergers, conglomerate mergers, and potential competition in R. Schlossberg and C. Aronson (eds.), MERGERS AND ACQUISITIONS (ABA: 2000)
- The Renaissance of Market Definition, with Michael Williams, 38 ANTITRUST BULLETIN 799 (1993).
- Horizontal Mergers in Spatially Differentiated Noncooperative Markets, with Preston McAfee and Michael Williams, 40 JOURNAL OF INDUSTRIAL ECONOMICS 349 (1992).



- New U.S. Merger Enforcement Guidelines: Competitive Effects, with Michael Williams and Preston McAfee, 21 INTERNATIONAL MERGER LAW (May 1992).
- Real Estate Multiple Listings Services and Antitrust Revisited, with John Loptka, in M. Geurin-Calvert and S. Wildman (eds.), ELECTRONICS SERVICES NETWORKS: A BUSINESS AND PUBLIC POLICY CHALLENGE (Prager: 1991).
- The Often-Forgotten Role of Price-Cost Margins in Antitrust Merger Analysis, with Barry Harris, 6 INTERNATIONAL MERGER LAW (February 1991).
- Focusing Market Definition: How much Substitution is Necessary?, with Barry Harris,
   12 RESEARCH IN LAW AND ECONOMICS 207 (1989), reprinted at 21 THE JOURNAL OF
   REPRINTS FOR ANTITRUST LAW AND ECONOMICS 151 (1992).
- Fixing Price with Your Victim: Efficiency and Collusion with Competitor-Based Formula Pricing Clauses, 17 HOFSTRA LAW REVIEW 599 (1989).
- A Practical Guide to Merger Analysis, with Steven Salop, 29 ANTITRUST BULLETIN 663 (Winter 1984).



FPM Supp. 296-33, Su	och. 4													
1. Name (Last, First	t, Middle)				2. Soc	ial Security	Number	3. Date of	f Birth	4. Effective Date				
SIMONS, JOSEI	PH JAY									05/01	/2018			
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Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

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47. Agency Code	7. Agency Code 48. Personnel Office ID 49. Approval Date 05/02/2018						STEPHANIE F. SMITH AUTHORIZING OFFICIAL									



# **WORK EXPERIENCE**

# ARNALL, GOLDEN, GREGORY, LLP

Washington, D.C.

Sept. 2016 –present

# Partner in Privacy and Consumer Regulatory Group.

Providing counseling and advice to debt collectors, debt buyers, consumer reporting agencies, creditors, and others in privacy and consumer financial services matters.

# **CONSUMER FINANCIAL PROTECTION BUREAU** Washington, D.C.

2013 to August 2016

Division of Research, Markets, and Regulation Office of Regulations

**Managing Counsel.** Manager in office with responsibility for rulemaking, policy development, and regulatory guidance to implement the Fair Debt Collection Practices Act, Fair Credit Reporting Act, Gramm-Leach-Bliley Act, and Dodd-Frank Act.

#### FEDERAL TRADE COMMISSION

Washington, D.C.

Bureau of Consumer Protection, Division of Financial Practices,
Assistant Director. Manager in division responsible for law
enforcement, rulemaking, and policy development activities related to
financial services, focusing on debt collection, payday lending,
mortgage lending, and debt relief services.

**Bureau of Consumer Protection, Division of Advertising Practices Assistant Director.** Manager in division responsible for law enforcement, rulemaking, and policy development activities related to national advertising.

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Hon. Orson Swindle, III, Attorney Advisor (Republican Commissioner)	1998 to 2002
Advised Commissioner on consumer protection and antitrust law and policy matters.	
Hon. Mary L. Azcuenaga, Attorney Advisor (Independent Commissioner)	1993 to 1996
Advised Commissioner on consumer protection law and policy matters.	
Office of the General Counsel, Staff Attorney	1990 to 1993
GEORGE MASON UNIVERSITY SCHOOL OF LAW Fairfax, Virginia	2008 to 2012
<b>Adjunct Professor of Law</b> . Teaching consumer protection, trademark, and unfair competition law course.	
U.S. SENATE COMMITTEE ON THE JUDICIARY, Counsel Orrin Hatch, Chairman/Ranking Member Washington, D.C.	2001
GADSBY & HANNAH, LLP, Trade Regulation Associate Washington, D.C.	1996 to 1998
AMERICAN BAR ASSOCIATION CENTRAL AND EASTERN EUROPEAN LAW INITIATIVE Pro Bono Rule of Law Liaison Bucharest, Romania (leave without pay from the FTC).	1992 to 1993
FAEGRE & BENSON, Litigation Associate Minneapolis, Minnesota	1989 to 1990
HON. D.D. WOZNIAK, Judicial Clerk Chief Judge, Minnesota Court of Appeals St. Paul, Minnesota	1988 to 1989



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# **EDUCATION**

#### NORTHWESTERN UNIVERSITY SCHOOL OF LAW

Chicago, Illinois J.D., *cum laude*, 1988

#### COLLEGE OF ST. THOMAS

St. Paul, Minnesota B.A., Economics, *summa cum laude*, 1985

# PROFESSIONAL ACTIVITIES AND HONORS

Instructor, Catholic Charities, Financial Stability Network.

Editor, Editorial Review Board, Debt Collectors Compliance Professionals Forum.

Federal Trade Commission, Distinguished Service Award. 2013.

Co-Vice-Chairman, American Bar Association, Section of Business Law, Consumer Financial Affairs Committee, Federal and State Trade Practices Subcommittee. 2009 to 2012.

Federal Trade Commission, Janet D. Steiger Team Award for Mortgage Assistance Relief Services Projects. 2011.

Federal Trade Commission, Janet D. Steiger Team Award for Financial Regulatory Reform Projects. 2010.

Federal Trade Commission, Janet D. Steiger Team Award for Spyware Projects. 2006.

Federal Trade Commission Chairman's Award for Excellence in Supervision. 2005.

Federal Trade Commission Bureau Director's Award for Outstanding Performance. 2004.

International Election Observer, Romanian National Elections. 1992

Federalist Society

# **BAR MEMBERSHIPS**

District of Columbia Bar Association 9465922v2



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United States District Court for the District of Columbia

American Bar Association

# **PUBLICATIONS**

Thomas B. Pahl, *The Tortoise, Not the Hare, Will Win the Deregulation Race*, The Hill (Feb. 2, 2017).

Thomas B. Pahl, *Collector Contact Caps and the Application of Regulatory Humility*, insideARM (Jan. 30, 2017).

Thomas B. Pahl, *Trump Makes a Wise Choice for the FTC*, The Hill (Jan. 26, 2017).

Thomas B. Pahl, *How Washington Will Decide the Consumer Watchdog's Fate*, The Hill (Jan. 26, 2017)

Thomas B. Pahl, *The CFPB and the FTC Should Divide up Debt Collection Enforcement*, Inside ARM (Jan. 9, 2016).

Thomas B. Pahl, *The CFPB is a Sleeping Giant on Data Security. Let's Not Wake It*, The Hill (Dec. 28, 2016).

Thomas B. Pahl, *The CFPB Should Not Single-out Collectors for non-English Disclosure Requirements*, <u>Inside ARM</u> (Dec. 13, 2016).

Thomas B. Pahl, *Consumer Financial Protection under President-elect Trump*, <u>The Hill</u> (Dec. 13, 2016).

Thomas B. Pahl and Sean Sullivan, *CFPB Examination of Auto Repossession Firms: An Unpleasant Surprise!*, AGG Client Alert (Dec. 5, 2016).

Thomas B. Pahl and David A. Felt, *DC Circuit Rules CFPB Structure Unconstitutional and Overturns \$106 Million Fine*, <u>AGG Client Alert</u> (Oct. 16, 2016).

Thomas B. Pahl and Evan R. Zullow, *Update on Federal Regulation of Attorneys Under Financial Services Law*, 67 Bus. Lawyer 617 (Feb. 2012).

Phyllis B. Marcus and Thomas B. Pahl, *Mother, May I (open a MySpace account)? The Children's Online Privacy Protection Act and Social Networking Sites: The FTC's Role*, American Bar Association, Antitrust Law Section, Privacy and Information Security Committee, Vol. 2 No. 1 <u>The Secure Times</u> (Fall/Winter 2006).

Thomas B. Pahl, *FTC Takes Aim at Spyware*, Vol. 10, Issue 3 <u>Fraud Busters</u> (Summer 2006).



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Thomas B. Pahl and Maureen K. Ohlhausen, *FTC Bans on Charitable Solicitation Are Unconstitutional*, Vol. 3 No. 2 <u>Federalist Society Free Speech and Election Law Magazine</u> 13 (Winter 2000).

James M. Spears, Thomas B. Pahl, and Peter Bernstein, *New Guidance for Merger Efficiencies*, <u>Gadsby & Hannah Legal Notes</u> (Spring 1998).

James M. Spears and Thomas B. Pahl, *The Enforceability of Foreign Arbitration Awards in U.S. Courts: A Recent Decision In Re the Arbitration of Certain Controversies Between Chromalloy Aeroservices and the Arab Republic of Egypt*, Vol.2 No.3 <u>Canadian International Lawyer</u> 106 (Summer 1997).

Thomas B. Pahl, Tish Eggleston Pahl, and Sorin David, <u>Contracte Tip Pentru Intreprinzatorii Particulari</u> (1st ed. Editura Tehnica 1993) (book discussing basic contract principles and including simple contract forms in English and Romanian).

#### RECENT SPEECHES AND PRESENTATIONS

Repo Plus, "Give Me Back My Stuff: The Right Way to Handle Personal Property," (Jan. 10, 2017) (speaker at webinar addressing CFPB views and actions in examinations concerning repossessed personal property found in repossessed motor vehicles).

Privacy and Security Forum, "The Fair Credit Reporting Act; 45 Years of Lessons from the World's First Fair Information Practices Statute," Washington, D.C. (Oct. 2016) (panelist at privacy conference discussing possible changes to the FCRA).

InsideARM, Second Annual First-Party Outsourcing Summit, "The Future of Debt Collection Regulation, Itasca, Illinois (Oct. 2016) (keynote speaker at event for creditors and collection firms engaged in first-party outsourcing).

Consumer Bankers Association, <u>Default Management Committee</u>, Washington D.C. (Sept. 2016) (speaker about debt collection rulemaking at meeting of large bank trade association group).

Debt Buyers Association, <u>Debt Buying Inside the Beltway</u>, Washington D.C. (Sept. 2016) (speaker about how to interact effectively with federal regulators at symposium for debt buyer trade association).

Resource Management Services, Inc., <u>Debt Connection Symposium and Expo</u> <u>2016</u>, Tucson, Arizona (Sept. 2016) (speaker about FDCPA government amicus brief filings).

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ACA International, <u>Washington Insights Conference</u>, Washington, D.C. (April 2016) (speaker at conference for largest debt collection trade association).

InsideARM and Consumer Relations Consortium, <u>Large Debt Collection Market Participant Roundtable</u>, Washington, D.C. (April 2016) (panelist at roundtable with group of largest third-party debt collectors).

National Consumer Law Center, <u>FDCPA Annual Conference</u>, Miami, Florida (March 2016) (keynote speaker at conference for consumer advocates and attorneys who focus on debt collection).

Convoke Systems, Inc., <u>Creditor Collections Executive Summit</u>, Fort Myers, Florida (January 2016) (speaker at summit of top officials at creditors).

InsideARM, <u>First-Party Outsourcing Summit</u>, Chaska, Minnesota (October 2015) (panelist at event for creditors and collection firms engaged in first-party outsourcing).

American Bar Association, Business Law Section, Consumer Financial Services Committee, <u>Financial Services Institute</u>, Washington D.C. (October 2015) (panelist discussing unfair, deceptive, and abusive acts and practices to train new consumer financial services lawyers).

Georgetown University School of Law, Consumer Financial Services Seminar, <u>Debt Collection</u> Rulemaking (October 2015) (speaker at law school class discussing debt collection rulemaking).

Debt Buyers Association, <u>Executive Summit</u>, Washington, D.C. (August 2015) (speaker at annual summit for leaders of debt buyer trade association).

Delta Outsource Group, <u>Midwest Compliance Symposium</u>, St. Louis Missouri (September 2015) (speaker at a conference of compliance officials for third-party debt collectors located in the Midwest).

Federal Trade Commission and NAACP, <u>Consumer Fraud Forum</u>, Atlanta, Georgia (May 2015) (panelist at event discussing debt collection, debt relief, and payday lending work of the Consumer Financial Protection Bureau).

InsideARM and Consumer Relations Consortium, <u>Large Debt Collection Market Participant Roundtable</u>, Washington, D.C. (April 2015) (panelist at roundtable with largest third-party debt collectors).

ACA International, <u>Washington Insights Conference</u>, Washington, D.C. (April 2015) (speaker at conference for largest debt collection trade association).

Consumer Bankers Association, CBA Live, <u>Debating Default: A Conversation with Regulators</u>, Washington, D.C. (March 2015) (panelist at conference of banks and other large creditors).

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Standard Form 50 Rev. 7/91 U.S. Office of Personnel Management FPM Supp. 296–33, Subch. 4

FPM Supp. 296-33, Sub	och. 4														
1. Name (Last, First	, Middle)				2. Soc	umber	3. Date	of Birth		4. Effective Date					
WILSON, CHRIS	STINE SMITH										09/26/2018				
FIRST ACTIO	ON				SECO	OND ACT	ION								
5-A. Code 170	5-B. Nature of Actio	n			6-A. Co	de	6-B. N	ature of A	Action						
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